## Nablerex

# Ablerex Electronics Co., Ltd. 

2020 Annual Report

## Notice to readers

This English version annual report is a summary translation of the Chinese version and is not an official document of the shareholders' meeting. If there is any discrepancy between the English version and Chinese version, the Chinese version shall prevail.

Taiwan Stock Exchange Market Observation Post System:
http://newmops.twse.com.tw
Ablerex Electronics Co. annual report is available at :
http://www.ablerex.com.tw
Printed on May 182021

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## Headquarters and Plant

## Headquarters

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## Stock Transfer Agent

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## Auditors

PwC
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Overseas Securities Exchange
N/A

## Corporate Website

http://www.ablerex.com.tw

## Contents

I. Letter to Shareholders ..... 1
II. Company Profile .....  5
2.1 Date of Incorporation: Apr. 27, 1998 ..... 5
2.2 Company History .....  5
III. Corporate Governance Report ..... 6
3.1 Organization ..... 6
3.2 Directors, Supervisors and Management Team ..... 8
3.3 Remuneration of Directors, President, and Vice Presidents ..... 15
3.4 Implementation of Corporate Governance ..... 22
3.5 Information Regarding the Company's Audit Fee, Replacement and Independence ..... 96
3.6 CPA's changing information within 2 years : None ..... 97
3.7 The Chairman, CEO, and Financial or Accounting Managers of the Company who had worked for the independent Auditor or the related party in the most recent years: None ..... 97
3.8 Information on Net Change in Shareholders and Net Change in Shares Pledged by Directors, Supervisors, Department Heads, and Shareholders of 10\% shareholding or more ..... 97
3.9 Shareholders who hold the top ten shareholdings, information about each other's financial accounting standards bulletin No. 6 related parties or relatives within the spouse, second parents, etc. ..... 99
3.10 Ownership of Shares in Affiliated Enterprises ..... 100
IV. Capital Overview. ..... 101
4.1 Capital and Shares ..... 101
4.2 Bonds: None ..... 108
4.3 Preferred Shares: None ..... 108
4.4 Global Depository Receipts : None ..... 108
4.5 Employee Stock Options : None ..... 108
4.6 Restricted Employee Shares : None ..... 108
4.7 Status of New Shares Issuance in Connection with Mergers and Acquisitions : None ..... 108
4.8 Financing Plans and Implementation : None ..... 108
V. Operational Highlights ..... 109
5.1 Business Activities ..... 109
5.2 Market and Sales Overview ..... 133
5.3 Human Resources Analysis ..... 141
5.4 Environmental protection Expenditure ..... 141
5.5 Labor Relations ..... 142
5.6 Important Contracts ..... 145
VI. Financial Information ..... 146
6.1 Five-Year Financial Summary ..... 146
6.2 Five-Year Financial Analysis ..... 150
6.3 Audit Committee's Report for the Most Recent Year : Please refer to Page 173 of the Chinese annual report. ..... 155
6.4 Consolidated Financial Statements for the Most Recent Years: Please refer to Page 230 to 293 for the details ..... 155
6.5 Parent Company Only Financial Statements for the Most Recent Years: Please refer to Page 174 to 229 for the details. ..... 155
6.6 Impact of financial difficulties of the Company and related party on the Company's financial position: None ..... 155
VII. Review of Financial Conditions, Financial Performance, and Risk Management. ..... 156
7.1 Condensed Financial Position - Under IFRSs ..... 156
7.2 Financial Performance ..... 157
7.3 Analysis of Cash Flow ..... 158
7.4 Impact of major capital expenditure on finance and business : None ..... 159
7.5 Investment policies, reasons for gain or loss and improvement plan in regard to investment plans in current year and the next year ..... 159
7.6 Risk Management and Evaluation until the report printed ..... 160
7.7 Other important matters: None ..... 167
VIII. Special Disclosure ..... 168
8.1 Consolidated financial statements of the related party. ..... 168
8.2 Subscription of marketable securities privately in the most recent years and up to the date of the report printed: None ..... 171
8.3 The stock shares of the company held or disposed by the subsidiaries in the most recent years and up to the date of the report printed: None ..... 171
8.4 Supplementary disclosures: Commitment matters and handling situation for OTC as : ..... 172
IX. Occurrence of events defined in Securities Transaction Law Article 36.2.2 that has great impact on shareholder's equity or security price in the most recent years and up to the date of the report printed: N/A ..... 172

## I. Letter to Shareholders

Dear Shareholders:

First of all, thank all shareholders for full support of the company in the past year. The operating performance in 2020 and the business plan for 2021 are reported as follows:

1. Operating Performance in 2020

The consolidated sales revenue of Ablerex is NTD 2,361,923 thousand in 2020, which decreased $4.08 \%$ comparing to the sales revenue NTD $2,462,390$ thousand in 2019. The consolidated net income is NTD 42,626 thousand in 2020, which increased $5.11 \%$ compared to the net income NTD 40,555 thousand in 2019. (As the following table)

| Item |  | 2020 |  |
| :--- | ---: | ---: | ---: |
| Unit: NT\$ thousands |  |  |  |
| Sales Revenue | $2,361,923$ | $2,462,390$ | Growth Rate (\%) |
| Gross profit | 576,822 | 573,933 | $-4.08 \%$ |
| Operating income | 52,953 | 25,864 | $0.50 \%$ |
| Net income | 42,626 | 40,555 | $104.74 \%$ |
| Profit attributable to parenting company | 41,917 | 39,500 | $5.11 \%$ |
| EPS(NTD) - After tax | 0.93 | 0.88 | $5.12 \%$ |

## 2. Implementation of business plan in 2020

Revenue, from sales and service in 2020 totaling NTD 2,361,923 thousand, decreased NTD 100,467 thousand ( $4.08 \%$ ), comparing to the annual revenue NTD 2,462,390 thousand in 2019. In comparison of sales revenue from the five main product categories in 2 years, PV inverter, project, and other (components, batteries, etc.) categories have grown compared to the year of 2019. Categories Others of all have both the highest revenue growth and growth rate, followed by PV inverter. Both UPS and APF showed declined. The revenue of project business fell by more than NTD180 million, which mainly caused the total revenue declined compared with it in 2019.

The operating costs in 2020 totaling NTD 2,308,970 thousand, decreased NTD 127,556 thousand ( $5.24 \%$ ), comparing to NTD 2,436,526 thousand in 2019. Among them, the operating cost decreased by NTD 103,356 thousand along with the decrease of operating income, and the operating expenses decreased by NTD 24,200 thousand compared with 2019. The decreasing of operating expenses was mainly due to the decreasing of sales expenses as well as management expenses.

The company's 2020 major business performance indicators are as follows:

| Item | Unit: NT\$ thousands |  |  |
| :--- | ---: | ---: | ---: |
| Return on Assets | $1.63 \%$ | Growth Rate(\%) |  |
| Return on Shareholders' Equity | $2.88 \%$ | $1.62 \%$ | +0.01 ppts |
| Operating Income to Capital Stock | $11.77 \%$ | $2.69 \%$ | +0.19 ppts |
| Profit before Tax to Capital Stock | $13.49 \%$ | $5.75 \%$ | +6.02 ppts |
| Net Profit Margin | $1.80 \%$ | $9.63 \%$ | +3.86 ppts |
| EPS (NTD)-after tax | 0.93 | $1.65 \%$ | +0.15 ppts |

Although the company's revenue has declined in 2020, sales gross profit margin (24.42\%) increased slightly by $1.11 \%$ than in 2019 (23.31\%), and the operating expense ratio decreased by $0.08 \%$ than in 2019, resulting in an increasing in the overall business profit. It results in a increase in both the net profit and the net profit rate for the whole year, and the performance of related assets and management performance indicators were better than in 2019.

## 3. Business Plan for 2021

A. Business guidelines

The Group continued its local business strategy, implemented localized operations, provided products, technical services and maintained customer relationships with nearby marketing locations around the world. In product development, strengthen the concept of "design for mass production" to increase manufacturing cost advantages; and in response to market trends, integrate products and products in various fields of the company and partners to become a customer solution provider; in manufacturing, continue to optimize Supply chain management ensures the stability and quality of materials and parts, and improves inventory status; introduces Industrialization 4.0, adjusts production processes, and introduces intelligent production control to improve production efficiency and maintain product quality.

## B. Sales Forecasts and basis

The company is a professional power electronics product and service provider. In addition to continuing to expand the ODM and OBM sales business of the international market of uninterruptible power systems, it is also actively participating in domestic uninterruptible power system project engineering bids and providing maintenance services, and selling its own brands Solar power converter. According to research by research institutes, there is room for growth in the global uninterruptible power system market and the domestic solar market. The company will aim to increase overall profitability, increase sales and sales of various products, and actively increase the sales of various products market share.
C. Major production and sales strategy

1. Production strategy:

Integrate manufacturing quality and design quality to improve product reliability.
Establish strategic material management to ensure the diversity and optimization of
the supply, and effectively reduce the stock of materials. Optimize the production process, increase the proportion of automation/intelligent manufacturing/intelligent quality monitoring, introduce industrialization 4.0, and improve order response, production efficiency and product quality.
2. Sales strategy :

Adopt strategies tailored to local conditions, implement localized operations, strive to be close to the market, strengthen potential customer development and relationship maintenance, and quickly respond to customer needs and strengthen after-sales service, improve customer satisfaction, and stabilize the market position.
D. Research and Development Status

The company upholds the belief of "technical independence" and strengthens the concept of "design for mass production" to enhance the market-oriented thinking of R\&D people. The R\&D department continues to cooperate with the school to carry out the application research and development of three-phase, high-end, large-capacity power electronic technology, and is also committed to technology commercialization and mass production design to ensure that the company's power quality improvement and enhancement, and energy storage technology Leading, and help achieve timely provision of high value-added and cost-effective products, in order to quickly respond to market trends and meet customer needs.

## 4. The impact of the External Competitive Environment, Regulatory Environment, and Macroeconomic Conditions

A. External Competitive Environment

UPS is a mature and highly competitive industry. The mid and high-end product market is monopolized by a few large European and American brands and continues to consolidate its market position through mergers and acquisitions. The low-end product market is a highly competitive red ocean market; As for PV Inverter, although the green power industry will be affected by the epidemic in 2020, the construction of many solar energy projects will be delayed, but in 2021, driven by the new and old projects, the forecasted installation volume is expected to have strong double-digit growth. Taiwan has entered the GW-level solar market, and will need to add about 2.5 to 3 GW each year by 2025. Although it is not easy to obtain land for the site, the government is actively negotiating with inter-ministerial meetings. The Vice President of the Executive Yuan R.J. Shen also formed a "Photovoltaic Project Steering Group" to promote Industrial Development. Looking forward to 2021, many large-scale cases have entered administrative procedures, and more bids are expected to be released. The overall industry outlook is optimistic.
B. Regulatory Environment

Ablerex follows national policies and laws and international norms, executes various operating activities, and does grasp changes in important policies, laws, and regulations. It adjusts the company's internal systems and operating activities in a timely manner to meet the specifications and ensure the smooth operation of the company. At present, the company has no significant impact on finances and business due to changes in domestic
and foreign regulations.
C. Macroeconomic Conditions

Based on the perspectives of international institutions on the outlook for 2021, although IMF, EIU and IHS Markit and other institutions predict that the global and major countries' economies will turn from recession to growth, it is still important to note that the pace of economic recovery in various countries is different. The world's important role in the consumer market, its recovery momentum has also affected the performance of global trade, and half of the company's revenue comes from overseas, so the uneven recovery of various regions will have an impact on the company's 2021 revenue performance.

In addition, due to the relocation and adjustment of manufacturers' production capacity caused by the US-China trade war, the return of Taiwanese businessmen to invest in Taiwan has been one of the important drivers of Taiwan's domestic demand growth in the past two years. As the U.S. election has ended, and whether sanctions against China will continue after the party's rotation is still unclear, if the U.S.-China trade conflict continues or further rises, it may affect the global manufacturers' operating layout and China's economic performance, and it will also become 2021. Another important factor that affected the company's operating performance during the year.

## 5. Development Strategy

Facing the global raging COVID-19 pandemic in 2020, Ablerex adhered to the principle of maintaining stable operations and profitability, implemented the "Strengthen Fundamental Reinforcement" program, actively implemented the base and reengineering projects of R\&D and production units, and continued to strengthen the company's manufacturing process and improve production quality and efficiency. Looking forward to 2021, the company will continue to optimize mature products and provide customers with cost-effective products; and follow the development trend of the energy industry, show the company's long-term rooted R\&D strength and application experience in the power electronics field, and provide renewable energy power generation equipment ( PV and wind energy power converters), battery monitoring systems, energy storage systems (ESS), etc., continue to approach the goal of "Ablerex, Experts in Power Conversion".

All the best,
Chairman and CEO

Wen Hsu

## II. Company Profile

2.1 Date of Incorporation: Apr. 27, 1998.
2.2 Company History

| 2018 | Set up Ablerex Latam Corp. in US for Latin America market |
| :---: | :---: |
| 2017 | Invest Ablerex Electronics (Thailand) Co., Ltd. for own branded products in Thailand |
| 2016 | Set up Wada Denki Co., Ltd. in Japan |
| 2016 | Invest New Office for Xinchu office |
| 2013 | Set up New Building for U.S. Office |
| 2012 | New Factory at Pingtung Taiwan for 3 phase product. |
| 2010 | Public Listed on OTC market |
|  | Increased Capital to USD 15M (NTD450M) |
| 2009 | Set up Beijing office and Italy office |
|  | Listed on Emerging Stock Market |
| 2008 | Set up RD center in Kaohsiung |
|  | Invest Singapore Company |
|  | Set up 2nd-owned Factory in Suzhou, China |
|  | Public offering in Taiwan Stock Market |
| 2006 | Set up USA office. |
| 2005 | Set up 1st-owned Factory in Suzhou, China. |
| 2004 | Increased Capital to USD 10 M (NTD 310 M ) |
| 2002 | Merged with UIS Abler Electronics Co., Ltd. and rename Ablerex Electronics Co., Ltd. |
| 2001 | Start to set up Production facility in Suzhou, China |
| 1994 | Set up PEC TECHNOLOGY CO., LTD |

## III. Corporate Governance Report

### 3.1 Organization

A. Organization Chart


| Department | Main Function |
| :---: | :---: |
| CEO office | 1. Setup Chairman, General Manager, Special assistant to Chairman and Stock affairs <br> 2. Follow the Corp. policy, business development and operation of mid/long term plan. <br> 3. Relative process for Stock affairs |
| Corporate governance and <br> Sustainable Development Committee | 1. Regularly review the implementation of various businesses and issue reports to the board of directors. <br> 2. According to government decrees, the competent authorities, and relevant management regulations within the company, plan, coordinate and track the implementation status of each task, and issue the duties of relevant departments according to the functional nature. <br> 3. Regularly report the results of the annual plan implementation before the end of the year and prepare the next annual plan. |
| Audit Office | 1. All audit of finance, Sales and Accounting <br> 2. Trace the internal procedure and review operation for internal control system <br> 3. Amend the system document and promote the audit management |
| R \& D Dept. | 1. The development of new technology and new product <br> 2. Setup specification of new product <br> 3. Internal technical transference and training <br> 4. Filing and management of technical document and application for all intelligent right |
| Sales Dept. 1 | 1. Sales and promotion of own branded product in Big China market <br> 2. Sales management and business development <br> 3. Offer the service to promote sales and customer services |
| Sales Dept. 2 | 1. Sales and promotion of own branded product in world-wide market <br> 2. Sales management and business development <br> 3. Offer the service to promote sales and customer services <br> 4. To update the catalog and web site |
| Technical Services Dept. | 1. To offer services of Installation, inspection and warranty <br> 2. Create business for maintenance, parts and components |
| Energy Business Dept. | 1. Sales and promotion of own branded energy relative product and services in local market <br> 2. Sales management and business development <br> 3. Offer the service to promote sales and customer services |
| F.A.E Dept. | 1. Support to customers for all own branded product <br> 2. Backup of sales promotion <br> 3. Support for all claim |
| Pingtung Factory | 1. Plan and management for all Production, schedule, inventory, raw material, packing. <br> 2. Support and plan for all OEM <br> 3. Delivery, lead time control and after sales services. |
| MIS \& HR Dept | 1. Installation, maintenance and management of IT system <br> 2. Internal net working installation and maintenance <br> 3. Plan, integration of ERP on-line system <br> 4. Development for process automation and function <br> 5. Attendance management |
| Group Purchasing Office | 1. Setup of supply chain <br> 2. Out sourcing for R\&D, raw material and parts <br> 3. Control of purchasing cost |
| General <br> Administration Office | Accounting Dept. <br> 1. Accounting, tax process and preparation of finance report <br> 2. Analysis and control of summary of annual budget Financial Dept. <br> 1. A/P, finance plan and management analysis <br> 2. Management and plan of funds General affairs \& Human Resource Dept. <br> 1. General affairs for operation <br> 2. Maintenance and management of Fix assets |

### 3.2 Directors, Supervisors and Management Team

### 3.2.1 Directors

## A. Directors

| Title | Nationality/ Country of Origin | Name | Gender | Date elected | Term (Years) | Date of first elected (MM-DD-YY) | Shareholding when elected |  | Current shareholding |  | Spouse and Minors Shareholding |  | Shareholding by Nominee Arrangement |  | Experience (Education) | Other position | Executives, Directors or Supervisors who are spouses or within two degrees of kinship |  |  | Note |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | (MM-DD-YY) | (Years) |  | Shares | \% | Shares | \% | Shares | \% | Shares | \% |  |  | Title | Name | Relation |  |
| Chairman | Taiwan | Wen Hsu | M | 06-19-20 | 3 | 05-08-02 | 9,477,177 | 21.06\% | 9,638,177 | 21.42\% | 219,973 | 0.49\% | 0 | 0 | National Kaohsiung university of applied science/Honor Ph.D/Master of electronic engineering (MEE) <br> Chairman \& President of PEC Technology Co., Ltd. | Note 1 | N/A | N/A | N/A | $\begin{array}{\|c} \text { Note } \\ 10 \\ \hline \end{array}$ |
| Director | Taiwan | Y.A. Chen | M | 06-19-20 | 3 | 05-08-02 | 2,485,763 | 5.52\% | 2,485,763 | 5.52\% | 0 | 0 | 0 | 0 | National Chiao Tung University/Master of Institute of Traffic \& Transportation President of United Integrated Services Co., Ltd. Chairman of UIS Abler Electronics Co., Ltd. Chairman of Ablerex Electronics Co., Ltd. | Note 2 | N/A | N/A | N/A |  |
| Director | Taiwan | UIS Co., Ltd. | M | 06-19-20 | 3 | 05-08-02 | 14,986,502 | 33.30\% | 14,986,502 | 33.30\% | 0 | 0 | 0 | 0 | N/A | N/A | N/A | N/A | N/A |  |
|  |  | C.S. Chen |  | 06-19-20 |  |  | - | 0.00\% | - | 0.00\% | 0 | 0 | 0 | 0 | National Chiao Tung University/Bachelor of Institute of Communications Engineering , | Note 3 | N/A | N/A | N/A |  |
| Director | Taiwan | UIS Co., Ltd. | M | 06-19-20 | 3 | 09-23-15 | 14,986,502 | 33.30\% | 14,986,502 | 33.30\% | 0 | 0 | 0 | 0 | N/A | N/A | N/A | N/A | N/A |  |
|  |  | B.C. Chen |  | 06-19-20 |  |  | - | 0.00\% | - | 0.00\% | 0 | 0 | 0 | 0 | National Chiao Tung University/Bachelor of Institute of Communications Engineering | Note 4 | N/A | N/A | N/A |  |
| Director | Taiwan | J.K. Sung | M | 06-19-20 | 3 | 06-19-17 | 244,921 | 0.54\% | 242,921 | 0.54\% | 0 | 0 | 0 | 0 | National Kaohsiung university of applied science/Master of electronic engineering (MEE) Sales Manager of PEC Technology Co., Ltd. Ablerex Electronics FAE V.P. | Note 5 | N/A | N/A | N/A |  |
| Director | Taiwan | J.H. Нo | M | 06-19-20 | 3 | 11-17-09 | 0 | 0.00\% | 0 | 0.00\% | 0 | 0 | 0 | 0 | University of Pittsburgh/Doctor of Economics Vice Executive Secretary of National Development Fund, Executive Yuan | Note 6 | N/A | N/A | N/A |  |
| Ind. Director | Taiwan | Y.J. Ding | M | 06-19-20 | 3 | 11-17-09 | 0 | 0.00\% | 0 | 0.00\% | 0 | 0 | 0 | 0 | Indiana University/Doctor of Philosophy. President of Fubon Securities Investment Trust Co., Ltd. <br> Chairman of Waterland Securities Co., Ltd. Chairman of Paradigm Assset Management Coo., Ltd. | Note 7 | N/A | N/A | N/A |  |
| Ind. Director | Taiwan | S.G. Wang | M | 06-19-20 | 3 | 06-23-14 | 0 | 0.00\% | 0 | 0.00\% | 0 | 0 | 0 | 0 | Chung Yuan Christian University/Bachelor of Civil Engineering <br> Chief of team leader of Engineering Division, Taipei Water Department | Note 8 | N/A | N/A | N/A |  |
| Ind. Director | Taiwan | Y.L. Su | M | 06-19-20 | 3 | 06-19-20 | 0 | 0.00\% | 0 | 0.00\% | 0 | 0 | 0 | 0 | Ph.D. in System Engineering, Georgia Institute of Technology, CEO of General Energy Solutions Inc. | Note 9 | N/A | N/A | N/A |  |

Note 1. Wen Hsu Chairman and CEO, Ablerex Electronics Co.,Ltd., CEO, Ablerex Electronics (Suzhou) Co., Ltd., Director, Ablerex corporation, Ablerex International Corp. Ltd., Ablerex Electronics (S) PTE Ltd. Director, Ablerex Electronics U.K. Ltd. Director, Ablerex Electronics Italy s.r.l. Director, Ablerex Electronics (Beijing) Co., ltd.
Note 2. Y.A. Chen

Note 3. C.S. Chen

Note 4. B.C. Chen Systems (BVI) Co., Ltd.
Director and president of United Integrated Services Co., Ltd., The Legal representative of the Director of Ablerex Electronics Co., Ltd., Chairman of Jiangxi United Integrated Services Company, Director of Jiangxi Construction Engineering (Group) Co., Ltd, Chairman of Suyuan Trading (Shanghai) Company, Chairman of Suzhou Hantai System Integration Company, Chairman of Beijing Hanhe Tang Medical Devices Company, Chairman of United Integrated Services Company (Singapore)., The Legal representative of the Director of Wholetech System Hitech Limited., The Legal representative of the Director of JG Environmental Technology Co., Ltd, Director of Gallant Micro. Machining Co., Ltd., The Legal representative of the Director of United Information Systems (BVI) Co., Ltd.
Note 5. J.K. Sung
Note $6 . \quad$ J.H. Ho

Note 7. Y.J. Ding None
Chairman of Hwa-Sun Asset Management Co., Ltd., Director of Chen-Yin International Development Co., Ltd., Director of Hotran Resource Development Ltd., Director of Andes Technology Corporation, Director of AMPACS Corporation, Senior V.P. of CDIB Capital Management Corporation, Chairman of CDIB Capital Healthcare Ventures Limited, Director of CDIB Private Equity (China) Corporation

信 Co., Ltd., President \& CEO, Fubon Asset Management Co., Ltd., Chairman \& CEO, Fubon Securities Investment, Services Co., Ltd., Chief Economist, Fubon Financial Holding Co., Ltd.
Note 8. S.G. Wang Honorary President of Chinese Taipei Society for Trenchless Technology, Procurement Committee Member of Public Construction commission, Executive Yuan
Note 9. Y.L. Su Chairman, Surplux Energy Inc., Director \& Senior Consultant, Arima Communications Corp., Director, Arima Lasers Corporation, Independent Director, Z-Com,Inc.
Note 10 Wen Hsu The Chairman of the company, Wen Hsu, is one of the founders and has extensive industry experience. In order to do decision-making and business management more closer and efficient, the chairman of the board is also the CEO. The company has nine directors on the board of directors, including three independent directors. Majority of the directors are not employees or managers. There are a remuneration committee, a Audit Committee and a Corporate Governance Sustainable Development Committee to set up under the board of directors to strengthen directors and supervisors. Functions and protection of shareholders' rights and interests. The company has been in the top $5 \%$ record of TPEX listed companies for four consecutive years (2015-2018), Top 6-20\% in 2019, Top $5 \%$ in 2020 and its directors and supervisors have performed their functions so well and the Corporate Governance has achieved remarkable results. For sustainable operation, the company creates shareholders' interests, actively recruits talents and trains business executives, in order to take the job of the CEO in the future.

| Name of Corporate <br> Shareholders | Major shareholders of Corporate Shareholders |
| :---: | :--- |
| UIS Co., Ltd. | H.W.Lee (4.63\%), Standard Chartered International Commercial Bank's <br> business department is entrusted with Fubon Modern Life Insurance Co., |
|  | Ltd.-SA Investment Account(4.02\%), Lian-Yi Investment Co. (3.76\%), |
|  | Yuanta Taiwan High Dividend Fund Account (3.56\%), American |
|  | JPMorgan Chase Bank Taipei Branch entrusted with Stichting Depository |
|  | APG Emerging Market Equity Mutual Fund Investment Account (3.22\%), |
|  | Song Quan Company Limited (2.23\%), G.Y. Wang(2.02\%), G.W. Wang |
|  | (1.99\%), C.S. Chen (1.52\%), Citibank (Taiwan) Commercial Bank is |
| entrusted with the custody of the Norwegian Central Bank Investment |  |
|  | Account (1.49\%) |

Data source: United Integrated Services Corp. [Stock code: 2404]
C. Major shareholders of the company's major Corporate Shareholders

Apr. 30, 2021

| Name of Corporate Shareholders | Major shareholders |
| :--- | :---: |
| Standard Chartered International Commercial <br> Bank's business department is entrusted with <br> Fubon Modern Life Insurance Co., Ltd.-SA <br> Investment Account | Standard Chartered International Commercial <br> Bank (100\%) |
| Lian-Yi Investment Co. | G.Y. Wang (25.2\%) |
| Yuanta Taiwan High Dividend Fund Account | Yuanta Bank(100\%) |
| American JPMorgan Chase Bank Taipei Branch <br> entrusted with Stichting Depository APG <br> Emerging Market Equity Mutual Fund <br> Investment Account (3.22\%) | American JPMorgan Chase Bank (100\%) |
| Song Quan Company Limited | H.J. Sung (4.723\%) |
| Citibank (Taiwan) Commercial Bank is entrusted <br> with the custody of the Norwegian Central Bank <br> Bank Investment Account | Citibank (100\%) |

Data source: United Integrated Services Corp. [Stock code: 2404]
D. Professional qualifications and independence analysis of directors and supervisors
2021.4.30

*New elected Directors on Jun 19, 2020 : Mr. Wen Hsu, Mr. Y.A. Chen, Mr. C.S. Chen, Mr. B.C. Chen, Mr. J.K. Sung and Mr. J.H. Ho.
*New elected Independent Directors on Jun 19, 2020 : Mr. Y.J. Ding, Mr. S.G. Wang and Mr. Y.L. Su.
*Resigned Supervisors on Jun 19, 2020 : Mr. J.H. Ho, Mr. Z.M. Yen and Ms. S.H. Chen.

Note: Please tick the corresponding boxes that apply to the directors or supervisors during the two years prior to being elected or during the term of office.

1. Not employed by the company or its affiliates
2. Directors and supervisors of non-companies or their affiliated companies (except those who serve as independent directors established by the company and its parent company, subsidiary company, or subsidiary company of the same parent company in accordance with this law or local laws and regulations).
3. Non-onself and his spouse, minor children, or natural person shareholders holding more than $1 \%$ of the total issued shares of the company or holding the top ten shares in the name of others
4. Managers who are not listed in (1) or spouses, second relatives, etc. of the persons listed in (2), (3), or immediate family members within the third family.
5. Directors, supervisors, or corporate shareholders who do not directly hold more than $5 \%$ of the total issued shares of the company, hold the top five shares, or are designated as corporate directors or supervisors in accordance with Article 27 (1) or 2 of the Company Law Employed persons (but this does not apply if the company and its parent company, a subsidiary company, or a subsidiary company of the same parent company have independent directors established by each other in accordance with this law or local laws and regulations).
6. More than half of the shares that are not with the company's directors or voting rights are directors, supervisors or employees of other companies controlled by the same person (but if the company or its parent company, subsidiary or a subsidiary of the same parent company Independent directors established by laws or local laws and regulations shall not be limited.
7. Directors (directors), supervisors (supervisors) or employees of other companies or institutions who are not the same person or spouse as the company's chairman, general manager or equivalent The company or its subsidiaries that belong to the same parent company in accordance with this law or local laws and regulations set up independent directors concurrently, not limited to this).
8. Directors (directors), supervisors (supervisors), managers or shareholders holding more than $5 \%$ of a particular company or institution that does not have financial or business dealings with the company (but if a particular company or institution holds $20 \%$ of the company's total issued shares The above, not more than $50 \%$, are independent directors established by the company or its parent company, subsidiary company or subsidiary company in accordance with this law or local laws and regulations, and this does not apply.
9. Non-professionals, sole proprietorships, partnerships, corporate or institutional business owners, partnerships who provide auditing or affiliated enterprises with a total remuneration of less than NT \$ 500,000 in the past two years, and are professionals, sole proprietorships, partnerships, companies or institutions People, directors (directors), supervisors and supervisors), managers and their spouses. However, members of the salary and remuneration committee, the public acquisition review committee, or the special committee on mergers and acquisitions that perform their functions in accordance with the relevant laws of the Securities Exchange Law or the Corporate M \& A Law are not limited.
10. No spouse or second-kind relationship with other directors.
11. Non one of the circumstances of Article 30 of the Company Act
12. No Article 27 of the Company Act provides for election by the government, legal person or its representative
3.2.2 General manager, deputy general manager, associate manager, supervisors of each department and branch:
2020.4.30 / Unit: Share, \%

| Title | Nationality <br> / Country <br> of Origin | Name | Gender | DateEffective(MM-DD-YY) | Shareholding |  | Spouse \& Minor Shareholding |  | Shareholding by Nominee Arrangement |  | Experience (Education) | Other Position | Managers who are Spouses or Within Two Degrees of Kinship |  |  | Note |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Shares | \% | Shares | \% | Shares | \% |  |  | Title | Name | Relation |  |
| $\begin{aligned} & \text { Chairman/ } \\ & \text { CEO } \end{aligned}$ | Taiwan | Wen Hsu | M | 06-09-11 | 9,638,177 | 21.42\% | 219,973 | 0.49\% | 0 | 0 | National Kaohsiung university of applied science/Master of electronic engineering (MEE) <br> Chairman \& President of PEC Technology Co., Ltd. | Note 1 | N/A | N/A | N/A | Note 5 |
| CSO | Taiwan | Y.A. Chen | M | 06-09-11 | 2,485,763 | 5.52\% | 0 | 0 | 0 | 0 | National Chiao Tung University/Master of Institute of Traffic \& Transportation President of United Integrated Services Co., Ltd. <br> Chairman of UIS Abler Electronics Co., Ltd. Chairman of Ablerex Electronics Co., Ltd. | Note 2 | N/A | N/A | N/A |  |
| V.P. (CEO office) | Taiwan | M.Z. <br> Hwang | M | 09-09-20 | 4,000 | 0.009\% | 0 | 0 | 0 | 0 | Mater of University of Glasgow | N/A | N/A | N/A | N/A |  |
| $\begin{gathered} \text { V.P. } \\ \text { (Administra- } \\ \text { tion office) } \end{gathered}$ | Taiwan | Z.C.Xiao | M | 07-01-11 | 102,085 | 0.23\% | 79 | 0.00\% | 0 | 0 | Tamkang University/Bachelor of Electronic Engineering <br> Manager of Fu Pin Industry Co., Ltd. <br> Deputy Manager of UIS Abler Electronics Factory Manager of Ablerex Electronics | Note 3 | N/A | N/A | N/A |  |
| V.P.(FAE) | Taiwan | J.K. Sung | M | 01-01-15 | 233,921 | 0.54\% | 0 | 0 | 0 | 0 | National Kaohsiung university of applied science/Master of electronic engineering (MEE) <br> Sales Manager of PEC Technology Co., Ltd. Manager of FAE Department of PEC Technology Co., Ltd. | N/A | N/A | N/A | N/A |  |
| $\begin{aligned} & \text { Executive } \\ & \text { V.P./RD } \end{aligned}$ | Taiwan | J.H. Lee | M | 08-01-19 | 0 | 0 | 0 | 0 | 0 | 0 | National Kaohsiung university of applied science/Master of electronic engineering (MEE) | N/A | N/A | N/A | N/A |  |
| $\begin{gathered} \text { Chief } \\ \text { Eng./RD } \end{gathered}$ | Taiwan | G.F. <br> Hwang | M | 08-01-19 | 642 | $\begin{gathered} 0.0001 \\ \% \end{gathered}$ | 0 | 0 | 0 | 0 | National Kaohsiung university of applied science/Master of electronic engineering (MEE) | N/A | N/A | N/A | N/A |  |
| Corporate Governance Officer | Taiwan | Damon Chao | M | 08-05-19 | 2,000 | 0.004\% | 0 | 0 | 0 | 0 | Tamkung University Applied Chemistry RD Manager of Hold Key Electric Wire \& Cable Co., Ltd. <br> CEO of Wonderful Hi-Tech Co., Ltd. | N/A | N/A | N/A | N/A |  |
| Manager of Sales Dept. 1 | Taiwan | S.M. Huang | M | 07-01-17 | 0 | 0 | 0 | 0 | 0 | 0 | Department of Electrical Engineering, St. John's University <br> Sales Rep of Ablerex Electronics Co., Ltd. | N/A | N/A | N/A | N/A |  |
| Manager of Sales Dept. 2 | Taiwan | W.J. Ho | M | 01-01-18 | 6,400 | 0.01\% | 0 | 0 | 0 | 0 | Tunghai University, Dept. of Animal Science and Biotechnology | N/A | N/A | N/A | N/A |  |
| Financial Manager | Taiwan | Z.F. Lin | M | 03-03-08 | 35,000 | 0.07\% | 0 | 0 | 0 | 0 | National Taiwan University/Bachelor of Economics Deputy Manager of Taipei Fubon Commercial Bank Co., Ltd. | Note 4 | N/A | N/A | N/A |  |
| Accounting Manager | Taiwan | M.H. Liao | F | 07-01-06 | 665,800 | 1.48\% | 31,000 | 0.07\% | 0 | 0 | National Taipei University of Business/Bachelor of Accounting Deputy Manager of Accounting Department of PEC Technology Co., Ltd. | N/A | N/A | N/A | N/A |  |


| Note 1. | Wen Hsu | Chairman and CEO, Ablerex Electronics Co.,Ltd., CEO, Ablerex Electronics (Suzhou) Co., Ltd., Director, Joint rewards trading <br> corp. Director, Ablerex corporation, Ablerex International Corp. Ltd., Ablerex Electronics (S) PTE Ltd. Director, Ablerex |
| :--- | :--- | :--- |
| Electronics U.K. Ltd. Director, Ablerex Electronics Italy s.r.l. Director, Ablerex Electronics (Beijing) Co., Itd. |  |  |

3.3 Remuneration of Directors, President, and Vice Presidents

### 3.3.1 Remuneration of Directors and Ind. Directors

A. Remuneration of Directors and Independent Directors

Unit: NTD thousand

| Title | Name | Remuneration |  |  |  |  |  |  |  | Ratio of TotalRemuneration$(\mathrm{A}+\mathrm{B}+\mathrm{C}+\mathrm{D})$ to NetIncome (\%) |  | Relevant Remuneration Received by Directors Who are Also Employees |  |  |  |  |  |  |  | $\begin{array}{\|c\|} \hline \text { Ratio of Total } \\ \hline \text { Base Compensation (A) } \\ \hline \end{array}$ |  | Compensat on Paid to Directors from an Invested Company Other than the Company's Subsidiary |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Base Compensation (A) |  | Severance Pay (B) |  |  | nus to | Allowances (D) |  |  |  | Base Compensation (E) |  | Severance Pay (F) |  | $\begin{gathered} \hline \text { Bonus to } \\ \text { Employee (G) } \end{gathered}$ |  |  |  |  |  |  |
|  |  |  |  | Directors (C) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | All |  |  |  | All |  | All | The company | All <br> companies in <br> the <br> consolidated <br> financial <br> statements s | The company | All <br> companies in <br> the <br> consolidated <br> financial <br> statements | The company | All <br> companies in <br> the <br> consolidated <br> financial <br> statements | The company | Allcompanies intheconsolidatedfinancialstatements | The company |  | All companies in the |  |  | The company | All <br> companies in <br> the <br> consolidated <br> financial <br> statements |
|  |  | The company | the consolidated financial statements | The company | the consolidated financial statements | The company | the consolidated financial statements | Cash | Stock |  |  |  |  |  |  |  |  | Cash | Stock |  |  |  |  |  |
| Chairman | Wen Hsu | 0 | 0 | 0 | 0 | 720 | 720 | 228 | 228 | 2.26\% | 2.26\% | 8,032 | 8,032 | 186 | 186 | 201 | 0 | 201 | 0 | 22.35\% | 22.35\% | 0 |  |  |
| Director | Y.A. Chen |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Director | J.H. Ho |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Director <br> Director | C.S.C.Chen |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Director | J.K. Sung |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{gathered} \hline \text { Ind. } \\ \text { Director } \\ \hline \end{gathered}$ | Y.J. Ding | 0 | 0 | 0 | 0 | 360 | 360 | 108 | 108 | 1.12\% | 1.12\% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1.12\% | 1.12\% | 0 |  |  |
| Ind. Director | S.G. Wang |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ind. Director | Y.L. Su |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Note :

1. Please describe the policy of remuneration, criteria and packages, rules and procedures related to the remuneration, and its relation to business performance and future risks for Independent Directors : .Please refer P. 21 of the annual report
2. Other than the disclosure in the table above, the remuneration received by the Directors of Ablerex in the latest year from providing services, such as being consultant that is not the employee of the company, to all the companies listed in the financial report: None

Remuneration Bracket

| Range of Remuneration | Name of Directors |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Total of ( $\mathrm{A}+\mathrm{B}+\mathrm{C}+\mathrm{D}$ ) |  | Total of ( $\mathrm{A}+\mathrm{B}+\mathrm{C}+\mathrm{D}+\mathrm{E}+\mathrm{F}+\mathrm{G}$ ) |  |
|  | The company | Companies in the consolidated financial statements | The company | Companies in the consolidated financial statements |
| Less than 1,000,000 | Wen Hsu, Y.A. Chen, J.H. Ho, UIS Co (Legal person director C.S. Chen and B.C. Chen), J.K. Sung, Y.J. Ding, S.G. Wang and Y.L. Su. | Wen Hsu, Y.A. Chen, J.H. Ho, UIS Co (Legal person director C.S. Chen and B.C. Chen), J.K. Sung, Y.J. Ding, S.G. Wang and Y.L. Su. | J.H. Ho, UIS Co (Legal person director C.S. Chen and B.C. Chen), Y.J. Ding, S.G. Wang and Y.L. Su. | J.H. Ho, UIS Co (Legal person director C.S. Chen and B.C. Chen), Y.J. Ding, S.G. Wang and Y.L. Su. |
| 1,000,000~2,000,000 | None | None | J.K. Sung | J.K. Sung |
| 2,000,000~3,500,000 | None | None | None | None |
| 3,500,000 ~ 5,000,000 | None | None | Wen Hsu, Y.A. Chen | Wen Hsu, Y.A. Chen |
| 5,000,000 ~ 10,000,000 | None | None | None | None |
| 10,000,000 ~ 15,000,000 | None | None | None | None |
| 15,000,000 ~ 30,000,000 | None | None | None | None |
| 30,000,000 ~ 50,000,000 | None | None | None | None |
| 50,000,000 ~ 100,000,000 | None | None | None | None |
| More than100,000,000 | None | None | None | None |
| Total | 9 | 9 | 9 | 9 |

Note: The remuneration disclosed on the above chart is not the same as the income in Income Tax Act. The purpose of the chart is for information disclosure instead of tax basis.
B. Remuneration of Supervisors

Unit: NTD thousand, \%

| Title | Name | Remuneration |  |  |  |  |  | Ratio of TotalRemuneration $(\mathrm{A}+\mathrm{B}+\mathrm{C})$ toNet Income (\%) |  | Compensation <br> Paid to <br> Supervisors from <br> an Invested <br> Company Other <br> than the <br> Company's <br> Subsidiary |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Base Compensation (A) |  | Compensation (B) |  | Allowances (C) |  |  |  |  |
|  |  | The company | Companies in the consolidated financial statements | The company | Companies in the consolidated financial statements | The company | Companies in the consolidated financial statements | The company | Companies in the consolidated financial statements |  |
| Supervisor | S.H. Chen |  |  |  |  |  |  |  |  |  |
| Supervisor | J.H. Ho | 0 | 0 | 0 | 0 | 54 | 54 | 0.13\% | 0.13\% | 0 |
| Supervisor | Z.M. Yen |  |  |  |  |  |  |  |  |  |

Remuneration Bracket

| Remuneration to supervisors |  | Name of Supervisors |
| :---: | :---: | :---: |
|  |  | Total of (A+B+C) |
|  | The company | Companies in the financial statements |
| Less than $1,000,000$ | S.H. Chen, J.H. Ho and Z.M. Yen | S.H. Chen, J.H. Ho and Z.M. Yen |
| $1,000,000 \sim 2,000,000$ | None | None |
| $2,000,000 \sim 3,500,000$ | None | None |
| $3,500,000 \sim 5,000,000$ | None | None |
| $5,000,000 \sim 10,000,000$ | None | None |
| $10,000,000 \sim 15,000,000$ | None | None |
| $15,000,000 \sim 30,000,000$ | None | None |
| $30,000,000 \sim 50,000,000$ | None | None |
| $50,000,000 \sim 100,000,000$ | None | None |
| More than100,000,000 | None | None |
| Total | 3 | 3 |

* The remuneration disclosed on the above chart is not the same as the income in Income Tax Act. The purpose of the chart is for information disclosure instead of tax basis.
C. Remuneration of President and Vice Presidents

Unit: NTD thousand, \%

| Title | Name | Salary(A) |  | Severance Pay (B) |  | Bonuses and Allowances <br> (C) |  | Employee Compensation (D) |  |  |  | Ratio of total compensation $(A+B+C+D)$ to net income (\%) |  | Compensationpaid to thePresident andVice Presidentfrom anInvestedCompany OtherThan theCompany'sSubsidiary |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | The | Companies in the consolidated | The | Companies in the consolidated | The | Companies in the consolidated | The | pany | Comp con financi | es in the dated atements | The | Companies in the |  |
|  |  |  | financial statements |  | statements |  | statements | Cash | Stock | Cash | Stock |  | Statements |  |
| CEO | Wen Hsu | 11,208 | 11,208 | 481 | 481 | 4,467 | 4,467 | 319 | 0 | 319 | 0 | 39.30\% | 39.30\% | 0 |
| CSO | Y.A. Chen |  |  |  |  |  |  |  |  |  |  |  |  |  |
| V.P | Z.C.Xiao |  |  |  |  |  |  |  |  |  |  |  |  |  |
| V.P | J.K. Sung |  |  |  |  |  |  |  |  |  |  |  |  |  |
| V.P | J.H. Lee |  |  |  |  |  |  |  |  |  |  |  |  |  |
| V.P | M.Z. <br> Hwang |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chief Engineer | G.F. Hwang |  |  |  |  |  |  |  |  |  |  |  |  |  |

Remuneration Bracket

| Remuneration of President and V.P | Name of President and V.P |  |
| :---: | :---: | :---: |
|  | The company | Companies in the consolidated financial statements |
| Less than $1,000,000$ | None | None |
| $1,000,000 \sim 2,000,000$ | Z.C.Xiao, J.K. Sung, G.F. Hwang | Z.C.Xiao, J.K. Sung, G.F. Hwang |
| $2,000,000 \sim 3,500,000$ | Wen Hsu, Y.A. Chen, J.H. Lee, M.Z. Hwang | Wen Hsu, Y.A. Chen, J.H. Lee, M.Z. Hwang |
| $3,500,000 \sim 5,000,000$ | None | None |
| $5,000,000 \sim 10,000,000$ | None | None |
| $10,000,000 \sim 15,000,000$ | None | None |
| $15,000,000 \sim 30,000,000$ | None | None |
| $30,000,000 \sim 50,000,000$ | None | None |
| $50,000,000 \sim 100,000,000$ | None | None |
| More than100,000,00 | None | None |
| Total | 7 | 7 |

* The remuneration disclosed on the above chart is not the same as the income in Income Tax Act. The purpose of the chart is for information disclosure instead of tax basis.


## D. Remuneration of Executive Officers

Unit: NTD Thousand

| Executive Officers | Title | Name | Employee Bonus in Stock (Fair Market Value) | Employee Bonus - in Cash | Total | Ratio of Total Amount to Net Income (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Chairman/CEO | Wen Hsu | 0 | 445 | 445 | 1.06\% |
|  | Vice Chairman | Y.A. Chen |  |  |  |  |
|  | V.P of Administration Office | Z.C.Xiao |  |  |  |  |
|  | V.P of FAE Dept. | J.K. Sung |  |  |  |  |
|  | Executive V.P. of RD | J.H. Lee |  |  |  |  |
|  | Executive V.P. of CEO office | M.Z. Hwang |  |  |  |  |
|  | Corporate Governance Officer | Damon Chao |  |  |  |  |
|  | Manager of Sales Dept. 1 | S.M. Huang |  |  |  |  |
|  | Manager of Sales Dept. 2 | W.J. Ho |  |  |  |  |
|  | Chief Engineer of RD | G.F. Hwang |  |  |  |  |
|  | Assistant Manager of Accounting Dept. | M.H. Liao |  |  |  |  |
|  | Manager of Financial Dept. | Z.F. Lin |  |  |  |  |

The term of Vice Chairman was from June 19, 2020
The term of Executive V.P./CEO office was from Sept 9, 2020.
3.3.2 Compare and state the ratio of total remuneration paid to the Company's Directors, Supervisors, President, and Vice Presidents by the Company and the companies in the consolidated financial statements to net income in the last 2 years; also, describe the policy, standard, and combination of remuneration paid; moreover, the procedure of defining remuneration and its relation to business performance:
A. Analyze the ratio of the total remuneration paid to the company's Directors, Supervisors, President, and Vice Presidents in the last 2 years to net income:

| Title Year | Unit: NTD Thousand, \% |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2020 |  |
|  | The company | Companies in the financial statements | The company | Companies in the financial statements |
| Remuneration to Directors | 609 | 609 | 1,416 | 1,416 |
| Ratio of total remuneration paid to Directors to net income (\%) | 1.54\% | 1.54\% | 3.38\% | 3.38\% |
| Remuneration to Supervisors | 261 | 261 | 54 | 54 |
| Ratio of total remuneration paid to Supervisors to net income (\%) | 0.66\% | 0.66\% | 0.13\% | 0.13\% |
| Remuneration to President and V.P | 13,552 | 13,552 | 16,474 | 16,474 |
| Ratio of total remuneration paid to President and V.P to net income (\%) | 34.31\% | 34.31\% | 39.30\% | 39.30\% |

B. The policy of remuneration, criteria and packages, rules and procedures related to the remuneration, and its relation to business performance and future risks.

| $\qquad$ | Remuneration to Directors(includes Independent Directors) and Supervisor | Remuneration to President and V.P |
| :---: | :---: | :---: |
| Policy of Remuneration | The directors and supervisors of the Company currently do not have fixed remuneration, and only if the company has a surplus at the end of its operating year, the company can provide within $2 \%$ of the profit for the current year according to the provisions of Article 25 of the Articles of Association. Remuneration for the supervisors of the current year. The procedures for the determination of remuneration are based on the Company's "Board Performance Evaluation Method" as a review. Except for the overall operating performance, industrial operating risks and development trends of the company, the individual and overall performance of the board members and the company's operations are also considered. Situation, and given a reasonable remuneration, relevant performance appraisal and remuneration rationality are subject to review by the Compensation Committee and the Board of Directors, and based on changes in the relevant laws, a timely review of the remuneration system in order to balance the company's sustainable management and risk control. | The remuneration of Managers is paid based on Staff Remuneration Management Principles. Bonus is paid according to Bonus and Profit Sharing Principles of Ablerex in the years of surplus. |
| Criteria and Packages | Based on the responsibility of undertakings and guarantees of individual Directors or Supervisors (The Audit Committee has been established since 2020.6.19, and its members are composed of all independent directors) | Salary, duty allowances, meal allowances, bonus from evaluation, and subsidies. |
| Rules and procedures related to the remuneration | 1. The remuneration to Directors from Ablerex's earning is stipulated by the Articles of Incorporation. The amount is proposed by the Remuneration Committee, resolved by the Board of Directors and Shareholders' Meeting before allocation. <br> 2. The allocation of remuneration to Directors and Supervisors is advised by the Remuneration Committee, and allocated after the consent of Board of Directors. | 1. The rule of remuneration is stipulated in Staff Remuneration Management Principles, reviewed by the Remuneration Committee, and approved by the Board of Directors. <br> 2. The bonus from annual performance and compensation is proposed according to the annual performance evaluation and related internal regulations, reviewed by the Remuneration Committee, and approved by the Board of Directors. |
| Relation to business performance and future risks | The remuneration is determined based on each individual's participation and contribution, as well as the level of remuneration paid by peers. And the criteria of remuneration are regularly reviewed by the Remuneration Committee. | The remuneration is determined based on the contracted salary and the performance and profit of each business unit. The remuneration is regularly reviewed by the Remuneration Committee. |

### 3.4 Implementation of Corporate Governance

### 3.4.1 Implementation of Board of Directors

7 Board Meetings in 2020 and 9 (A) Board Meetings and 6 of it for new elected directors up to the date of annual report printed. The attendance of Directors for the 9 Board Meetings:

| Title | Name | Attendance <br> in Person (B) | Proxy | Attendance Rate <br> $(\%)(B / A)$ | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Chairman | Wen Hsu | 9 | 0 | $100 \%$ |  |
| Director | Y.A. Chen | 9 | 0 | $100 \%$ |  |
| Director | UIS Co. Rep. <br> C.S. Chen | 8 | 0 | $88.89 \%$ |  |
| Director | UIS Co. Rep. <br> B.C. Chen | 9 | 0 | $100 \%$ |  |
| Director | J.K. Sung | 9 | 0 | $100 \%$ |  |
| Director | J.H. Ho | 6 | 0 | $100 \%$ | Note |
| Independent <br> Director | Y.J. Ding | 9 | 0 | $100 \%$ |  |
| Independent <br> Director | S.G. Wang | 9 | 0 | $100 \%$ |  |
| Independent <br> Director | Y.L. Su | 6 | 0 | $100 \%$ | Note |

Note : The New Directors were elected on 2020.6.19. The Director Mr. J.H. Ho and Independent Director Mr. Y.L. Su are new elected directors.

Note 1: Independent Board Directors' Attendance Status in 2020
O:take part in person; ね:letter of Authorization; *:absent

| 2020 | $1^{\text {st }}$ | $2^{\text {nd }}$ | $3^{\text {rd }}$ | $4^{\text {th }}$ | $5^{\text {th }}$ | $6^{\text {th }}$ | $7^{\text {th }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y.J. Ding | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |
| S.G. Wang | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |
| $※$ Y.L. Su | - | - | - | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |

## Note:

※The number of Independent Directors from 2 to 3 after reelection of Directors. And
Independent Director Mr. Y.L. Su had been on board since June 19, 2020.

Note 2: Where the director from a legal person, he/she shall disclose the name of the legal person shareholder and the name of the representative.
Note 3:
(1) There are directors who leave the job before the end of the year, it shall indicate the date of departure in remarks, and the actual attendance rate (\%) is calculated based on the number of times of board attendance and actual attendance during his term of office.
(2) The directors are to be re-elected before the end of the year, the new and former directors shall be identified and the directors shall be indicated in
remarks as the old, new or re-election date. Actual attendance percentage is calculated for the number of meetings held by the Board during its term of office and its actual attendance.

## Other matters for records:

1. If there are any of the following situations in the operation of the board of directors, the date, period, content of the proposal, the opinions of all independent directors and the company's handling of the opinions of independent directors should be stated.
(1) referred to in Article 14-3 of the Securities and Exchange Act

| Date/ <br> YYYY.MM.DD | Term | Proposal | Ind. <br> Director's <br> opinion | Follow up |
| :---: | :--- | :--- | :--- | :--- |
| 2020.1 .20 | the 20 <br> meeting of <br> the 7th term | Approve the endorsement <br> guarantee. | No other <br> issue in the <br> meeting | Follow the <br> resolution |
| 2020.3 .19 | the 21 <br> meeting of <br> the 7th term | Approved the Employee <br> Remuneration and Directors' and <br> Supervisors' Remuneration <br> Appropriation and Distribution <br> Proposal | No other <br> issue in the <br> meeting | Follow the <br> resolution |
| 2020.5 .8 | the 22nd <br> meeting of <br> the 7th term | 1. Approved the ratification of new <br> loan of USD106,130 to Ablerex <br> Latam Corp. on 2020.3.31 <br> 2. Approved the proposed transfer <br> of 30 shares of the Japanese <br> subsidiary Wada Electric Co., Ltd. <br> (accounting for 1\% of the issued <br> shares) to the subsidiary <br> manager Yoshihiro Wada for <br> 10,000 yen per share | No other <br> issue in the <br> meeting | Follow the <br> resolution |

Note : The company established the Audit Committee on 2020.6.19. Subsequent proposals shall apply the provisions of Article 14-5 of the Securities and Exchange Act. Please refer to the committee's meeting resolutions.
(2) resolutions of the directors' meetings objected to by independent directors or subject to qualified opinion and recorded or declared in writing, the dates of the meetings, sessions, contents of motion, all independent directors' opinions and ,the company's response should be specified :

| Date | Term | motion | Independent Director's opinion | Follow up |
| :---: | :--- | :--- | :--- | :---: |
| Jan 20, | the 1 <br> st <br> Board <br> meeting <br> in 2020 | Report <br> items | Y.J. Ding/ Independent Director: <br> The company needs to collect the <br> performance and profitability of the <br> industry for the reference of the <br> remuneration committee. | The company will follow <br> the advice. |
| Mar 19, | the 2 2nd <br> Board <br> meeting <br> in 2020 | Discussion <br> Items | Y.J. Ding/ Independent Director: <br> According to the resolution of the <br> remuneration meeting, although the <br> remuneration of employees and the <br> remuneration of directors and <br> supervisors is lower than in <br> previous years, the allocation ratio is <br> still reasonable. This proposal is <br> approved. In this case, the chairman | The company will follow <br> the advice. |


| Date | Term | motion | Independent Director's opinion <br> consulted all the directors present, <br> and approved that the remuneration <br> of directors and supervisors was <br> distributed equally to the directors <br> and supervisors. The remuneration <br> of employees was paid in cash and <br> submitted to the shareholders <br> meeting. | Follow up |
| :--- | :--- | :--- | :--- | :--- |
|  |  | Other <br> Matters <br> and <br> Motions | Y.J. Ding/ Independent Director: <br> How does the company respond to <br> the coronavirus? | The company places <br> anti-epidemic <br> measures such as <br> alcohol disinfection and |
|  |  |  |  |  |
|  |  |  |  |  |

2. If there are directors' avoidance of motions in conflict of interest, the directors' names, contents of motion, causes for avoidance and voting should be specified:
(1) On Aug 10, 2020, the Board of Directors reviewed the distribution of managerial staff bonuses for the year 2019. During the voting for the review, due to Chairman Wen Hsu, Director Y.A. Chen/CSO, and Director J.K. Sung/V.P. are the managers of the company, they resolved to issue their own interests in accordance with the regulation and avoided discussion and did not participate in the discussion. Vote and appoint Y.J. Ding as the sole director to vote on the matter. The chairman consulted the remaining attending the three directors and agreed to pass the case.
(2) On Dec 28, 2020, the Board of Directors reviewed the year-end bonus for the year 2020. During the voting for the review, due to Chairman Wen Hsu, Director Y.A. Chen/CSO, and Director J.K. Sung/V.P. are the managers of the company, they resolved to issue their own interests in accordance with the regulation and avoided discussion and did not participate in the discussion. Vote and appoint Y.J. Ding as the sole director to vote on the matter. The chairman consulted the remaining attending the three directors and agreed to pass the case.
3. Information on the evaluation cycle and period, evaluation scope, method, and evaluation content of the board's self (or peer) evaluation should be disclosed, and the board's evaluation of the board should be completed.

| Cycle time (Note1) | Peiod (Note 2) | Scope (Note 3) | Method (Note 4) | Content <br> (Note 5) |
| :---: | :---: | :---: | :---: | :---: |
| Once a year (by end of the fiscal year) | Evaluation of the performance of the Board of Directors from January 1- <br> December 31, <br> 2020 | includes the performance evaluation of the board of directors, individual director members and functional committees | The annual internal evaluation system adopts the questionnaire self-evaluation method. The evaluation is carried out by the deliberating unit, including the internal self-evaluation of the board of directors, the self-evaluation of directors, the remuneration committee and the internal self-evaluation of the Audit Committee. | Board <br> performance evaluation, individual director member performance evaluation and functional committee performance evaluation |

Note 1 : Fill in the execution cycle of the board evaluation, for example: once a year
Note 2 : Fill in the period covered by the evaluation of the board of directors, for example: evaluate the performance of the board of directors from January 1, 2019 to December 31, 2019
Note 3 : The scope of evaluation includes performance evaluation of the board of directors, individual director members and functional committees.

Note 4 : The evaluation methods include internal self-evaluation by the board of directors, self-evaluation by board members, peer evaluation, appointment of external professional organizations, experts, or other appropriate methods for performance evaluation.
Note 5 : The evaluation content includes at least the following items according to the evaluation scope:
(1) Evaluation of the performance of the board of directors: At least including the degree of participation in the company's operations, the quality of board decisions, the composition and structure of the board of directors, the selection and continuous training of directors, internal control, etc.
(2) Performance evaluation of individual director members: At least including the grasp of company goals and tasks, the professional and continuous training of directors, internal control, etc.
(3) Functional Committee Performance Evaluation: Participation in company operations, functional committee responsibilities, quality of functional committee decisions, functional committee composition and selection of members, internal control, etc.

Implementation for Evaluation of the performance of the Board of Directors :
Self-Evaluation of the performance of the Board of Directors : As of 2020, the board of directors actively promoted corporate governance and effectively performed the functions of the board of directors, and evaluated that all indicators reached a good level, which was sufficient to show that the company has achieved remarkable results in the operation of the board of directors, the improvement of participation in operations, the quality of decision-making and the enhancement of efficiency. The directors gave positive comments on the operational efficiency and effectiveness of the board of directors, remuneration committee and audit committee.
4. Measures taken to strengthen the functionality of the board: (Ex. The Board of Directors has established an Audit Committee and a Remuneration Committee to assist the board in carrying out its various duties.)
(1) Goal of strengthening the functionality of the board: Ablerex established "Rules of Procedure for Board of Directors Meetings and Management Procedures for the Operation of Board Directors Meetings", which regulates the managerial systems of the board of Ablerex and strengthens the board's function of supervision and management, to let the procedures of board's meeting to follow.
(2) Implementation evaluation: The convention and process of board of directors' meeting of Ablerex is fully followed the regulation of "Rules of Procedure for Board of Directors Meetings and Management Procedures for the Operation of Board Directors Meetings". Remuneration Committee exercises its duty of review the remuneration of directors, supervisors, and managers, and provides evaluations and
suggestions about the relevant policies and internal regulations for the reference of board of directors.
(3) Referring to "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and related regulations, the amendment of "Corporate Governance Best Practice Principles" has been approved by board of directors and by shareholders' meeting. The amendment states that it adopts he candidate nomination system for election of directors (including independent directors) and supervisors. The composition of the board of directors shall be determined by taking diversity into consideration and should include, but not limited to, gender, age, culture and professional
(4) The Company refer to the "Corporate Governance Best-Practice Principles" and ahead of deadline of regulation, the Board of Directors had passed the proposal to appoint Corporate Governance Officer on Aug 5, 2019. The officer shall be in charge of the matters for Corporate Governance and strengthen Board of Directors function.
(5) After the directors were re-elected at the shareholders meeting on 2020.06.19, the company established the Audit Committee and operated in accordance with the "Audit Committee Charter" and "Management of Operation of Audit Committee" to strengthen the functional committees of the board of directors and improve corporate governance.

### 3.4.2 Audit Committee Operations or Supervisors' Participation in Board Operations:

1. Audit Committee implementation :

3 Audit Committee Meetings in 2020. The attendance of Directors for the 3 Audit Committee Meetings:

| Title | Name | Attendance on <br> Person (B) | Proxy | Attendance <br> Rate(\%) (B/A) | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Independent <br> Director | Y.J. Ding | 3 | 0 | $100 \%$ |  |
| Independent <br> Director | S.G. Wang | 3 | 0 | $100 \%$ |  |
| Independent <br> Director | Y.L. Su | 3 | 0 | $100 \%$ |  |

## Other matters for records:

1. In case the operation of the audit committee is under any of the following circumstances, the date and term of the board of directors, the content of the proposal, the resolution of the audit committee, and the company's followup of the audit committee's opinions should be stated :
(1) Matters listed in Article 14-5 of the Securities Exchange Act.
(2) Except for the previous matters, other matters that have not been approved by the Audit Committee and approved by more than two-thirds of all directors.

Operation of the Audit Committee:

| Board of Directors | Audit Committee | Proposal and processing | Matters listed in 14-5 of the Securities and Exchange Act | Resolutions that have not been approved by the Audit Committee but approved by more than $2 / 3$ of all directors |
| :---: | :---: | :---: | :---: | :---: |
| the $1^{\text {st }}$ meeting of the $8^{\text {th }}$ term (2020.6.19) | the $1^{\text {st }}$ meeting of the $1^{\text {st }}$ term (2020.6.19) | 1. Appointment of the convener of the Audit Committee |  | Non |
|  |  | Audit Committee resolution (2020.6.19): All members agreed to designate Y.J.Ding to be the convener of the Audit Committee. |  |  |
|  |  | The company's follows up : to announces the Audit Committee members and convener on the website. |  |  |
| the $2^{\text {nd }}$ meeting of the 8 th term (2020.8.10) | the $2^{\text {nd }}$ meeting of the $1^{\text {st }}$ term (2020.8.10) | 1. Q2 Consolidated report for 2020 | V | Non |
|  |  | 2. Cancelled the subsidiary JOINT REWARDS TRADING CORP. | V | Non |
|  |  | 3. Revision of the amendments to the company's "Audit Committee Charter" | V | Non |
|  |  | 4. Approved the case of the newly increased loan amount of USD438,020 to the related party Ablerex Latam Corporation from April to June, 2020, and the newly added short-term financing quota of USD 1.5 million | V | Non |
|  |  | 5. Endorsement guarantee | V | Non |
|  |  | Resolution of the Audit Committee(2020.8.10) : <br> 1. Regarding the opinions of the first proposal, the Audit Committee stated that regarding the accountants reviewed the contents of the draft report, please study and make adjustments to the textual expression of the opinions of the third quarter review report. Approved the proposal. <br> 2. Proposal No. 2 was passed without objection after the chairman consulted all the auditors present. <br> 3. Proposal No. 3 was passed without objection after the chairman consulted all the auditors present. <br> 4. Regarding the opinions of the Proposal No.4, <br> (1) According to the proposal of Commissioner Mr. Y.L. Su, regarding interest on overdue accounts receivable from a loan fund to others, the "No interest accrued during the overdue period" to be changed to "According to the company's borrowing cost to collect interest", the loan and ratification proposal was approved. <br> (2) Regarding the proposal for newly added short-term loaning quota of 1.5 million US dollars , the resolution to pass the application with a fixed interest not lower than the company's financing cost at the time when borrowing, and the interest shall be collected when the loaning was returned. <br> 5. Proposal No. 5 was passed without objection after the chairman consulted all the auditors present. |  |  |


| Board of Directors | Audit Committee | Proposal and processing | Matters listed in 14-5 of the Securities and Exchange Act | Resolutions that have not been approved by the Audit Committee but approved by more than $2 / 3$ of all directors |
| :---: | :---: | :---: | :---: | :---: |
| the 3 rd meeting of the $8^{\text {th }}$ term (2020.11.9) | $\begin{gathered} \text { the } 3^{\text {rd }} \\ \text { meeting of } \\ \text { the } 1^{\text {st }} \\ \text { term } \\ (2020.11 .9) \end{gathered}$ | 1. Q3 Consolidated report for 2020 | V | Non |
|  |  | 2. Annual audit plan for year 2021 | V | Non |
|  |  | 3. the amendments to the company's "Audit Committee Charter" | V | Non |
|  |  | 4. Proposal to set up the company's "risk management policies and procedures" | V | Non |
|  |  |  | V | Non |
|  |  | Resolution of the Audit Committee(2020.8.10) : <br> Proposals 1, 2, 3, 4 and 5 were passed by all the directors present at the board of directors. |  |  |
|  |  | Follows up for Audit Committee resolutions: <br> 1. Proposals $1,2,3,4$ and 5 were passed by all the directors present at the board of directors. |  |  |
| the $6^{\text {th }}$ meeting of the $8^{\text {th }}$ term (2021.3.19) | the $4^{\text {th }}$ meeting of the $1^{\text {st }}$ term (2021.3.19) | 1. Consolidated report and Business report for 2020 | V | Non |
|  |  | 2. Approved the assessment of the independence of the auditors. | V | Non |
|  |  | 3. Approved the declaration of internal control system of Year 2019. | V | Non |
|  |  | Audit Committee resolution (2021.3.19): <br> Proposals 1,2 and 3 were approved by all the directors present at the board of directors. |  |  |
|  |  | Follows up for Audit Committee resolutions: <br> 1. Proposals 1,2 and 3 were approved by all the directors present at the board of directors. |  |  |

Note : The $1^{\text {st }}$ term of Audit Committee was set up on Jun 19, 2020.
2. The implementation of independent directors' avoidance of interested proposals shall state the names of independent directors, the content of the proposals, the reasons for the avoidance of interests, and the voting conditions: none
3. The communication between independent directors and internal audit supervisors and accountants (should include matters, methods and resolutions of communication on the company's financial and business conditions)
(1). After the audit report and follow-up report are reviewed, the audit report of the company will be delivered to independent directors for inspection by the end of the next month after the audit project is completed, and the audit supervisor will attend each board of directors to report the audit status of the audit project. The company
shall organizes a seminar between independent directors and internal audit supervisors every year to fully communicate and make records on issues such as the implementation of the company's audit plan and the implementation of the internal control system.
(2). In terms of communication with the accountant, the accountant shall communicate with the independent directors on the direction of the audit plan before the audit. If the independent director has any questions about the company's financial or business, he may directly communicate with the company's accountant; the accountant shall communicate with the independent director to explain the inspection situation and results.

## Annual work key points :

The Audit Committee of the company is composed of 3 independent directors. The Audit Committee aims to assist the board of directors in supervising the company's quality and integrity in the implementation of related accounting, auditing, financial reporting processes and financial control.
The Audit Committee held 3 meetings in 2020, and the main items considered were :
(1). Establish or amend the internal control system in accordance with Article 14-1 of the Securities and Exchange Act.
(2). Evaluation of the effectiveness of the internal control system.
(3). In accordance with the provisions of Article 36-1 of the Securities and Exchange Act, establish or amend the procedures for the acquisition and disposal of assets, derivative commodity transactions, Loaning Funds to Others, Guarantees Endorsements.
(4). Matters with the director's own interests.
(5). Major asset or derivative commodity transactions.
(6). Major Loaning Funds, endorsements or guarantees.
(7). Raising, issuing or private placement of equity securities.
(8). Appointment, dismissal or remuneration of certified accountants.
(9). Appointment and dismissal of Financial, Accounting or internal audit supervisors.
(10). Annual financial report signed or stamped by the chairman, manager and accounting supervisor, and the Q2 financial report subject to verification by accountants.
(11). Other important matters specified by the company or the competent authority.

Since the establishment of the Audit Committee on 2020.6.19, the board of directors has since prepared the company's 2020-year interim and quarterly financial statements, among which the financial statements have been verified or reviewed by PwC, and a review report has been issued. The above-mentioned financial statements have been reviewed by the Audit Committee and found that there is no discrepancy.

Assess the effectiveness of the internal control system

The Audit Committee evaluated the effectiveness of the company's internal control system strategies and procedures (including financial, operational, risk management, information security, outsourcing, legal compliance and other control measures), and reviewed the regular Reports including risk management and compliance from company's audit department, certified accountants, and management's. Refer to the internal control system published by The Committee of Sponsoring Organizations of the Treadway Commission (COSO) in 2013 - Internal Control-Integrated Framework. The Audit Committee recognized that the company's risk management and internal control systems are effective. The company has adopted necessary control steps to monitor and correct violations.

In order to ensure the independence of the certified public accountant firm, the Audit Committee has formulated an independent evaluation form with reference to Article 47 of the Accountants Act and the Bulletin of the Professional Ethics of Accountants No. 10 "Integrity, impartiality, objectivity, and independence", to assess the independence, Professional and competency assessment of accountants, assess whether the company is a mutual related person, mutual business or financial interests and other projects.
2. Supervisors' participation in the operation of the board of directors: Listed on the following page.

## Attendance of supervisors at the board meeting

3 Board Meetings in 2020 and 3 (A) Board Meetings up to the establishment of Audit
Committee. The attendance of Directors for the 3 Board Meetings:

| Title | Name | Attendance on <br> Person (B) | Proxy | Attendance <br> Rate(\%) (B/A) | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Supervisor | J.H. Ho | 3 | 0 | $100 \%$ |  |
| Supervisor | S.H. Chen | 3 | 0 | $100 \%$ |  |
| Supervisor | Z.M. Yen | 3 | 0 | $100 \%$ |  |

The company established Audit Committee after re-election of Directors in shareholders' meeting on Jun 19, 2020.

Other matters for records:

1. Composition and responsibility of Supervisors: Ablerex currently set up 3 Supervisors who attend the Board Meeting periodically until the date to setup Audit Committee.
(1) Communication between the company's supervisors and employees and shareholders:
The company employees or shareholders, stakeholders and the major shareholder may contact supervisor by letter or phone. The supervisors will be in attendance the shareholders meeting, and shareholders may communicate with supervisor in the shareholders' meeting. The Company has set up a dedicated window as spokesman of external communication, employees and shareholders to monitor for to communicate with people, you can convey to supervisors through a spokesman.
(2) Communication between the company's supervisors and internal chief director and CPA:
2. The audit will present internal audit report to supervisors and independent directors next month of the completion of the audit projects, and report in the Board meetings. Besides attendance of Board meetings, supervisors may monitor the company's financial, business execution status, if there are questions related to the company's operations, supervisors can communicate with the relevant unit heads and review improvements.
3. CPAs will communicate with supervisors about aspects of the audit plan before execution of audit. If any questions about the Company's financial condition, business, etc., the supervisors may have direct communication with the CPAs about the audit result.
4. For the opinions of the supervisors stated in the board meeting, the date, term, the content of the case, the resolution reached, and the company's response to the supervisor's opinion must be stated in details: No other opinions of Supervisors for this year's board of directors.
3.4.3 Corporate Governance Implementation Status and Deviations and reason from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies"

| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
| 1. Does the company establish and disclose the Corporate Governance Best-Practice Principles based on "Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" ? | $\checkmark$ |  | Ablerex has established the "Corporate Governance Best-Practice Principles" and has been approved by the Board of Directors on 2013.3.22 and revised a few times once upon regulation revised to build an effective corporate governance structure, to protect the rights of shareholders, to enhance the power of the Board of Directors, to empower the Supervisors or following Audit Committee, to respect the welfare of the stakeholders, and to improve transparency of information disclosure. It is disclosed annually on annual report and http://www.ablerex.com.tw/ch/about 8-2.php. website | In compliance with "Corporate Governance Best Practice Principles" Article 1. |
| 2. Shareholding structure \& shareholders' rights <br> (1).Does the company establish an internal operating procedure to deal with shareholders' suggestions, doubts, disputes and litigations, and implement based on the procedure? | $\checkmark$ |  | (1).Ablerex has appointed spokesperson and deputy spokesperson to deal with shareholders' suggestions, doubts, and disputes. The contact information on web site : <br> http://www.ablerex.com.tw/ch/about 8-7-3.php . Besides that, legal consultant was contracted to provide legal advice. | In compliance with "Corporate Governance Best Practice Principles" Article 13. |
| (2).Does the company possess the list of its major shareholders as well as the ultimate owners of those shares? | $\checkmark$ |  | (2).Ablerex and the shareholder services agent collect the information of major shareholders and the list of ultimate owners of those shares on the regular basis and report the shares owned by Directors, Supervisors, Managers, and the major shareholders who possess over 10\% of Ablerex's shares. | In compliance with "Corporate Governance Best Practice Principles" Article 19. |
| (3).Does the company establish and execute the risk management and firewall system within its conglomerate structure? | $\checkmark$ |  | (3).The management authorization and obligations are clearly divided between Ablerex and the affiliates. The financial and business relationships within the conglomerate structure follow the regulations and "Business Management Procedures with Specified Stakeholders and Affiliates". Ablerex also established | In compliance with "Corporate Governance Best Practice Principles" Article 14 to Article 17. |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
|  |  |  | "Supervision and Management of Subsidiaries" as the management and firewall system. |  |
| (4).Does the company establish internal rules against insiders trading with undisclosed information? | $\checkmark$ |  | (4).The Company has formulated the "Procedures for Handling Material Inside Information", which are disclosed on the corporate governance area of the company's website to establish a good internal major information processing and disclosure mechanism of the Company. Insiders shall not be allowed to buy or sell the company's stocks or other securities of equity nature within 18 hours after the news is unpublished or made public when it is informed that the company has materially affected its stock price. And in order to make insiders follow and refer to, the insider trading of insiders (directors, supervisors, managers, employees etc.), Insider trading, insider equity related laws, regulations, and matters needing attention, etc. are referred to the competent authority's propaganda manual in The company's website is guided by information (path: <br> http://www.ablerex.com.tw/ch/csr 2 1.php ). | In compliance with "Corporate Governance Best Practice Principles" Article 10 Paragraph 3. |
| 3. Composition and Responsibilities of the Board of Directors <br> (1).Does the Board develop and implement a diversified policy for the composition of its members? | $\checkmark$ |  | (1). The "Corporate Governance Best-Practice Principles" of the company clearly stipulates that the board of directors should consider the diversity of membership and should generally possess the knowledge, skills and literacy necessary to perform their duties. And to formulate appropriate diversification policy goals based on its own operation, operation type and development needs. The company currently has setup nine directors, including three employee directors ( $1 / 3$ of directors' seats) and three independent directors ( $1 / 3$ of directors' seats). The members have well experience in management, industry knowledge, financial accounting, and environmental protection. With professionalism, it is hoped that in the future, the diversification goal of the board of directors with female | In compliance with "Corporate Governance Best Practice Principles" Article 20. |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
|  |  |  | directors, law and risk management can be realized. The board of directors formulates diversified policies on membership and exposes them on the company's website http://www.ablerex.com.tw/ch/csr 2 1 5.php in Chinese language and public information observatories. (Note 2) |  |
| (2).Does the company voluntarily establish other functional committees in addition to the Remuneration Committee and the Audit Committee? | $\checkmark$ |  | (2).Ablerex sets up functional committees in accordance with regulations. With a professional and objective status, the Remuneration Committee evaluates the remuneration policies and systems of the company's directors, supervisors and managers, and makes recommendations to the board of directors for its decision-making reference. An audit committee was established on 2020.6.19. The SEC Act, the Company Act, and other laws stipulated that the supervisor should exercise the powers, except for the powers of Article 14-4, Paragraph 4 of the SEC Act. Will disclose the composition, responsibilities and operation of the functional committee in the annual report and company website. <br> (https://www.ablerex.com.tw/ch/csr 2 2.php ) | In compliance with "Corporate Governance Best Practice Principles" Article 27, 28 and 28-1. |
| (3).Does the company establish a standard to measure the performance of the Board, and implement it annually and report the results of the performance evaluation to the board of directors, and use it as a reference for individual directors' salary, remuneration and nominate renewal ? | $\checkmark$ |  | (3). The company formulated the "Self-Evaluation of the Board of Directors" in 2017 to implement corporate governance, give full play to the functions of the board of directors, functional committees and improve the efficiency of board operations. The company shall carry out performance evaluation every year in accordance with the procedures and evaluation indicators of the "Self-Evaluation of the Board of Directors", report the results of the performance evaluation to the board of directors, and take it for reference of individual directors' remuneration and nominate renewal. <br> The company completed the Self-evaluation of the board of | In accordance with <br> "Corporate Governance Best Practice Principles" Article 37. |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
|  |  |  | directors and Functional Committee in December, 2020, and reported the evaluation results and target for continuous strengthening to the board of directors held in January 25, 2021. The evaluation was conducted using an internal questionnaire. Based on the results of the performance evaluation of the board of directors in 2020, the overall operation of the board of directors is excellent and can be used as a reference for individual directors' compensation, remuneration and nominate renewal. The above disclosure is on the company's website and public information observation station. (Path http://www.ablerex.com.tw/ch/csr 2 1.php) |  |
| (4).Does the company regularly evaluate the independence of CPAs? | $\checkmark$ |  | (4).The company evaluates the independence and the adequacy of the independent auditors at least once a year. Based on the size and reputation of the accounting firm, it continuously provides the number of years of auditing services, the nature and extent of non-audit services provided, the fee for auditing, peer review, and whether No legal proceedings or cases corrected or investigated by the competent authority, audit service quality, whether there is regular education, and management The indicators such as the interaction of the hierarchy and the internal auditor are requested. The accountant and his firm are required to provide relevant information and declarations. The verification and assessment of the contents of the information conducted by the Administration Office has resulted in the results of the most recent biannual assessment on Jan 21, 2019 and Jan 20, 2020 and Jan 19, 2021. The company's independent CPA has avoided the appointment matters and those who are directly or indirectly interested in the matter, and are not related to the company, the directors and supervisors, and their certification is independent. The company's evaluation results are also disclosed on the company's website and annual report. (Note 3) | In accordance with "Corporate Governance Best Practice Principles" Article 29. |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
| 4. Does the company set up a competent and appropriate number of Corporate Governance persons, and designate a Corporate Governance Officer responsible for corporate governance-related matters (including but not limited to providing directors with the information needed to perform business, assisting directors, supervisors to follow Decrees, handling matters related to board and shareholder meetings in accordance with law, handling company registration and change registration, making minutes of board and shareholder meetings, etc.) | $\checkmark$ |  | (1).The company passed the resolution of the board of directors on August 5, 2019, and appointed Mr. Damon Chao to be the Corporate Governance Officer to strengthen the functions of Corporate Governance and the board of directors. The person has been qualified with he has been in charge of legal affairs and corporate governance for public issue companies for more than five years. <br> (2).The main function of the Corporate Governance Officer is to handle board and shareholder meeting related matters in accordance with the law, assist in preparing records of the board and shareholder meeting, assist directors and supervisors in their appointments and continuing training, provide directors and supervisors with the information needed to perform their business, assist directors, Supervisors to follow laws, etc. <br> (3).The detail information for implementation and training record in $\underline{2020}$ as https://www.ablerex.com.tw/ch/csr 2 7.php (Note.4) | In compliance with "Corporate Governance Best Practice Principles" Article 3-1. |
| 5. Does the company establish a communication channel and build a designated section on its website for stakeholders includes but not limited share holders, staffs, customers and suppliers, as well as to handle all the issues they care for in terms of corporate social responsibilities? | $\checkmark$ |  | The company values the rights and interests of stakeholders, and sets up an area for stakeholders on the company website to disclose the identification and attention of stakeholders to major issues of environmental, social and corporate governance, and the contact channels and communication responses of stakeholders http://www.ablerex.com.tw/ch/csr 3.php ) <br> In order to improve the accuracy and timeliness of major information disclosure, spokespersons and deputy spokespersons are set up to speak and communicate on behalf of the company. (https://www.ablerex.com.tw/ch/about 8-7-3.php) | In compliance with "Corporate Governance Best Practice Principles" Article 51-52. |
| 6. Does the company appoint a professional shareholder service agency to deal with shareholder affairs? | $\checkmark$ |  | The Company designates Fubon Securities Corporation Limited to deal with shareholder affairs. | In compliance with "Corporate Governance Best Practice Principles" Article 7 Paragraph 1. |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
| 7. Information Disclosure <br> (1).Does the company have a corporate website to disclose both financial standings and the status of corporate governance? | $\checkmark$ |  | (1).The company's website <br> http://www.ablerex.com.tw/ch/index.php . It regularly and irregularly exposes the company's financial, corporate social responsibility and business information on the website and introduces the company on the website. Operational status, including products, technical data and certifications, and company profile. You can also query the company's related financial and business related information through the "public information observation station "Market Observation Post System (MOPS). | In compliance with "Corporate Governance Best Practice Principles" Article 57. |
| (2).Does the company have other information disclosure channels (e.g. building an English website, appointing designated people to handle information collection and disclosure, creating a spokesman system, webcasting investor conferences) ? | $\checkmark$ |  | (2).The company has a special person responsible for the disclosure of major information and implements the spokesperson system in accordance with regulations. Stakeholders who invest in the public can query the company's relevant financial and business information through the Chinese and English versions of the company's Chinese and English websites or public information observation stations. | In compliance with "Corporate Governance Best Practice Principles" Article 55 to Article 58. |
| (3).Does the company announce and report the annual financial report within two months after the end of the fiscal year, and announce and report the first, second and third quarter financial reports and operating conditions of each month as early as possible before the dead line? |  |  | (3).Although the company did not announce and report the annual financial report within two months after the end of the fiscal year, they all announced and reported the first, second, and third quarter financial reports and the operating conditions of each month within the prescribed period, which is in compliance with the regulations. In addition to the provisions of the decree, will try our best to reduce the operation time and achieve the goals of advance announcement and declaration. | In compliance with Article 55, Paragraph 1 of the "Code of Practice for Corporate Governance of TWSE/TPEX". |
| 8. Is there any other important information to facilitate a better understanding of the company's corporate governance practices (e.g., including but not limited to | $\checkmark$ |  | (1).Status of employee rights: Ablerex has been always honest and trust to employees, and their legal rights are all protected under the Labor Standards Act. <br> (2).Employee wellness: Ablerex has established the Employees' | In compliance with "Corporate Governance Best Practice Principles" Article28-2 and Article 51 |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
| employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors' and supervisors' training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing insurance for directors and supervisors)? |  |  | Welfare Committee, implemented pension fund and group insurance for employees, and held regular health examination. Ablerex also encourages employees to attain all kinds of training and conferences. <br> (3).Investor Relationships: Ablerex disclosed information according to the regulations to protect the rights of investors as the responsibilities to shareholders. <br> (4).Supplier Relationships: Ablerex has always communicated well with the suppliers. <br> (5).Rights of stakeholders: Ablerex set communication channels for stakeholders to make suggestions as protecting the legal right of the stakeholders. <br> (6).Directors' and Supervisors' training records: The Directors and Supervisors all possess of professional background knowledge and also attaining training sessions. Note 5 is the Directors' and supervisors' training records recently. <br> (7).Managers' and Auditors' training records: Note 6. <br> (8).The implementation of risk management policies and risk evaluation measures: The company formulates internal control systems and internal regulations in accordance with relevant laws and regulations, and conducts various risk management implementation and evaluation reviews. In response to advancing with the times, conducting risk assessment and analysis based on stakeholders' concerns about major environmental, social and corporate governance issues and operational risks of the company's industrial characteristics, and establishing risk management policies or corresponding measures. The "Management policies and procedures" has been approved by Board of Directore on Nov 9, 2020 and it has been disclosed on the company website. (Note 7) <br> (9).The implementation of customer relations policies: Ablerex maintains good and stable relationships with the customers to | to 54 and Article 59. |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reason |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Illustration |  |
|  |  |  | create the profits. <br> (10).Purchasing insurance for directors and supervisors: The proposal of purchasing insurance for directors and supervisors has been discussed and been unanimously approved on the Board meeting of 2021.5.10. The insurance for directors and supervisors was purchased as Note 8. <br> (11) The company has established an information security risk management framework, information security policies and specific management plans to continuously conduct and evaluate it, and report the annual information security risk management situation at the 2020.11 .9 board of directors, and disclose it on the company's website and annual report. (Note 9) |  |
| 9. Please indicate the improvement of the results of the corporate governance evaluation issued by the Corporate Governance Center in the last year of the Taiwan Stock Exchange Co., Ltd. and provide priority measures and measures for those who have not yet improved. <br> (1).The efforts of Ablerex in Corporate Governance have been ranked as TOP 5\% company from 2015 to 2018, 6-20\% in 2019 and Top $5 \%$ in 2020 of Corporate Governance Evaluation Results in Taiwan. <br> (2). In order to strengthen corporate governance and improve corporate risk control, the company has formulated a "risk management policy and procedure" and passed the 2020.11 .9 board of directors, and disclosed the relevant risk management scope, organizational structure and operation status on the company's website. <br> (3). The company strengthened the supervisory function of the board of directors, established an intellectual property management system based on the management cycle of PDCA and reported to the board of directors on the operation of the intellectual property management plan in 2020.11 .9 and disclosed it on the company's website. <br> (4). The organization and operation of the company's internal audit are disclosed on the company's website. It is stipulated that the appointment and removal of the internal audit supervisor shall be approved by the board of directors, and the appointment and removal of internal auditors, evaluation, and salary and remuneration should be reported to the board of directors or the audit supervisor shall sign the chairman for approval. <br> (5). The company's board of directors and functional committees' performance evaluation methods are approved by the board of directors, and self-evaluation is conducted annually and the evaluation results are disclosed on the company's website or annual report. <br> (6). The company formulates energy saving and carbon reduction, greenhouse gas reduction, water reduction or other waste management policies, and evaluates the potential risks and opportunities of climate change to the company now and in the future, and takes measures to respond to climate-related issues, and the estimated results are disclosed on the company website . |  |  |  |  |

Note 1: Regardless of whether the check box is "Yes" or "No", it should be stated in the summary description field.

Note 2:Board diversity goals and implementation

Professionalism and independence of the board of directors:
The Company set forth "Corporate Governance Best-Practice Principles" and "Procedures for Election of Directors and Supervisors". The selection of directors of a company shall take into consideration the overall configuration of the board of directors. In order to achieve the ideal goal of corporate governance, the members of the board of directors should generally have the knowledge, skills and accomplishments necessary to perform their duties. Their overall capabilities should be as follows:

1. Ability to make operational judgments.
2. Ability to perform accounting and financial analysis.
3. Ability to conduct management administration.
4. Ability to conduct crisis management.
5. Knowledge of the industry.
6. An international market perspective.
7. Ability to lead.
8. Ability to make policy decisions.

Directors shall have majority seats and shall not have a kinship relationship such as a spouse or second relative. The company may set up more than two independent directors in accordance with the articles of association, and it shall not be less than one fifth of the number of directors.

## Board diversity Goals

Article 20 of the "Corporate Governance Best-Practice Principles" and Article 3 of the "Procedures for Election of Directors" states that the composition of the board of directors should consider diversity and formulate an appropriate diversification policy based on its own operations, operating patterns and development needs, should include but not limited to the following two major aspects:

1. Basic conditions and values: gender, age, nationality and culture.
2. Professional knowledge and skills : such as professional background (law, accounting, industry, finance, marketing or technology), professional skills and industrial experience.

The company set up its goals based on the board's diversification policy. It hopes that the background of future board members will include one seat for female directors, one-third for independent directors, one-third for directors with employee background, and one for legal or scientific professionals so as to improve board diversity and
corporate governance.
The term of current directors is from June 19, 2020 to June 18, 2023.
The company currently has 9 seven directors, including three employee directors (one third directors 'seats) and three independent directors (one third directors' seats). The members have extensive experience in business management, industrial knowledge, financial accounting, and environmental protection. Hope to realize the diversity goals of female directors and board of directors with a major in law and risk management in future. Please refer the table below :

Diversity situation for Board members

| Core item / <br> Name of Directors | Basic conditions |  |  |  |  |  |  |  |  | Management and industry experience |  |  | Professional competence |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { D} \\ & 0 \\ & 0 \\ & \end{aligned}$ | Age range |  |  | 0000000 | terms of Ind. director |  |  |  |  |  |  | $\frac{\sum_{\underset{\sim}{\omega}}^{\infty}}{\substack{0 \\ \hline}}$ |  |
|  |  |  | $\begin{gathered} 50 \\ 1 \\ 60 \end{gathered}$ | $\begin{gathered} 60 \\ 70 \end{gathered}$ | $\begin{gathered} \text { over } \\ 70 \end{gathered}$ |  | Less than 3 | $\begin{gathered} 3 \\ \text { To } \\ 9 \end{gathered}$ | Over 9 |  |  |  |  |  |  |
| Wen Hsu | - | M | V |  |  | V |  |  |  | V | V | V |  |  |  |
| Y.A. Chen | 式 | M |  | V |  | V |  |  |  | V | V | V |  |  |  |
| C.S. Chen -UIS legal person |  | M |  | V |  |  |  |  |  | V | V | V | V |  |  |
| B.C. Chen -UIS legal person |  | M |  | V |  |  |  |  |  | V | V | V |  |  |  |
| C.K. Sung | N | M | V |  |  | V |  |  |  | V | V | V |  |  |  |
| J.H. Ho | ¢ | M |  | V |  |  |  |  |  | V | V | V | V |  |  |
| Y.J. Ding | ¢ | M |  | V |  |  |  |  | V | V | V |  | V |  |  |
| S.G. Wang |  | M |  |  | V |  |  | V |  |  |  | V |  |  | V |
| Y.L. Su | ¢ | M |  | V |  |  | V |  |  | V | V | V |  |  | V |

* The qualification and experience of directors is shown on page 8 of this annual report

Note 3 : Evaluation of the independence of CPA

| Evaluation Items/CPA | Result Y/N |
| :---: | :---: |
| 1. Whether or not to pass the CPA exam and have an accountant certificate and obtain an accountant qualification. | Y |
| 2. Whether there has been fraud, breach of trust, misappropriation, falsification of documents, or criminal acts in business, is determined by the declaration of imprisonment of more than one year. | N |
| 3. Whether Guardianship or Auxiliary Declaration has not been revoked. | N |
| 4. Whether the bankruptcy declaration has not been restored. | N |
| 5. Whether he was a civil servant and was dismissed from office, the period of his suspension has not yet expired. | N |
| 6. When the accountant is entrusted with the company's business, whether the overall manpower, time and risk level required for the entrusted case are taken into consideration, and reasonable remuneration will be charged. Do not use unfair methods to attract business. | Y |
| 7. Whether the accountant continues to pursue professional training as required by the competent authority. | Y |
| 8. Does the accountant have the following behavior: <br> (1) Agree that others use their own name to perform business. <br> (2) Perform business in the name of another accountant. <br> (3) Employed by persons not qualified as an accountant to perform the accounting business. <br> (4) Utilize the status of an accountant and engage in unfair competition in industry and commerce. <br> (5) Perform business on events that are of interest to him/herself. <br> (6) To use the name of an accountant as a guarantor outside the accountant business. <br> (7) Acquisition of movable or immovable property managed in business. <br> (8) Require, contract or accept unlawful benefits or remuneration. <br> (9) To solicit business improperly. <br> (10) Propaganda advertisements other than those introduced by accounting firms for opening, relocation, merger, commissioned by clients, and accounting firms. <br> (11) Secrets of business are leaked without the permission of the appointing authority, the principal or the auditee. <br> (12) Other competent authorities have determined that they can influence the credibility of the accountant. | N |
| 9. Does the accountant have the following behavior: <br> (1) Being employed by the company for regular work, providing fixed salary or serving as director and supervisor. <br> (2) A former director, supervisor, manager of a company or a staff member who has a significant influence on a visa case while leaving the company Two years. <br> (3) The relationship with the company's person-in-charge or manager who has a spouse, a direct lineage, a direct in-law or a second parent, etc. system. <br> (4) I or my spouse or underage child has a relationship with the company to invest in or share financial benefits. <br> (5) I or my spouse, underage children and the company have funds to borrow. <br> (6) Enforce management advice or other non-visa business enough to affect independence. <br> (7) Inconsistent with business events, the competent authority deals with accounting rotations, handles accounting transactions on behalf of others, or otherwise affects independence The norms of sex. | N |

Note 4 : The implementation of Corporate Governance Officer in 2020 is as follows :

Although the company is not required in the list to set up a corporate governance officer, based on strengthening corporate governance and other management matters, a comprehensive corporate governance organization was arranged. The company newly set up a Corporate Governance and Sustainable Development Committee in 2017 ahead of the regulation and it is stipulated that the Chairman 's special assistant be appointed as the Corporate Governance Officer to serve as the convener of the committee, the company's Corporate Governance, Corporate Social Responsibility and ethical management teams shall be organized to respond to the increasing number of governance-related matters.

To comply with the statutory requirements, the company passed the board of directors' resolution on August 5, 2019 to appoint the special assistant to chairman as the corporate governance officer to protect shareholders' rights and strengthen the board's functions. Mr. Damon Chao has possessed more than three years of experience in legal affairs and corporate governance in public listed companies, which meets the requirements and regulation.

Eligible conditions are detailed on our website:
http://www.ablerex.com.tw/ch/csr 27 1.php ,
In compliance with the legal training requirements in 2020, as detailed on our website:
http://www.ablerex.com.tw/ch/csr 27 3.php

The main function of the corporate governance officer are to handle board and shareholder meeting related matters in accordance with the law, produce board and shareholder meeting records, assist directors and supervisors in their appointments and continuing education, provide directors and supervisors with information needed to perform business, assist directors, and monitor People follow statutes, etc.

The implementation in 2020 is as follows :

1. Assist independent directors and general directors in performing their duties, provide required information and arrange directors' further education:
(1) For the revision of the company's business areas and the latest laws and regulations related to corporate governance, provide board members when they take office and update them regularly.
(2) Review relevant information confidentiality levels and provide company information required by directors to maintain smooth communication and communication between directors and business executives.
(3) Independent directors, in accordance with the Code of Corporate Governance

Practice, assist in arranging relevant meetings when the internal audit supervisor or visa accountant meets individually to understand the needs of the company's financial business.
(4) Assist independent directors and general directors to formulate annual training plans and arrange courses in accordance with the company's industrial characteristics and director's academic and experience background.
2. Assist the board of directors and shareholders in meeting procedures and resolutions and compliance matters:
(1) Report to the board of directors, independent directors, Audit Committee or supervisors the status of the company's corporate governance operations, and confirm whether the company's shareholders meeting and the board of directors are in compliance with relevant laws and corporate governance codes.
(2) Assist and remind directors of the laws and regulations to be followed when carrying out business or making a formal resolution of the board of directors, and make suggestions when the board of directors will make an illegal resolution.
(3) After the meeting, it is responsible for checking the release of important information on important resolutions of the board of directors, ensuring the legality and correctness of the content of the heavy news, and ensuring the equality of investor transaction information.
3. The board of directors shall be informed of the drafting of the agenda of the board of directors seven days in advance, and the meeting shall be convened and the meeting materials shall be provided. If the issue of interest is to be avoided, a reminder shall be given in advance, and the minutes of the board meeting shall be assisted to be completed within 20 days after the meeting.
4. Assistance with the pre-registration of shareholders' meetings in accordance with the law, preparation of meeting notices within the statutory deadline, the proceedings of the meeting, the proceedings, the integration of the contents of the annual report, and the amendment of the articles of association or the election of directors for change registration.
5. Preparation for the establishment of Audit Committee and related matters, gradually improving the establishment of the English version of Corporate Governance regulations, implementation of performance evaluation assessment of the board of directors, continuous and regular or irregular training and education to colleagues, preparation and uploading of the 2019 CSR report in Sept 2020.
6. Proposed to pass the "Risk management strategies and procedures" in the board of directors on 2020.11 .9 and report [Implementation of Corporate Social Responsibility] and [Implementation of Ethical Management and Resolution] in the board of directors on 2020.12.28.

Concerns, communication channels and communication with stakeholders :

| Stakeholder | Focus on issues |  | Communication channels, response methods and communication frequency | Communication in 2020 |
| :---: | :---: | :---: | :---: | :---: |
| Employee | Environmental compliance Customer health and safety Customer privacy Occupational safety and health | Socio-economic regulations compliance Employee rights and Labor/Management Relations Product marketing label | Corporate website and internal irregular announcements of various welfare matters Staff welfare committee information irregular announcement Labor management meeting to communicate information on various management tasks and education and training courses | Internal company announcements and email notifications for smooth information <br> The Welfare Committee announces BS and IS monthly. <br> Four labor-management meetings were held during the year and the situation is good. <br> Four sessions will be held during the year, including 200 Hrs employees' work education and training. |
| Government agencies | Environmental compliance Customer health and safety Occupational safety and health Greenhouse gas and air pollution emissions | Socio-economic regulations compliance Labor \& Labor / Management Relations Product marketing label | The company website is required to cooperate with the competent authority to supervise and check and correct the information disclosure. <br> The contact office of official documents interacts with the competent authority from time to time to follow Corporate Governance and legal compliance | Good communication with the competent authority, no violations 2020.9.22 Voluntary disclosure of corporate social responsibility report at the Public Information Observatory |
| client | Environmental <br> compliance <br> Customer health and safety Customer privacy | Socio-economic regulations compliance Customer relationship management Product marketing label | Customer satisfaction survey for reference of company's internal management There is a specific person inside the company for customer claim channels to handle all cases of related matters to protect the rights of consumers | Implementation of customer satisfaction surveys as a basis for management improvement. <br> A customer satisfaction survey was conducted during the year, and the situation was good. |
| Supplier or contractor | Environmental compliance Supplier Social Assessment | Local purchase | Actively invite suppliers to sign CSR commitments | New supplier highly affirmed and co-signed <br> The supplier evaluations are conducted twice during the year. |
| Shareholder or investor | Economic performance Customer health and safety Customer privacy | Socio-economic regulations compliance Customer relationship management | Corporate website instantly reveals relevant information about Corporate Governance, business development, operating performance, etc. | Provide information disclosure and follow regulations to serve shareholders or investors. Hold Shareholders' meeting on June 19, |


| Stakeholder | Focus on issues | Communication channels, response <br> methods and communication frequency | Communication in 2020 |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  | Set up the Shareholders' Mailbox for Investor <br> Communication <br> Annual shareholders' meeting is held and <br> published in Chinese and English version <br> Annual report | 2020 and disclosed CSR report on <br> Website. |  |
| bank | Environmental <br> compliance <br> Customer privacy <br> Product marketing label <br> Customer health and <br> safety | Socio-economic <br> regulations compliance <br> Supplier Environmental <br> Assessment <br> Economic performance | Corporate website instantly reveals relevant <br> information about Corporate Governance, <br> business development, operating <br> performance, etc. <br> Maintain smooth communication with banks <br> and focus on company financial and <br> operational work | Communicate well with correspondent <br> banks and comply with regulations to <br> serve correspondent banking matters |

Note 5: Directors' and supervisors' training records in 2020 :

| Title | Name | Year of Training | Organization | Training | Hours | Qualified "Directions for the Implementation of Continuing Education for Directors and Supervisors of TWSE/ TPEx Listed Companies" |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Director | Wen Hsu | 2020 | Taiwan Corporate Governance Association | Related party transactions and abnormal transactions | 3 | Yes |
| Director | Wen Hsu | 2020 | Taiwan Corporate Governance Association | Ten compulsory courses in corporate governance | 3 | Yes |
| Director | Y.A.Chen | 2020 | Securities \& Futures Institute | Anti-Money Laundering and Countering Terrorist Financing Statements | 3 | Yes |
| Director | Y.A.Chen | 2020 | Securities \& Futures Institute | Practical operation after the implementation of the company Act and analysis of the latest interpretation | 3 | Yes |
| Director | C.S.Chen | 2020 | Securities \& Futures Institute | Industry 4.0 and how companies leads innovation and transformation | 3 | Yes |
| Director | C.S.Chen | 2020 | Securities \& Futures Institute | How to innovate KPI and performance management in the era of digital economy | 3 | Yes |
| Director | B.C.Chen | 2020 | Securities \& Futures Institute | Discussion on Human Resources and M\&A Integration in the Process of Enterprise M\&A | 3 | Yes |
| Director | B.C.Chen | 2020 | Securities \& Futures Institute | Industry 4.0 and how companies leads innovation and transformation | 3 | Yes |
| Director | J.K.Sung | 2020 | Taipei Exchange | equity promotion briefing for insiders of OTC company | 3 | Yes |
| Director | J.K.Sung | 2020 | Taipei Exchange | Corporate Governance 3.0-Sustainable Development Blueprint Summit | 3 | Yes |
| Director | J.H. Ho | 2020 | Taiwan Corporate Governance Association | Trends and challenges of information security governance | 3 | Yes |
| Director | J.H. Нo | 2020 | Taiwan Corporate Governance Association | Discussion on the management risks and legal liabilities of directors and supervisors under corporate governance | 3 | Yes |
| Director | J.H. Ho | 2020 | Taiwan Corporate Governance Association | Insider transaction prevention and introduction of corporate governance blueprint 3.0 | 3 | Yes |
| Ind. Director | Y.J.Ding | 2020 | Taiwan Securities Association | Discussion about how the company plans equity and the offensive and defensive | 3 | Yes |


| Title | Name | Year of |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Training |  |  |$\quad$| Qrganization |
| :---: |

Note 6: training records of Managers (Including Corporate Governance officer, financial and accounting Manager and Auditors):

| Title | Name | Year | Organization | Training Course |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CEO | Wen Hsu | 2020 | Taiwan Corporate Governance Association | Related party transactions and abnormal transactions |  |
| CEO | Wen Hsu | 2020 | Taiwan Corporate Governance Association | Ten compulsory courses in corporate governance |  |
| CSO | Y.A. Chen | 2020 | Securities \& Futures Institute | Anti-Money Laundering and Countering Terrorist Financing <br> Statements | 3 |
| CSO | Y.A. Chen | 2020 | Securities \& Futures Institute | Practical operation after the implementation of the company <br> Act and analysis of the latest interpretation | 3 |
| V.P. | J.K. Sung | 2020 | Taipei Exchange | equity promotion briefing for insiders of OTC company |  |
| V.P. | J.K. Sung | 2020 | Taipei Exchange | Corporate Governance 3.0-Sustainable Development Blueprint <br> Summit | 3 |
| Corporate <br> Governance | Damon <br> Chao | 2020 | Securities \& Futures Institute | Relevant norms and operational practices of the audit <br> committee |  |


| Title | Name | Year | Organization | Training Course | Hours |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Officer |  |  |  |  |  |
| Corporate Governance Officer | Damon Chao | 2020 | Securities \& Futures Institute | Analysis of practical cases on the establishment of directors and supervisors' breach of trust and special crimes of breach of trust | 3 |
| Corporate Governance Officer | Damon Chao | 2020 | Securities \& Futures Institute | Discussion on Legal Risks and Responses of Directors and Supervisors from Major Enterprise Malpractice Cases | 3 |
| Corporate Governance Officer | Damon Chao | 2020 | Securities \& Futures Institute | The new version of corporate governance and the matters that the board of directors should follow in exercising their powers | 3 |
| Accounting | M.H. Liao | 2020 | Accounting Research and Development Foundation | Analysis of Legal Liability and Practical Cases of "Protection of Whistleblowers" | 3 |
| Accounting | M.H. Liao | 2020 | Accounting Research and Development Foundation | The company cooperates with the accountant to check and verify the practice: "Consideration of compliance with laws and regulations" and "Employing the work of internal auditors" | 3 |
| Accounting | M.H. Liao | 2020 | Accounting Research and Development Foundation | The impact of the new crown pneumonia epidemic on corporate governance and corporate response practices | 3 |
| Accounting | M.H. Liao | 2020 | Accounting Research and Development Foundation | The latest profit-making business income tax reform and review practice analysis | 3 |
| Auditor <br> Manager | Y.D. Teng | 2020 | Accounting Research and Development Foundation | Policy analysis and internal control management practices of "Assisting companies to improve their own financial reporting capabilities" | 6 |
| Auditor Manager | Y.D. Teng | 2020 | The Institute of Internal Auditors-Chinese | Power BI-Data Integration and Analysis | 6 |

## Note 7 : Risk management policies and procedures

The risks recognized by the company are unfavorable factors such as potential behaviors, events or the environment, which may affect the company's operating policies and goals, or endanger the company's financial, business, and operational functions, weaken competitiveness or lose. Therefore, the company puts risk management at the core of its business management to assess, prevent, control and deal with the risks and crises that may occur or appear in the company's complex and changeable business environment, and list major issues and risks. Into the scope of supervision and management corresponding to the company's policy objectives and can be tolerated, to ensure that the company's various businesses and overall operations can continue, stable and healthy development, so as to achieve the company's sustainable operation, good corporate governance, and due diligence corporate social responsibility goals.

## Scope of Risk management

The company values the major issues of environmental, social and corporate governance by stakeholders, combined with the operational risks of the company's industrial characteristics. The scope of risk management covers the management of operations, finance, environment, hazards and risks related to relevant laws and regulations and other international regulatory agreements. Its main risk items include but are not limited to the following items:

1. Ethical management and anti-corruption
2. Shareholders' equity
3. Social economic and regulatory compliance
4. Operational and market risk
5. Finance, liquidity and credit
6. Interest rate, exchange rate changes
7. Information Security Management
8. Intellectual Property Management
9. Climate change and management
10. Waste water and disposal management
11. Occupational safety
12. Product Safety
13. Supplier Management

## The Structure of Risk management organization

Structure of the company's risk management organization includes the board of directors, the corporate governance and sustainability committee, the internal audit, and the management.

1. The board of directors: top decision-making unit of the company's risk management, appoints and supervises the company's management, is responsible for the company's overall operating conditions and sets precise goals, and confirms the overall effectiveness of the risk management and internal control systems.
2. Corporate Governance and Sustainability Development Committee: Promote and evaluate corporate governance, environmental, social responsibility and other related matters, review and evaluate the company's operational risk management policies and objectives, and the appropriateness of the relevant internal control procedures and scope adopted by the company.
3. Internal Audit : According to the company's risk management policies and evaluations, the audit plan is formulated and implemented, and timely improvement suggestions are provided, and the annual self-assessment of the company's internal control systems is promoted to facilitate the company's risk control.
4. Management : The risk management system shall be planned and revised according to the internal, external environment and regulation revised. Therefore, it is then to carry out the risk management and internal control system.

## Risk assessment and management strategy

The company integrates and manages all potential risks such as various strategies, operations, finances and hazards that may affect operations and profitability in an active and cost-effective manner, and evaluates the severity of the impact of risk events on the company's operations with a risk matrix , Define risk levels and priorities, adopt corresponding risk management strategies, and adopt corresponding risk management strategies. The company lists the important risk project management strategies or response measures for risk assessment as follows.

| Issue | Risk assessment <br> item | Risk management policy or correction action |
| :--- | :--- | :--- |
| Corporate <br> Governance | Ethical Management <br> and Anti-Corruption | Formulate "Corporate Governance Best-Practice <br> Principles", "Procedures for Ethical Management <br> and Guidelines for Conduct" and set up external <br> stakeholders' communication channels and other <br> mechanisms for implementation. |
|  | Shareholders' equity | Entrust professional stock affairs institutions to <br> handle shareholder matters, and set up <br> communication channels between spokespersons <br> and external stakeholders, and set up company <br> website to disclose company finance, business, |


| Issue | Risk assessment item | Risk management policy or correction action |
| :---: | :---: | :---: |
|  |  | products, corporate governance and other related information. |
|  | Social economic and regulatory compliance | To analyze the changes of relevant laws, regulations, other international laws and take various corresponding measures to continuously evaluate and control. <br> Besides implement corporate governance, perform corporate social responsibility, and in accordance with relevant laws and regulations such as the Company Law and the Securities and Exchange Act, the company has formulated internal control systems for daily operations, various management rules and regulations, and has obtained the international standard organization ISO 9001 quality management system and ISO14001 The environmental management system certification is based on risk management and legal compliance. |
| Operation | Operational and market risk | Every business units shall analyse changes in the industry and take various response action to manage and handle market risk it may occur. |
|  | Finance, liquidity and credit | Formulate internal control systems and control and procedures for acquiring or disposing of assets, endorsement guarantees, and fund loans. |
|  | Interest rate, exchange rate changes | Through the online exchange rate real-time system and the interaction with financial institutions to judge the trend of exchange rate changes. Before quoting customers, we will comprehensively consider future exchange rate trends and factors affecting exchange rates. |
|  | Information Security Management | The information security risk management policy objectives are carried out in information security governance, regulatory compliance, and technology application. From system to application, individual to the whole, the information security management and control mechanism is fully implemented to ensure the accuracy, integrity and safety of information and communication, Achieve information security risk management and guarantee the company's operating results. |


| $\begin{array}{l}\text { Rssue } \\ \text { Risk assessment } \\ \text { item }\end{array}$ | $\begin{array}{l}\text { Risk management policy or correction action } \\ \text { Management }\end{array}$ | $\begin{array}{l}\text { The company values intellectual property rights } \\ \text { for industry leaders in the fields of UPS, PQD and } \\ \text { other related power conversion and clean energy } \\ \text { technologies. Management Measures" and other } \\ \text { institutional measures are implemented to } \\ \text { protect the company's intellectual property } \\ \text { rights. }\end{array}$ |
| :--- | :--- | :--- |
| Enviroment | $\begin{array}{l}\text { Climate change and } \\ \text { management }\end{array}$ | $\begin{array}{l}\text { By identifying potential climate risks and } \\ \text { opportunities, introducing greenhouse gas } \\ \text { inventory operations, analyzing the trends and } \\ \text { hot spots of greenhouse gas emissions over the }\end{array}$ |
| years, as the subsequent setting of greenhouse |  |  |
| gas reduction targets. |  |  |
| Continuous development of green energy |  |  |
| products and supply chain management. |  |  |$\}$


| Issue | Risk assessment <br> item | Risk management policy or correction action |
| :--- | :--- | :--- |
|  | submitted to test reports or certificates in <br> accordance with relevant local regulations. |  |
|  | Supplier <br> Management | The company has established procedures such as <br> "procurement management procedures", <br> "supplier evaluation procedures" and "supplier <br> environmental impact procedures" to evaluate <br> the quality and environmental impact before <br> dealing with suppliers, and to confirm the actual <br> situation. |

## Implementation

The company establishes the Corporate Governance and Sustainability Development Committee to assist the board of directors and functional committees to promote and evaluate related matters such as corporate governance, environment, and social responsibility, and report to the board of directors once a year on the "performance of Ethical management", "performance of corporate social responsibility" and The annual report revealed the "corporate governance implementation", and corporate governance has achieved good results.
Implementation in 2020
The Corporate Governance and Sustainability Development Committee conducts risk assessment and analysis based on stakeholders' concerns about major environmental, social and corporate governance issues and the company's industrial characteristics of the operating risks, establishes risk management policies or countermeasures, and submits them to the company's board of directors on 2020.11.09 "Risk management policies and procedures" verification.

Note 8 : Insurance for directors

| Insured | Insurance Company | Insured Amount <br> (US\$) | Insurance Period |
| :---: | :---: | :---: | :---: |
| All Directors | Tokio Marine Newa <br> Insurance Co., Ltd. | $5,000,000$ | 2021.4.12~2022.4.11 |

Note 9 :

## Information security risk management

The company's sustainable development has always valued the rights and interests of stakeholders such as investors, shareholders, customers, suppliers, employees, financial institutions, government organizations, and community residents. In addition to guiding good corporate governance, due diligence in corporate social responsibility, and auxiliary to the appropriate internal control system, operational management
and daily operation to achieve the targets of the efficiency of the company's operations, correct and properly financial reporting and follow the regulation.

Along with the advancement of the times and the extension of the development network of information, the security risk is also raising or even affecting operation of the corporate or the loss of finance and business. To face the information security risks, the company shall build up information security risk for operational management accordingly, such as "Internal Control-Information circulation ", "major internal information processing and insider trading management", "protection of personal information management" and "computer processing management" etc. to provide for all employees to follow, in order to guarantee that all stakeholders of interests, the company operating performance.

## Information Security Management

The company set up information security risk management policy for the sustainable development, it will go through via information security governance, compliance and technology applications. From system to application or from a part to whole, the full implementation of information security management and control mechanisms, to ensure that information and The communication is correct, complete and safe, to achieve information security risk management, and to protect the company's operating results.

| Owned information security full policy |  |  |
| :--- | :--- | :--- |
| Security <br> governance | Optimize management <br> mechanism <br> Risk reduction and <br> prevention | Optimize the management mechanism timely, <br> strengthen education and training, implement and <br> implement information security and management. |
| Regulation <br> compliance | Establish a cycle <br> mechanism to comply <br> with regulation <br> Regular review / <br> revision | Establish a cycle mechanism to comply with regulation <br> of International Information criteria and review and <br> revise regularly. |
| Technology |  |  |
| application | Optimize system <br> security applications <br> Firewall, anti-virus <br> software | Lawfully authorized software , equipment configure <br> firewall and anti-virus software, remote replication <br> and <br> All applications for security authority are to be applied <br> in accordance with the provisions of powers and <br> responsibilities. |

## Security Management Unit

The information management unit under the Administrative office is responsible for examining information governance strategy, plan, monitoring and information
management implementation of each territory. They shall keep an eye on every information security. Once major security risk events, report to the CEO in time.

## Information Service Process Management

All information application or change for software, system, mail and networking etc. resource. It shall be required to apply via Electronic application flow, upon approved by the relevant supervisor, it will be in the process after confirmation.


## Information Security Management Solution

Via risk identification and risk assessment, after the company's viewing information security risks, it is to clarify the degree of impact for information security risks, take appropriate management measures, planning and information security management program as follows :
(1) Network firewall settings
(2) Antivirus software settings
(3) System program data access control
(4) Email management control
(5) Information system disaster recovery plan

## Information security management resources

Unit : NTD

| project | 2019 | 2020 |
| :--- | :--- | :--- |
| Antivirus software | 58,500 | 58,500 |
| Maintenance costs | 808,077 | $1,817,703$ |
| Computer room gate control fee | 0 | 25,000 |
| Equipment and software upgrade fees | $2,262,090$ | $1,647,370$ |
| total | $3,128,667$ | $3,548,573$ |

## Security event and insurance

In accordance with the provisions of the implement, the Company information security governance, operation and management of the mechanism properly, not any serious information security event happened. So, the overall information security risk management properly as expectations. The company has assets in the insurance entity, and the main file data under off-site backup, cum information systems disaster recovery plan, such as the future decree specifications, information security management needs to be
insured information security risks, then the company will assess the understanding of the relevant rules and supporting measures to decide again.

## Review and Improvement of Security Risk Management

The management of the company conducts internal security control and risk supervision and management based on the scope of its function, conducts internal security control and risk supervision and management, and implements an internal risk control system based on annual self-inspection operations, conducts information cycle internal control self-inspection operations, and evaluates security Manage implementation. In addition, the audit unit tracks the execution status, and the annual audit plan is included in the audit line to ensure the implementation and effectiveness review or improve the reference basis.

Information management unit carry out the whole company -owned -pass safety inspection check control once a year, to review company information security policy, risk management mechanism, the implementation or execution needs improvement at. And to keep pace with the times, in response to legal updates or operational needs, revise the information security management scheme mechanism, compile information security risk management needs resources or allocation, to provide management reference or improvement basis.
(Report to the company's board of directors on 2020.11.09.)

Professional Qualifications and Independence Analysis of Remuneration Committee Members

| Title (Note 1) | Condition | Meets One of the Following Professional Qualification Requirements, Together with at Least Five Years' Work Experience |  |  | Independence Criteria (Note) |  |  |  |  |  |  |  |  |  | Number of Other Public Companies in Which the Individual is Concurrently Serving as an Remuneration Committee Member | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | An Instructor or Higher Position in a Department of Commerce, Law, Finance, Accounting, or Other Academic Department Related to the Business Needs of the Company in a Public or Private Junior College, College or University | A judge, public prosecutor, attorney, Certified Public Accountant, or other professional or technical specialist who has passed a national examination and been awarded a certificate in a profession necessary for the business of the Company | Have Work Experience in the Areas of Commerce, Law, Finance, or Accounting, or Otherwise Necessary for the Business of the Company | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |  |  |
| Ind. Director | Y.J. Ding | $\checkmark$ |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | 0 | $\checkmark$ |
| Ind. <br> Director | S.G. Wang |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | 0 | $\checkmark$ |
| Others | *C.S. Lin |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | 0 | $\checkmark$ |
| Ind. <br> Director | *Y.L. Su | $\checkmark$ |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | 0 | $\checkmark$ |

Note : The member Mr. C.S. Lin was released from 2020.6.19.
The member/Ind. Director Mr. Y.L. Su was on board from 2020.6.19.
The Committee shall consist of 3 members appointed by resolution of the board of directors. One of the members shall serve as convener. The professional qualifications and degree of independence of the members of the Committee shall meet the requirements set out in Articles 5 and 6 of the Regulations.

The Committee shall exercise the care of a good administrator to faithfully perform the following duties and present its
recommendations to the board of directors for discussion. However, recommendations regarding compensation for supervisors may be submitted to the board of directors for discussion only when the board of directors is expressly authorized to resolve on that matter by the articles of incorporation or by a resolution of the shareholders meeting; and regularly review the charter, performance and remuneration.

Note: Please tick the corresponding boxes that apply to a member during the two years prior to being elected or during the term(s) of office.

1. Not employed by the company or its affiliates
2. Directors and supervisors of non-companies or their affiliated companies (except those who serve as independent directors established by the company and its parent company, subsidiary company, or subsidiary company of the same parent company in accordance with this law or local laws and regulations).
3. Non-oneself and his spouse, minor children, or natural person shareholders holding more than $1 \%$ of the total issued shares of the company or holding the top ten shares in the name of others
4. Managers who are not listed in (1) or spouses, second relatives, etc. of the persons listed in (2), (3), or immediate family members within the third family.
5. Directors, supervisors, or corporate shareholders who do not directly hold more than $5 \%$ of the total issued shares of the company, hold the top five shares, or are designated as corporate directors or supervisors in accordance with Article 27 (1) or 2 of the Company Law Employed persons (but this does not apply if the company and its parent company, a subsidiary company, or a subsidiary company of the same parent company have independent directors established by each other in accordance with this law or local laws and regulations).
6. More than half of the shares that are not with the company's directors or voting rights are directors, supervisors or employees of other companies controlled by the same person (but if the company or its parent company, subsidiary or a subsidiary of the same parent company Independent directors established by laws or local laws and regulations shall not be limited.
7. Directors (directors), supervisors (supervisors) or employees of other companies or institutions who are not the same person or spouse as the company's chairman, general manager or equivalent The company or its subsidiaries that belong to the same parent company in accordance with this law or local laws and regulations set up independent directors concurrently, not limited to this).
8. Directors (directors), supervisors (supervisors), managers or shareholders holding more than $5 \%$ of a particular company or institution that does not have financial or business dealings with the company (but if a particular company or institution holds $20 \%$ of the company's total issued shares The above, not more than $50 \%$, are independent directors established by the company or its parent company, subsidiary company or subsidiary company in accordance with this law or local laws and regulations, and this does not apply.
9. Non-professionals, sole proprietorships, partnerships, corporate or institutional business owners, partnerships who provide auditing or affiliated enterprises with a total remuneration of less than NT \$ 500,000 in the past two years, and are professionals, sole proprietorships, partnerships, companies or institutions People, directors (directors), supervisors and supervisors), managers and their spouses. However, members of the salary and remuneration committee, the public acquisition review committee, or the special committee on mergers and acquisitions that perform their functions in accordance with the relevant laws of the Securities Exchange Law or the Corporate M \& A Law are not limited.
10. Non one of the circumstances of Article 30 of the Company Law

## Remuneration Committee Operations and Major resolution in 2020:

1. The number of the Remuneration Committee was 3 and all members are composed of newly elected independent directors from the 4th Term.
2. Period of the term : 06-19-17 to 06-18-20. There are 4 meetings in 2020 . The attendance of Committee for the 4 meetings:

| Title | Name | Attendance <br> (B) | By Proxy | Attendance Rate <br> $(\%)(\mathrm{B} / \mathrm{A})$ | Note |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Convener/ <br> Independent <br> Director | Y.J. Ding | 4 | 0 | $100 \%$ | N/A |
| Committee/ <br> In. Director | S.G. Wang | 4 | 0 | $100 \%$ | N/A |
| Committee | *C.S. Lin | 1 | 0 | $100 \%$ | N/A |
| Committee/ <br> In. Director | *Y.L. Su | 3 | 0 | $100 \%$ | N/A |
| Sum |  | 12 | 0 | $100 \%$ | N/A |

* Committee Mr. C.S. Lin was relieved from 2020.6.19.
* Committee/Independent Director Mr. Y.L. Su was on board from 2020.6.19.


## To review salary and remuneration periodically

The function of the company's compensation and remuneration committee is to evaluate the salary and remuneration policies and systems of the company's directors, supervisors and managers with a professional and objective status. It meets at least three times a year, and may hold meetings at any time as needed to propose to the board of directors Suggestions for reference in decision-making.

1. The power of the company's compensation and remuneration committee
(1) Regularly review the company's remuneration rule and propose amendments.
(2) Formulate and regularly review the company' s directors, supervisors and managers' performance and remuneration policies, systems, standards and structures.
(3) Regularly evaluate the remuneration of the company's directors, supervisors and managers.
2. Once the compensation and remuneration committee performs its functions, it shall be based on the following standards
(1) Salary management should conform to the company's salary philosophy.
(2) The performance evaluation and remuneration of directors, supervisors and managers should refer to the usual level of payment in the industry, and consider the reasonableness of the relationship between personal performance and the company's operating performance and future risks.
(3) Directors and managers should not be guided to engage in behaviors that exceed the risk appetite of the company in pursuit of remuneration.
(4) The ratio of the short-term performance of directors and senior managers and the payment time of part of the variable salary payment should be determined in consideration of the characteristics of the industry and the nature of the company's business.
(5) The members of this committee shall not participate in discussion and voting on their personal salary and remuneration decisions.

The major resolution of the Remuneration Committee in current year (2020)

| Board of Director | the Remuneration Committee | Issue | Resolution | Follow up |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline 2^{\text {st meeting }} \\ \text { of } 7 \text { th Term } \\ (2020.03 .19) \end{gathered}$ | 9st meeting of 3rd Term Term (2020.03.19) | Review the company's 2019 annual employee compensation and the compensation and distribution of directors and supervisors. | The proposal was approved by whole committee. | Sent to Board of Directors and approved by all directors present |
| $\begin{gathered} 1^{\text {st }} \text { meeting of } \\ 8^{\text {th }} \text { Term } \\ (2020.6 .19) \end{gathered}$ | $\begin{gathered} 1^{\text {st }} \text { meeting of } \\ 4^{\text {th }} \text { Term } \\ (2020.6 .19) \end{gathered}$ | Appoint the convener of the current remuneration committee. | Mr. Y.J. Ding was appointed to be the convener of the committee | -- |
| $\begin{gathered} 2^{\text {nd }} \text { meeting of } \\ 8^{\text {th }} \text { Term } \\ (2020.08 .10) \end{gathered}$ | $\begin{gathered} 2^{\text {nd }} \text { meeting of } \\ 4^{\text {th }} \text { Term } \\ (2020.08 .10) \end{gathered}$ | 1. Review the case of the distribution of the amount of compensation for managers in 2019 <br> 2. Amendment of Remuneration Committee Charter | The proposal was approved by whole committee | Sent to Board of Directors and approved by all directors present |
| $\begin{gathered} \text { 4th meeting of } \\ 8^{\text {th }} \text { Term } \\ (2020.12 .28) \end{gathered}$ | $\begin{aligned} & 3^{\text {rd }} \text { meeting of } \\ & 4^{\text {th }} \text { Term } \\ & (2020.12 .28) \end{aligned}$ | Review the 2020 year-end manager's year-end bonus. | The proposal was approved by whole committee. | Sent to Board of Directors and approved by all directors present |
| $\begin{gathered} \text { 6th meeting of } \\ 8^{\text {th }} \text { Term } \\ (2021.3 .19) \end{gathered}$ | $\begin{aligned} & 4^{\text {th }} \text { meeting of } \\ & 4^{\text {th }} \text { Term } \\ & (2021.3 .19) \end{aligned}$ | Review the company's 2020 annual employee compensation and the compensation and distribution of directors. | The proposal was approved by whole committee. | Sent to Board of Directors and approved by all directors present |

## Other Notice :

1. In the event the Board of Directors does not adopt or revise the recommendation proposed by Remuneration Committee, the agenda shall indicate the date of Board Meeting, term, agenda content, outcome of board resolution, and the company actions to opinions brought by Remuneration Committee (For compensation approved by the Board of Directors surpassing the recommendation brought by the Remuneration Committee, provide explanation of the discrepancy and reason): No such incidence found.
2. In the event the member oppose and reserve opinions against the matters resolved by the Remuneration Committee with records or written declaration, describe the date of Board Meeting, term, agenda content, outcome of board resolution, and the company actions to opinions brought by Remuneration Committee: No such incidence found.

3．4．5 Corporate social responsibility and Best－practice implementation status deviation and reason for TWSE／TPEx Listed Companies：

| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from＂the Corporate Social Responsibility Best－Practice Principles for TWSE／TPEx Listed Companies＂and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
| 1．Does the company conduct risk assessments of environmental，social and Corporate Governance issues related to the company＇s operations in accordance with the materiality principle，and formulate relevant risk management policies or strategies？ | V |  | In order to improve and implement the management functions for the operating environment，society and Corporate Governance，the company has set up a ＂Corporate Governance Sustainable Development Committee＂，which has Corporate Governance teams， corporate social responsibility teams and Ethical Management teams to promote and evaluate related affairs．Developed the＂Code of Corporate Governance Practices＂，＂Code of Corporate Social Responsibility Practices＂and＂Code of Supplier Social Responsibility＂as the basis for Corporate Governance and performance of social responsibilities，and tracked the implementation situation．Annual audit plans are included in the audit Times to ensure implementation and effectiveness review or improvement of reference basis． <br> The company has formulated the＂Risk Management Policies and Procedures＂and approved by the board of directors on Nov 9，2020，also completed the 2020 annual risk assessment by the end of December， 2020 and published it on the company website．As per https：／／www．ablerex．com．tw／ch／CSR／4．4．1－109 年度風險評估．pdf | In accordance with Article 1， 3 of＂Corporate Social Responsibility Best Practice Principles for TWSE／TPEX Listed Companies．＂ |
| 2．Does the company establish Full－Time（or Part－Time）units，which are authorized by and report to the Board of Directors，to be in charge of proposing and enforcing the corporate social responsibility policies？ | V |  | Under the supervision of the Board of Directors，the Company set up the＂Corporate Governance and Sustainable Development Committee＂in accordance with the Corporate Governance Evaluation Indicators on 2018．5．2．The Company set up a Corporate Governance Officer from 2018．12．1 and approved by Board of Directors | In accordance with Article 7 and 9 of＂Corporate Social Responsibility Best Practice Principles for TWSE／TPEX Listed Companies．＂ |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the <br> Corporate Social <br> Responsibility <br> Best-Practice Principles for <br> TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
|  |  |  | and the officer shall be in charge of all relative provision amendment of "Corporate Social Responsibility Best-Practice Principles" and all promotion of the relevant business. After the implementation of the announcement, the previous tasks will continue to arrange education training or promotion operations, so as to promote the implementation of corporate social responsibility policies for all employees and related parties, and continue to report the results of compliance in the board of directors every year, so as to implement corporate social responsibility. Reported to the board of directors on Dec 28, 2020 on the implementation of the company's 2020 corporate social responsibility. (Note 1) |  |
| 3. Environmental issues <br> (1).Does the company establish an appropriate environmental management system based on its industrial characteristics? | V |  | (1).The company establishes and obtains ISO14000 environmental management system certification according to industry characteristics, strengthens the management of environmental and environmental protection in the plant area, and implements management and treats the environment with actions. In addition, wastes, scraps, and waste generated during the production process are subject to relevant regulations and the competent recyclers are required to recycle the waste. And issue the supplier/outsourcer's social responsibility commitment letter to reply, in order to invite the upstream manufacturers to jointly establish and coordinate the implementation of environmental protection, and move toward the green concept. | In accordance with Article 13 and 14 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |


| Evaluation Item |  |  | Implementation Status ${ }^{1}$ | Deviations from "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
| (2). Is the company committed to improving the utilization efficiency of various resources and using recycled materials with low impact on the environment? | V |  | (2). The company is committed to the production and development of energy-saving products. In 2019, Ablerex estimated three main products, a single-phase uninterruptible power system and a three-phase uninterruptible power system, which can help customers save $1,226,692.2 \mathrm{kWh}$ in total, which can reduce about 624.4 Tons of greenhouse gas emissions. Due to the increase in shipments of single-phase UPS and three-phase UPS in 2019 compared with the previous year, and new estimates of the energy-saving benefits of solar inverters, the energy-saving assistance for customers in 2019 increased compared with 2018 $957,895.2 \mathrm{kWh}$ of electricity. In addition, the energy storage system (ESS500KW) launched by Ablerex in 2019 belongs to the first generation product, and there is no consistent international regulatory energy efficiency standard, so it is not included in the aforementioned quantitative range of energy saving efficiency; however, this model is an integrated two-way power conversion system, The energy storage cabinet system solution of energy storage battery, system controller and cloud energy management system can coordinate with grid dispatching for real/virtual power adjustment. Its two-way power converter efficiency can reach $98.3 \%$, and it can be scheduled according to time and electricity price. Discharging at peak times and charging at night can help reduce the power contract capacity on the user side and improve energy efficiency. Please refer to the 2019 CSR Report P.30.~36.) | In accordance with Article 12 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the <br> Corporate Social <br> Responsibility <br> Best-Practice Principles for <br> TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
| (3) Does the company assess the potential risks and opportunities of climate change for the company now and in the future, and take measures to respond to climate-related issues? | V |  | (3). Corporate sustainable development and social responsibility have always been our commitments and obligations since the company was founded. For the potential risks and opportunities of climate change, the company introduced greenhouse gas inventory operations in 2018, and formulated response measures such as greenhouse gas inventory, wastewater and waste management, and compliance with environmental regulations to analyze the status of greenhouse gas generation and analyze The data is used for subsequent setting of greenhouse gas reduction performance. The current and future potential risks and opportunities of climate change to the company will be assessed and discussed on the impact of climate change, disaster types and impacts, risks and threats, responses and opportunities, etc., please refer to the company's P.48~P. 50 of Chinese version of CSR report in 2019. https://www.ablerex.com.tw/ch/CSR/CSR20200918.p df | In accordance with Article 17 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |
| (4) Does the company statistical analysis the greenhouse gas emissions, water consumption and total weight of waste in the past two years, and formulate policies on energy conservation and carbon reduction, greenhouse gas reduction, water consumption or other waste management? | V |  | (4). Since 2016, the company began to conduct greenhouse gas inventories in Taipei office and Pingtung factory with reference to ISO14064-1. The main sources of greenhouse gas emissions identified are electricity, transportation vehicles (diesel), refrigeration equipment (refrigerants), etc. The greenhouse gas emissions in 2019 were 442.4 tons of CO2e, a decrease of $16.9 \%$ from the previous year. We actively implemented the company's energy-saving plan to improve energy efficiency. The greenhouse gas | In accordance with Article 16 and 17 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the <br> Corporate Social <br> Responsibility <br> Best-Practice Principles for <br> TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
|  |  |  | emissions from 2017 to 2019, the annual greenhouse gas emissions decrease year by year. You can refer to the company's 2019 CSR report P.48~P.50) https://www.ablerex.com.tw/ch/CSR/CSR20200918.p df In order to cooperate with the promotion of energy saving and carbon reduction policies, the company has focused on and implemented a number of Energy saving and carbon reduction measures. Example: The office controls the temperature of the air conditioner. Male colleagues do not wear ties. In summer, the company issues short-sleeved breathable shirts and encourages colleagues to wear the same type of clothing. It is required to turn off the lights, replace water-saving shower faucets, use energy-saving lamps, implement garbage classification, and promote the concept of caring for the earth. Also refer to relevant regulations and formulate specific improvement goals based on actual conditions. |  |
| 4. Social issues <br> (1). Does the company formulate relevant management policies and procedures in accordance with relevant regulations and international human rights conventions? | V |  | (1). In accordance with the Labor Law and related labor laws and regulations, the company formulates "Work Rules", "Corporate Social Responsibility Best Practice" and other relevant rules and methods, provide management units and employees to follow, and provide stable and preferential treatment, complete education and training, promotion and development System and create a safe and hygienic working environment to protect the legitimate rights and interests of employees. In addition, the "Human Rights Policy" (Note 2) clearly stipulates the prohibition of illegal employment of child labor, forced labor, | In accordance with Article 18 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
|  |  |  | inhumane treatment, and discrimination. In addition, suppliers and contractors should abide by the relevant human rights provisions of the Labor Law and stipulate that "suppliers Social Responsibility Best Practice" so as to be followed. |  |
| (2). Does the company formulate and implement reasonable employee welfare measures (including compensation, vacation and other welfare, etc.), and appropriately reflect operating performance or results in employee compensation? | V |  | (2). The company has formulated the "Working Rules" in accordance with the Labor Standard Act, which summarizes the chapters on salary, bonuses, working hours, vacations, attendance and assessment, and welfare measures, as well as the company's articles of association. If the company's annual profit is obtained, it should be based on that year. The performance situation provides $6 \%$ to $10 \%$ for employee compensation. <br> In addition, the salary and remuneration committee considers the company's relevant policies, employee performance evaluation system and corporate social responsibility policy, and considers the salary and remuneration policies, systems, standards and structures into the salary and remuneration policy. | In accordance with Article 21 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |
| (3). Does the company provide safe and healthy work environments for its employees, and organize training on safety and health for its employees on a regular basis? | V |  | (3). The company has set labor safety and health objectives and implementation plans, regularly organize employee health checks in accordance with regulations, and provide sports and leisure rooms and nursing rooms for employees. The production workshop regularly checks the noise intensity. It involves wearing safety shoes, labor safety propaganda, fire drills and drills in the heavy object area, and places relevant safety guidelines in the work | In accordance with Article 20 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
|  |  |  | environment, and provides protective equipment and emergency medicine to maintain employees. Safe. (For details, please refer to web site and the 2020 Annual Report) |  |
| (4). Does the company have an effective career development training program for employees? | V |  | (4). The company provides professional training and timely adjustment of work content according to the nature of the employees' work, so as to increase their experience in applying what they have learned, and requires them to participate in external continuing or qualified refresher courses in accordance with laws and regulations to obtain relevant certificates or professional skills and strengthen their career Development capabilities. In addition, in the personnel evaluation and promotion, we also refer to the training and performance of employees, and actively encourage self-study and function enhancement to enable further integration between individuals, families, and work, and to cultivate talents, retain talents, and grow personally. Get a virtuous circle. | In accordance with Article 21 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |
| (5). Regarding the health and safety of customers of products and services, customer privacy, marketing and labeling, does the company comply with relevant laws and regulations and international standards, and formulate relevant consumer protection policies and appeal procedures? | V |  | (5). The laboratory established by the company's research and development center cooperates with certification units to meet international energy efficiency standards to ensure that products can be legally sold in various regions around the world and meet customer and market energy-saving product specifications. Because the laws and regulations of different countries are different, the access methods of various electronic products must submit test reports or certificates in accordance with relevant local regulations. The company has established customer complaint processing procedures to provide transparent and | In accordance with Article 23 and 24 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the <br> Corporate Social <br> Responsibility <br> Best-Practice Principles for <br> TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
|  |  |  | effective consumer complaint procedures for products and services. In addition, the Corporate Social Responsibility Area is set up on the company's website, which includes the establishment of a stakeholder communication channel to facilitate consumer complaints and opinions expressed by various stakeholders. From 2016 onwards, the English Corporate Social Responsibility Area website is also available for foreign language stakeholders to think of a platform for further understanding of the company's business situation and providing complaints. Each year, we regularly implement customer satisfaction surveys, analyze and improve the results of the investigations, and conduct internal audits on these operations to ensure the implementation of this policy and related operations. |  |
| (6). Does the company formulate a supplier management policy that requires suppliers to follow relevant regulations and issues regarding environmental protection, occupational safety and health, or labor rights? | V |  | (6). The company originally planned to have procedures such as "Supplier Evaluation Operating Procedures" and "Supplier Environmental Impact Operating Procedures", to evaluate the quality and environmental impact situation before trading with suppliers, and to confirm the actual situation. Separately set the "Corporate Social Responsibility Code" and "Supplier Social Responsibility Code", and evaluate new suppliers in accordance with regulations to determine whether they have affected the society in the past, and follow-up planning will further increase manufacturers' impact on environmental and social assessment bonus items(ISO -9001 \& 14001, OHSAS18001, etc.), as an important reference for business dealings. By cooperating with suppliers and | In accordance with Article 26 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the <br> Corporate Social <br> Responsibility <br> Best-Practice Principles for <br> TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |
|  |  |  | partners to build a green value chain, the company will jointly improve environmental protection, safety and health performance, and further establish a harmonious relationship of environmental sustainability and co-prosperity. (Note 3) |  |
| 5. Does the company refer to internationally-used reporting standards or guidelines, and compile reports such as corporate social responsibility reports that disclose the company's non-financial information? Did the previous disclosure report obtain the assurance or assurance of a third-party verification unit? | V |  | Corporate sustainable development and social responsibility have always been our commitments and obligations since the company was founded. Since 2015, the Company has proactively issued the annual publication "Corporate Responsibility Report of Ablerex Electronics Co., Ltd.". In order to fully improve the quality of the report disclosure and be in line with international trends, the company's 2019 CSR report follows the guidelines of the Global Sustainability Reporting (GRI) Global Sustainability Report issued by the Global Reporting Initiative (GRI) in 2016 Compiled with rule. It is hoped that by adopting the "GRI Standards" (hereinafter referred to as the GRI Standards) program, the information disclosed in the report can better meet the expectations of stakeholders, and fully demonstrate the company's efforts to achieve sustainable development. (Note 3) | In accordance with Article 29 of "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies." |

6. If the Company has established corporate social responsibility principles based on "Corporate Social Responsibility Best Practice Principles for TWSE/TPEx Listed Companies", please describe any discrepancy between the principles and their implementation:
Ablerex has established corporate social responsibility principles based on "Corporate Social Responsibility Best Practice Principles for TWSE/TPEX Listed Companies" and no discrepancy between the principles and their implementation.
7. Other important information to facilitate better understanding of the Company's corporate social responsibility practices:
(1).Ablerex payout dividends in consecutive 10 years from 2010-2019 in pursuing the maximum interest of shareholders.
(2).Ablerex provides employee benefits package including holding and subsidizing domestic and foreign company trips every year, the activity has been pending due to Pandemic in 2020, holiday bonus for three traditional Chinese festivals, and offering health examinations for employees every 3 years.


| Evaluation Item | Implementation Status ${ }^{1}$ |  |  | Deviations from "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation ${ }^{2}$ |  |

17 sustainable development goals succeeded the Millennium Development Goals (MDGs) This project aims to ensure health and promote well-being and goals for all ages. 4. Ensure that there is no education, fairness and high quality education, and that lifelong learning is the goal. Assist in cultivating the basic health care ability of local school teachers and community health care providers, improve the basic equipment of local health education, and improve the basic health awareness of school children in the local community. The company also sponsors more than NTD800,000 and NTD640,000 funds in 2018 and 2019 to support provide Indonesian Medan. Delitoa District Health Care Support Program
(6.5) Sharing empirical evidence of smart converter serial IV curve detection

Ablerex's full range of smart converter products are equipped with patented serial performance detection and analysis technology. It uses front-end converter serial IV curve detection and background cloud intelligent calculation to analyze the solar power module serial power generation performance online and detect performance in real time. Low or abnormal series not only greatly reduces labor costs, but also guarantees the safe operation of the system and the best power generation efficiency. All series of smart converter products have built-in patented technology for serial performance detection and analysis. Together with the solar photovoltaic intelligent cloud management platform, it has been connected to more than 1,600 projects and accumulated management capacity of more than 280 MW . The best helper for evaluation and acceptance.
(7) Set up the Corporate Governance Sustainable Development Committee, which has a Corporate Governance Team, a Corporate Social Responsibility Team and a Corporate Ethical corporate management Team. Note 4
(8) CSR reports over the years are available on the company's website at http://www.ablerex.com.tw/ch/csr 3 7.php , which can be viewed or downloaded.
(9) The company has been successful in fulfilling corporate social responsibilities with sustainable operations. It has passed SGS-Taiwan's rigorous inspection and won the "Sustainable Classification Certificate" and "Gold Certificate" Award of Excellent Supplier by Chunghwa Telecom 2020.
8. If the corporate social responsibility reports have received assurance from external institutions, they should state as below: N/A

## Note 1 Organization Chart of Corporate Governance and Sustainable development Committee :



## Composition and Powers and Responsibilities of Corporate Governance and Sustainable Development Committee

In order to improve and implement the company's management functions for environmental, social and Corporate Governance, the company has established the "Corporate Governance Perpetual Development Committee", which includes the "Corporate Governance Group", "Corporate Social Responsibility Group" and "Corporate Ethical corporate management Team". .

Under the supervision of the Board of Directors, the Company set up the "Corporate Governance and Sustainable Development Committee" in accordance with the Corporate Governance Evaluation Indicators on 2018.5.2. The Company set up a Corporate Governance Officer from 2018.12.1 and approved by Board of Directors on 2019.8.5 and the officer shall be in charge of all relative provision amendment of "Corporate Social Responsibility Best-Practice Principles" and all promotion of the relevant business.

The main responsibilities of the Corporate Governance and Sustainability Development Committee are to promote the presumption and development of corporate governance, corporate social responsibility, and Ethical Management, evaluate corporate governance, environmental, social responsibility and other related matters, and review and evaluate the company's operational risk management policies and objectives. And the appropriateness of the relevant internal control procedures and scope adopted by the company, and provide directors and functional committees with information needed to perform their business, assist directors in complying with laws and regulations, and handle matters related to board of directors and shareholder meetings in accordance with the law.

| committee | member | requirements | Functional team | Primary authority | Implementation Plan in 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Corporate <br> Governance and <br> Sustainable <br> Development Committee <br> (The organization Chart of the Committee as note 5.) | Chairman: <br> Chairman <br> Convener: <br> Corporate <br> Governance <br> Officer/ <br> Special <br> Assistant <br> Members: <br> Each <br> department head of the company is an ex officio member | The Corporate Governance and Sustainable Development Committee is supervised by the board of directors and the chairman of the board of directors. The internal audit periodically reviews the implementation of each business year and issues a report to the board of directors. <br> The Corporate Governance and Sustainable Development Committee plans, coordinates, and tracks the execution status of each task according to the government decrees, the announcement of the competent authority, and the relevant internal management rules of the company. According to the | Corporate Governance team | Ensure the enhancement of shareholders' rights, assistant directors and supervisors' functions, and protect the interests of stakeholders, and timely and fully improve information transparency. <br> Strengthen colleagues' compliance with laws and regulations, continue to improve corporate governance and internal control systems, and conduct regular and irregular self-inspections. The contents of corporate governance evaluation indicators for the year are the key points for implementation. Based on the implementation schedule of each indicator, continuous progress tracking and management are conducted. | Executive board performance evaluation operations. <br> Gradually improve the establishment of the English version of the corporate governance rules. <br> To pursue the ranking of the seventh corporate governance at $5 \%$ of the top company. |
|  |  |  | Corporate <br> Social <br> Responsibility team | According to the relevant indicators of corporate social responsibility in corporate governance evaluation, related operations and activities are executed, and the implementation status is continuously improved and tracked. <br> We will do our best to fulfill corporate social responsibilities and promote the balance between economic, social and environmental ecology and sustainable development, and effectively manage environmental social risks and impacts. <br> Identification, statistics, and compilation of corporate social responsibility report. | Assist the relevant departments of renowned domestic universities in understanding the company's operating industry and promote the cooperation between industry and education. <br> Prepare and upload 2020 Corporate Social Responsibility Reports to public information observatories or company websites. <br> Enhance the linkage between the company's core business activities and the United Nations Sustainable Development Goals (SDGs). <br> Enhance the synergy of socially weak care or active development activities |
|  |  |  | Ethical <br> Corporate Management team | According to the relevant indicators of the ethical corporate management in the corporate governance evaluation, relevant operations and activities are executed, and the implementation status is continuously improved and tracked. Ethical corporate management policy and prevention plan formulation and supervision. | Continuously or irregularly conduct advocacy and education training with colleagues. <br> Statistics and analysis of dishonest conduct, number of reported cases, and case status, and improvement of internal control related operations. <br> Fixed at the end of the year to check and |


| committee | member | requirements | Functional team | Primary authority | Implementation Plan in 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | nature of the function, each task of the relevant department is assigned. <br> The Corporate Governance and Sustainable Development Committee regularly report the implementation results of the annual plan to the board of directors before the end of the year, and sets the implementation plan for the next year. |  | Assist the board of directors and management to check and evaluate the effective operation of the preventive measures established by the implementation of the ethical corporate management, and to evaluate the relevant business processes and follow the conditions to create a report | evaluate the implementation of the integrity of the business, and report to the board of directors on the relevant content. <br> Encourage colleagues to use the annual leave of the year and implement the agent system. Strengthen the supervision and verification frequency of overseas subsidiaries |

## Human rights policy

In order to value the promotion of labor and business ethics policies, the company has adopted the principles and spirit of the Global Reporting Initiative's (GRI Standards) in 2016. In addition to the implementation of human rights related policies, and in accordance with the government's "Labor Standards Act" and other related laws and regulations, the "work rules" are established to regulate the company's rights and obligations related to the human rights of employees. In order to protect the basic human rights and related rights and interests of employees, it is believed that every employee should be treated with fair humane treatment and respect, and established "control measures and punitive measures against sexual harassment" and provided a complaints pipeline to safeguard the rights and interests of female employees.

## Human rights assessment

The company is committed to the sustainable development and operation of the company, and also value people and the environment, and assumes and promotes social responsibility for employees, consumers and the overall environment. In order to reflect the commitment to providing a safe and healthy workplace, an environmental engineering and health management unit has been set up to deploy occupational safety and health personnel to manage the occupational safety and health of employees, and regular health inspections for in-service employees are held. And work together with partners to formulate a "Supplier Social Responsibility Code" and sign a corporate social responsibility commitment to expand its influence.

## Human rights concerns and practices Comply with relevant local government regulations and international guidelines

 The company has a detached ethical standard and must comply with relevant local government regulations and international standards and regulations. When implementing business activities, it should adopt standards that can provide employees with the greatest guarantees.
## Eliminate discrimination and reasonably ensure equal job opportunities

The company ensures equal treatment in employment, salary and welfare, training opportunities, promotion, dismissal or retirement and other labor rights and interests, and does not discriminate on the basis of age, gender, physical and mental disabilities, race, ethnicity, nationality, religion or other status, etc. Factors are treated unfairly.

## Prohibition of child labor

The company must not illegally employ child labor (15 to 16 years old according to Enforcement Rules of the Labor Standards Act), and it is absolutely prohibited that child workers work from 8 p.m. to 6 a.m. or engage in heavy and dangerous work in order to comply with the norms of the ILO Convention No. 138 and the UN Convention on the Rights of the Child. .

## Prohibition of Inhuman treatment

The company prohibits personal injury, improper physical punishment, threats of physical, sexual and other harassment, verbal violence, or any other form of intimidation.

## Prohibition of forced labor

The company stipulates that working hours (including overtime) should not exceed local laws and regulations and one day off during the seven days of work. The attendance system is set to list abnormal attendance situations, and special personnel are set to review abnormal records, and the relevant unit supervisors are notified to understand the work status of colleagues. Properly work arrangements to take care of the health of colleagues and the quality of family life.

## Respect employees' freedom of association and right of collective bargaining

The company respects the freedom of assembly and association of employees and the right to collective bargaining. According to China's trade union law, employees have the right to organize and join trade unions.

## Provide a working environment with safety and health

The health of employees is the greatest wealth of an enterprise ! To the company, the health promotion can provide a complete health and safety plan, enhance the sense of honor and responsibility of the company, establish a corporate image, and implement corporate social responsibility; for employees, it's not only provides a safe and healthy working environment, It can also increase morale, improve health, increase job satisfaction, extend its benefits to families and communities, and create a win-win situation.

## Physical and mental health and work balance

The company has a gymnasium and washrooms to provide colleagues to strengthen their bodies during their leisure time. In addition, all employees at work provide general health check every three years, and the cost of the aforementioned check is borne by the company. In terms of safety, the company organizes labor safety and health and fire safety training once every six months. In order to supervise the quality of the office environment, we
implement office area cleaning and maintenance and environmental disinfection operations in accordance with the annual plan, and regularly appoint professional organizations to conduct drinking water quality checking for drinking fountains. It is for all to provide employees with a healthy, safe and hygienic environment.

## Human rights risk mitigation measures

## - Human rights protection training practices

- Provide relevant laws and regulations for newcomer training The company will arrange new recruit training for new recruits, summarizing company profile, business philosophy, quality policy, work rules, employee code of ethics and conduct, management of personal data protection, employee environmental safety and hygiene introduction, Ethical Management code, corporate social responsibility Codes, supplier social responsibility codes, human rights policies, major internal information processing and insider transaction management measures, product introductions, information security risk management, respect for intellectual property rights, welfare courses, etc., to understand the company' s corporate culture, vision and working environment, And put the relevant measures on the company website and internal staff system for all colleagues to follow.
- Provide employee opinions or appeal channels The company prohibits personal injury, improper corporal punishment, threats of physical, sexual and other harassment, verbal violence or any other forms of intimidation. Set up internal and external feedback or appeal channels.
- Occupational Safety Training The company organizes labor safety and health and fire safety training every six months to enhance the awareness of environmental work and health. Occupational safety and health personnel may retrain in accordance with the regulations of the competent authority to ensure continuous improvement.
- Number of participants in training related to promoting human rights protection
In 2020, there will be a total of 200 hours of internal staff education and training with 50 people.

Note 3: Set up the operation and implementation of the unit

| Year | Stage | Work projects | period | Scheduled completion date | Execution progress |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | Planning Phase | 1. Identify major topics | Jan | 2020/1/31 | Complete as plan |
|  |  | 2. Report optimization direction discussion | Jan | 2020/1/31 | Complete as plan |
|  | Implementation phase | 3. 2019 CSR workshop: performance goal setting \& Sustainable Supply Chain + Climate Change | Feb | 2020/2/27 | Complete as plan |
|  |  | 4. Update report outline structure | Mar | 2020/3/31 | Complete as plan |
|  |  | 5. Take stock of 2019 performance and gather information | Mar~May | 2020/5/25 | Complete as plan |
|  |  | 6. Calculate product energy savings and greenhouse gas emissions | Apr~May | 2020/5/29 | Complete as plan |
|  |  | 7. drafting CSR report | May $\sim$ Jun | 2020/6/30 | Complete as plan |
|  | Confirmation phase | 8. CSR report draft final | July~Aug | 2020/8/14 | Complete as plan |
|  |  | 9. Report editorial | Aug~Sept | 2020/9/7 | Complete as plan |
|  |  | 10. Release of 2019 CSR Report | Sept | 2020/9/11 | 2020/9/21 |

* The date is tentative, the company can adjust the project according to the project progress

Note 4 Concerns, communication channels and communication with stakeholders :

| Stakeholder | Focus on issues |  | Communication channels, response methods and communication frequency | Communication in 2020 |
| :---: | :---: | :---: | :---: | :---: |
| Employee | Environmental compliance <br> Customer health and safety <br> Customer privacy Occupational safety and health | Socio-economic regulations compliance Labor \& Labor / Management Relations Product marketing label | Corporate website and internal irregular announcements of various welfare matters <br> Staff welfare committee information irregular announcement Labor management meeting to communicate information on various management tasks and education and training courses | Internal company announcements and email notifications for smooth information <br> The Welfare Committee announces BS and IS monthly. <br> Four labor-management meetings were held during the year and the situation is good. <br> Four sessions will be held during the year, including 200 Hrs employees' work education and training. |
| Government agencies | Environmental compliance Customer health and safety Occupational safety and health Greenhouse gas and air pollution emissions | Socio-economic regulations compliance Labor \& Labor / Management Relations Product marketing label | The company website is required to cooperate with the competent authority to supervise and check and correct the information disclosure. <br> The contact office of official documents interacts with the competent authority from time to time to follow Corporate Governance and legal compliance | Good communication with the competent authority, no violations 2020.9.22 Voluntary disclosure of corporate social responsibility report at the Public Information Observatory |
| client | Environmental <br> compliance <br> Customer health and safety <br> Customer privacy | Socio-economic regulations compliance Customer relationship management Product marketing label | Customer satisfaction survey for reference of company's internal management <br> There is a specific person inside the company for customer claim channels to handle all cases of related matters to | Implementation of customer satisfaction surveys as a basis for management improvement. <br> A customer satisfaction survey was conducted during the year, and the situation was good. |


| Stakeholder | Focus on issues |  | Communication channels, response methods and communication frequency | Communication in 2020 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | protect the rights of consumers |  |
| Supplier or contractor | Environmental compliance Supplier Social Assessment | Local purchase | Actively invite suppliers to sign CSR commitments | New supplier highly affirmed and co-signed <br> The supplier evaluations are conducted twice during the year. |
| Shareholder or investor | Economic performance Customer health and safety Customer privacy | Socio-economic regulations compliance Customer relationship management | Corporate website instantly reveals relevant information about Corporate Governance, business development, operating performance, etc. <br> Set up the Shareholders' Mailbox for Investor Communication Annual shareholders' meeting is held and published in Chinese and English version Annual report | Provide information disclosure and follow regulations to serve shareholders or investors. Hold Shareholders' meeting on June 19, 2020 and disclosed CSR report on Website. |
| bank | Environmental compliance Customer privacy Product marketing label <br> Customer health and safety | Socio-economic regulations compliance Supplier Environmental Assessment Economic performance | Corporate website instantly reveals relevant information about Corporate Governance, business development, operating performance, etc. Maintain smooth communication with banks and focus on company financial and operational work | Communicate well with correspondent banks and comply with regulations to serve correspondent banking matters |

### 3.4.6 Ethical corporate management implementation status deviation and reasons of Ethical corporate management for TWSE/TPEx companies :

| Evaluation Item | Implementation Status |  |  | Deviations from "the <br> Ethical Corporate <br> Management <br> Best-Practice Principles <br> for TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation |  |
| 1. Establishment of ethical corporate management policies and programs <br> (1). Does the company formulate an ethical corporate management policy approved by the board of directors, and clearly state the policies and practices of Ethical Corporate management in the regulations and external documents, and the commitment of the board of directors and management to actively implement the business policy? | V |  | (1). The first version of the Ethical Corporate Management Best-Practice Principles of Ablerex has been approved by the Board of Directors in 2014.5.12. during which time the relevant provisions have been amended in accordance with the changes in the regulations of the competent authorities, and the Corporate Governance and Development Committee has been evaluated in accordance with the Corporate Governance Evaluation in 2018.12.1. It is responsible for coordinating relevant indicators to reveal the implementation situation in the company's webpage corporate governance zone, annual report and report in the board of directors. It is implemented in internal management and external business activities in a transparent and fully exposed manner, in line with the operation of the company's ethical corporate management code. The website of the Corporate Governance Zone in English will be continuously improved to fully expose the company's operating conditions, so that overseas stakeholders can understand the company's implementation strategies and specific measures. According to laws and regulations, the current or new directors and senior management are required to sign a statement of compliance with the Ethical management policy on Aug 5, 2019. | In accordance with Article 1, 4, 5, 6, 8 and 21 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |
| (2). Does the company establish an evaluation mechanism for the | V |  | (2). The Company passed the "Ethical Corporate Management Best-Practice Principles" at the Board of Directors at 2014.5.12 and formulated the | In accordance with Article 5 and 7 of "the |


| Evaluation Item | Implementation Status |  |  | Deviations from "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation |  |
| risk of unethical, regularly analyze and evaluate business activities with a higher risk of unethical in the business scope, and formulate a plan to prevent unethical, at least listed activities stated in Article 7, Paragraph 2 of the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies? |  |  | "Procedures for Ethical Management and Guidelines for Conduct" at 2016.11.09 to consider concrete measures for risk assessment and prevention of Ethical Management and dishonesty. In 2018.12.1, the Corporate Governance Development Committee is responsible for coordinating and preventing the occurrence of any illegal situations based on the corporate governance evaluation indicators, and setting up external communication channels for stakeholders to prevent dishonesty. And track the implementation situation, the annual audit plan is included in the audit items to ensure implementation and effectiveness review or improve the reference basis. On Aug 5, 2019, it also revised the implementation of bribery risk assessment and control, allowing anonymous whistleblower and measures to protect the informant from being improperly handled due to the reporting situation. | Ethical Corporate <br> Management <br> Best-Practice Principles for TWSE/TPEx Listed Companies" |
| (3). Does the company clearly set out the operating procedures, behavior guidelines, punishment and appeal system for violations in the prevention of unethical behavior, implementation, and regularly review and revision of the plan before it is revealed? | V |  | (3). In accordance with the provisions of the "Ethical Management Best-Practice Principles" and relevant laws and regulations, the Company has formulated "Procedures for Ethical Management and Guidelines for Conduct" and has a "Code of Ethical Conduct for Directors, Supervisors and Managers" and "Code of Ethical Conduct for Employees". Defining dishonest behaviors, and regulating the company's personnel should pay attention to, prohibit and deal with operating procedures when performing business. To effectively implement the aforementioned normative content, the company's website has an investor connection platform, stakeholder contact information, and customer service pages. For all kinds of information demanders and information feedback personnel to contact the relevant responsible personnel of the company. And track the implementation situation, the annual audit plan is included in the audit items, and the | In accordance with Article 6, 7, 17, 24 and 26 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |


| Evaluation Item | Implementation Status |  |  | Deviations from "the <br> Ethical Corporate <br> Management <br> Best-Practice Principles <br> for TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation |  |
|  |  |  | Corporate Governance Development Committee reports the implementation of the board of directors to ensure implementation and effectiveness review or improve the reference basis. |  |
| 2. Fulfill operations ethical corporate management policy <br> (1). Does the company evaluate business partners' ethical records and include ethics-related clauses in business contracts? | V |  | (1). When the company conducts business activities, it is always observing trades in the industry and paying attention to the necessary objects in financial and other aspects to assess whether there is a record of dishonesty and to establish as much as possible integrity in the signed contracts. Penalties related provisions to avoid losses due to dishonest conduct and to ensure the integrity of the company's claims and transaction process. Although it has not yet been fully incorporated into the two parties' sales contracts, it has since 2016 urged new supplier suppliers to sign the "Supplier/Subcontractor's Social Responsibilities Letter of Commitment" and announced "Operational Procedures and Conduct Guidelines for Honest Business Operation". "The Code of Conduct for Employees and Ethics," and other specifications to assist with compliance. | In accordance with Article 9 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |
| (2) Does the company set up a dedicated unit to promote corporate ethical management under the board of directors, and regularly (at least once a year) report to the board of directors on its ethical corporate management policy and plans to prevent unethical | V |  | (2) Under the supervision of the Board of Directors, the Company established the "Corporate Governance Development Committee" in accordance with the Corporate Governance Evaluation Indicators at 2018.5.2, and set up a full-time staff to undertake the revision of the Code of Integrity Code after 2018.12.1, and the promotion of related business. After the implementation of the announcement, it will continue to arrange education training or publicity operations for the previous tasks, so as to promote the implementation of the ethical corporate management policy for all employees and related parties, and | In accordance with Article 17 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |


| Evaluation Item | Implementation Status |  |  | Deviations from "the <br> Ethical Corporate <br> Management <br> Best-Practice Principles <br> for TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation |  |
| and monitor implementation? |  |  | continue to report in the board of directors every year to ensure the implementation of corporate ethical management. Reported to the board of directors on 2020.12.28 for the implementation in 2020. |  |
| (3) Does the company establish policies to prevent conflicts of interest and provide appropriate communication channels, and implement it? | V |  | (3) To avoid conflicts of interest, Ablerex has stipulating "Procedures for Ethical corporate management and Guidelines for Conduct", "Guidelines for the Adoption of Codes of Ethical Conduct for Directors, Supervisors and Managers", "Guidelines for the Adoption of Codes of Ethical Conduct for Employees", and "Rules of Procedure for Board of Directors Meetings and Management Procedures for the Operation of Board Directors Meetings", which clearly stated the managerial procedures and communication channels. The website provides the stakeholder area, the investor area, etc., and also informs the stakeholders of the presentation and communication in the Corporate Social Responsibility Report (page 17-19 of the 2019 CSR Report). The Directors, Supervisors, and Managers are also highly self-discipline that they express opinions and answer questions while absent in discussion and voting when the discussion issues are related to their own interests. | In accordance with Article 19, 21 and 22 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |
| (4) Whether the company has established an effective accounting system and internal control system for the implementation of ethical corporate management, and the internal audit unit based on the results of the assessment of the risk of unethical behavior, draws up relevant audit plans, and | V |  | (4). The Company has established an effective accounting system and internal control system. It conducts self-evaluation of the internal control system on a regular basis every year to confirm the design, implementation and implementation of internal control. In order to review the implementation of Ethical Management, the annual audit plan is included in the audit items, and the Corporate Governance and Development Committee reports the implementation of the board of directors to ensure implementation and review or improve the reference basis. | In accordance with Article 20 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |


| Evaluation Item | Implementation Status |  |  | Deviations from "the <br> Ethical Corporate <br> Management <br> Best-Practice Principles <br> for TWSE/TPEx Listed <br> Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation |  |
| checks the compliance with the plan to prevent unethical, or commission a CPA to perform the audit? |  |  |  |  |
| (5). Does the company regularly hold internal and external educational trainings on ethical corporate management policy? | V |  | (5). The company actively sends personnel to participate in external education training and advocacy meetings related to external related integrity operations. Internally, it promotes and guides the annual newcomers education with totally 30 people and people-hours training, and actively promotes employees in various meetings (Increased policy advocacy, human rights, and integrity corporate social responsibility for report items in labor-management conferences) from time to time. Foster a clean, honest, fair and responsible attitude. Please refer the web site : https://www.ablerex.com.tw/ch/csr.php | In accordance with Article 22 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |
| 3. Operation of the impeachment channel <br> (1) Does the company establish both a reward system and an impeachment hotline, as well as pointing an appropriate person to follow-up for the accused? | V |  | (1). The Company has stipulated in the "Guidelines for Operational Procedures and Conduct in Honest Business Operations" that the reporting and reward system and special personnel are responsible. The Company's website also discloses corporate liaisons, spokespersons, and internal auditors' contact information and e-mail addresses. (Path: http://www.ablerex.com.tw/en/about 8-4-5-5.php) If anyone found that the company's personnel violated the integrity of the act, it can be reported. | In accordance with Article 23 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |


| Evaluation Item | Implementation Status |  |  | Deviations from "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation |  |
| (2) Has the company established standard operating procedures for investigations to receive reports, follow-up measures to be taken after the investigation is completed, and related confidentiality mechanisms? | V |  | 2. Ablerex has established a reporting system in Article 21 of the "Guidelines for the Operational Procedures and Conduct of Honest Business Conduct", which describes the prosecution channels, information that should be provided, and the handling procedures after receiving the reports. Upon receipt of the report, the designated personnel will follow the prescribed procedures. Processing, written statements keep the identity of the prosecutor and the contents of the prosecution confidential. If the investigation is true, the prosecutor is immediately required to stop the relevant actions, and after the confirmation, it is appropriate to dispose of articles 21 to 23 of the code, and if necessary, seek compensation for damages through legal proceedings. Will be punished according to relevant company regulations | In accordance with Article 23 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |
| (3) Does the company take measures to protect prosecutors from improper disposition due to the report? | V |  | 3. The "Code of Conduct for the Employee's Ethical Behavior" stipulates that Tongren has the reporting responsibilities and obligations. If any violation of laws, regulations, or the Code is discovered, it should be reported and reported to the supervisor. During the investigation of the company's handling of the report, it will Full confidentiality and protection of the parties' privacy rights and their personal interests, and promised to protect the prosecutors from improper treatment due to the prosecution. The personnel participating in the investigation shall be responsible for the confidentiality of the content of the complaint. Violators shall be transferred by the competent authority to the Personnel Supervisor for discussion. | In accordance with Article 23 of "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" |
| 4. Strengthening information disclosure Does the company disclose its ethical corporate management policies and the results of its | V |  | Ablerex discloses the status of Ethical Corporate Management and the related measures in the "Corporate Governance" session on the website and in the annual report. (web site: | In accordance with Article 25 of "the Ethical Corporate Management |


| Evaluation Item |  |  | Implementation Status | Deviations from "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons |
| :---: | :---: | :---: | :---: | :---: |
|  | Yes | No | Abstract Explanation |  |
| implementation on the company's website and MOPS? |  |  | http://www.ablerex.com.tw/ch/about 8-4.php) <br> The company's chapters on "Corporate Governance" under the "Corporate Social Responsibilities" section of the company's website and the section on corporate governance of annual reports disclose the implementation of credit management and related measures. <br> The efforts of Ablerex in corporate governance have been ranked as TOP $5 \%$ company in 2015 to 2018, TOP 6-20\% in 2019 and Top 5\% in 2020 Corporate Governance Evaluation Results in Taiwan. Will make persistent efforts to strive for good results. <br> There have been no irregularities records or reports of the company, and will continue to communicate adequately and convey the correct business philosophy. | Best-Practice Principles for TWSE/TPEx Listed Companies" |

5. If the company has established the ethical corporate management policies based on the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies, please describe any discrepancy between the policies and their implementation.
Ablerex stipulated "Procedures for Ethical corporate management and Guidelines for Conduct", "Guidelines for the Adoption of Codes of Ethical Conduct for Directors, Supervisors and Managers" based on "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies", the related regulations, and the mission statement of honesty, transparency, and responsibility as the regulations of daily operations for all employees. There is no discrepancy between regulations and implementations.
6. Other important information to facilitate a better understanding of the company's ethical corporate management policies

Ablerex stipulated "Operational Procedures for Handing Material Inside Information and Preventing Insider Trading" which stated the directors, managers, employees, and consultants to exercise the due care of a good administrator and signed the confidential agreements as the requests of the Ethical Corporate Management Best-Practice Principles. Directors, managers, employees, and consultants, who are aware of the inside information, shall not reveal the inside information. Directors, managers, employees, and consultants shall not ask or collect the undisclosed inside information which is not relevant to their duties.
In order to enable insiders to follow and refer to, the relevant insiders (directors, supervisors, managers, employees, etc.), insider trading and insider equity-related laws and regulations and applicable precautions, etc., are referred to the competent authority's publicity manual in this manual The company's website (path: http://www.ablerex.com.tw/ch/csr 2 1.php ) is subject to advocacy.
3.4.7 Corporate Governance Guidelines and Regulations : Please refer to Ablerex's website: $\mathrm{http}: / / \mathrm{www} . \mathrm{ablerex.com.tw/ch/about} \mathrm{8-4.php}$
3.4.8 Other Important Information Regarding Corporate Governance : N/A
3.4.9 Enforcement of internal control shall reveal the following items:

1. Declaration of Internal Control: Please refer to Page 173.
2. If the company is requested by the SEC to retain CPA's service for examining internal control system, the Independent Auditor's Report must be disclosed: None.
3.4.10 The punishment delivered to the company and the staff of the company, or, the punishment delivered by the company to the staff for a violation of internal control system, the major nonconformity, and the corrective action in the most recent years and up to the date of the annual report printed: None.
3.4.11 Major Resolutions of Shareholders' Meeting and Board Meetings up to the date of the annual report printed.
A. Major Resolutions of Shareholders' Meeting


| Date | Shareholders' Meeting | Major Resolutions |  |  |  | Follow up |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Elections <br> 2. Election of Independent Directors |  |  |  | 2. Approved by the Ministry of Economic Affairs for registration at 2020.7.2 and published on the company's website. <br> 1. Follow the resolution of Shareholders' meeting. |
|  |  | Rank | Name | $\begin{gathered} \text { Affirmative } \\ \text { vote } \\ \hline \end{gathered}$ | Note |  |
|  |  | Y.J. |  | 29,174,504 | Elected |  |
|  |  | 2 S.C. | ang | 29,998,984 | Elected |  |
|  |  | 3 Y.L |  | 28,831,473 | Elected |  |
|  |  | Other Matters <br> 1. Proposal for releasing the Prohibition on new elected Directors from Participation in Competitive Business |  |  |  |  |
|  |  | Attendance to vote | Affirmative vote | $\begin{gathered} \text { Against } \\ \text { vote } \end{gathered}$ | $\begin{aligned} & \text { Abstention } \\ & \text { vote } \\ & \hline \end{aligned}$ |  |
|  |  | 29,506,520 | 29,480,606 | 13,684 | 12,230 |  |
|  |  | 100\% | 99.91\% | 0.05\% | 0.04\% |  |

## B. Major Resolutions of Board Meetings

| Item | Date | Shareholders' <br> Meeting and <br> Board Meetings | Major Resolutions |
| :---: | :---: | :---: | :---: |
| 1 | 2020.1 .20 | Board Meeting <br> 【the 20th meeting of the 7th term 】 <br> 1. Approved the assessment of the independence of the <br> auditors. <br> 2. Approved the assessment of "2019 Board of Directors <br> Performance and Remuneration Committee Performance <br> Results Report" of the Company. <br> 3. Approved the motion on the application for the renewal of <br> credit limits. |  |
| 2 |  |  | 4. Approved the proposal for providing guarantee for Ablerex <br> International Corp. Ltd. |


| Item | Date | Shareholders＇ Meeting and Board Meetings | Major Resolutions |
| :---: | :---: | :---: | :---: |
|  |  |  | 11．Approved the proposal of＂The $8^{\text {th }}$ Election of Directors＂ <br> 12．Approved the proposal of date，place and relative matters for 2020 Shareholders＇Meeting <br> 13．Approved the proposal of＂Directors，supervisors and managers liability insurance＂ Other matters and Extemporary motions： <br> 1．Company shall make good preparation and prevention for COVID－19 epidemic． |
| 3 | 2020．5．8 | Board Meeting | 【the $22^{\text {nd }}$ meeting of the $7^{\text {th }}$ term】 <br> 1．Acknowledged the Q1 consolidated financial statements of Year 2020. <br> 2．Approved the candidate qualification review proposal for directors（independent directors）． <br> 3．Approved the proposal for releasing the Prohibition on new elected Directors from Participation in Competitive Business． <br> 4．Approved the ratification of Ablerex Latam Corporation＇s new fund loan case on 2020．3．31． <br> 5．Approved the motion on the application for the renewal of credit limits． <br> 6．Approved the transfer of 30 shares of the Japanese subsidiary Wada Denki（ $1 \%$ of the issued shares）to the subsidiary＇s manager Yoshihiro Wada for 10,000 yen per share． |
| 4 | 2020．6．19 | Board Meeting | 【the $1^{\text {st }}$ meeting of the $8^{\text {th }}$ term】 <br> 1．Approved the chairman／vice chairman election proposal． <br> 2．Approved the proposal to re－appoint the remuneration committee due to the re－election for all directors． <br> 3．Approved the proposal to establish an audit committee to strengthen corporate governance． |
| 5 | 2020．8．5 | Board Meeting | 【the $2^{\text {nd }}$ meeting of the $8^{\text {th }}$ term】 <br> 1．Acknowledged the Q2 consolidated financial statements of Year 2020. <br> 2．Approved the liquidation of the subsidiary of the Group－ Joint Rewards Trading Corp． <br> 3．Approved the distribution of managers＇employee remuneration of the Year 2019 proposed by the Remuneration Committee． <br> 4．Approved the amendments to the＂Remuneration Committee Charter＂of the Company． <br> 5．Approved the amendments to the＂Audit Committee Charter＂of the Company． <br> 6．Approved the amendments to the＂Rules Governing the Scope of Powers of Independent Directors＂of the Company． <br> 7．Approved the amendments to the＂Self－Evaluation of the Board of Directors＂ <br> 8．Approved the amendments to＂Rules of Procedure for Board of Directors Meetings＂ <br> 9．Approved the ratification of the new loan amount of |

$\left.\begin{array}{|l|l|l|l|l|}\hline \text { Item } & \text { Date } & \begin{array}{c}\text { Shareholders' } \\ \text { Meeting and } \\ \text { Board Meetings }\end{array} & \begin{array}{l}\text { Major Resolutions }\end{array} \\ \hline 6 & & & \begin{array}{l}\text { USD438,020 to Ablerex Latam Corporation from April to } \\ \text { June of 2020, and the newly added short-term financing } \\ \text { quota of USD 1.5 million. } \\ \text { 10. Approved the motion on the application for the renewal } \\ \text { of credit limits. }\end{array} \\ \hline \text { 11. Approved the proposal for providing guarantee. }\end{array}\right\}$

| Item | Date | Shareholders' <br> Meeting and <br> Board Meetings | M. Approved the date and agenda of the Year 2020 Annual <br> Shareholders' Meeting. |
| :--- | :---: | :---: | :---: |
|  |  |  | Shations |

3.4.12 Major Issues of Record or Written Statements Made by Any Director or Supervisor or Dissenting to Important Resolutions Passed by the Board of Directors: As per Page 23
3.4.13 Resignation or Dismissal of the Company's Key Individuals, Including the Chairman, CEO, and Heads of Accounting, Finance, Internal Audit, Corporate Governance Officer and R\&D Manager in the most recent years and up to the date of the annual report printed: None
3.5 Information Regarding the Company's Audit Fee, Replacement and Independence

### 3.5.1 CPAs Fee

Unit : NTD in thousand

| Accounting Firm | Name of CPA |  | Period Covered by <br> CPA's Audit | Remarks |
| :---: | :---: | :---: | :---: | :---: |
| PwC | Chou, <br> Hsiao-Tzu | Lee, <br> Hsiu-Ling | fiscal year 2020 | Financial statements Audits <br> and Tax Return Certification |


| The term of CPAs fee |  | Auditing fees | Non-auditing <br> fees | Total |
| :---: | :--- | :--- | :---: | :---: |
| 1 | Below 2,000 thousand |  | $\checkmark$ |  |
| 2 | 2,000 thousand (included) $\sim 4,000$ thousand |  |  |  |
| 3 | 4,000 thousand (included) $\sim 6,000$ thousand | $\checkmark$ |  | $\checkmark$ |
| 4 | 6,000 thousand (included) $\sim 8,000$ thousand |  |  |  |
| 5 | 8,000 thousand (included) $\sim 10,000$ thousand |  |  |  |
| 6 | Over 10,000 thousand (included) |  |  |  |

3.5.2 The non-auditing fees paid to CPAs, CPA firm, and the CPA firm's related part accounted for over a quarter of the total auditing fees, the auditing amount and non-auditing amount; also, the non-auditing service must be disclosed:

| AccountingFirm | Name of CPA | Audit Fee | Unit: NTD thousand |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Non-audit Fee |  |  |  |  | Period Covered by CPA's Audit | Remarks |
|  |  |  | System of Design | Company Registration | Human Resource | Others <br> (Note) | total |  |  |
| PwC | Chou, Hsiao-Tzu Lee, Hsiu-Ling | 4,580 | 0 | 0 | 0 | 0 | 0 | $\begin{aligned} & \text { 2020.1.1~ } \\ & \text { 2020.12.31 } \end{aligned}$ |  |
|  | Chou, Hsiao-Tzu | 0 | 0 | 0 | 0 | 220 | 220 | $\begin{aligned} & \text { 2020.1.1~ } \\ & \text { 2020.12.31 } \end{aligned}$ |  |
|  | Lily Hsu | 0 | 0 | 0 | 0 | 550 | 550 | $\begin{gathered} \hline \text { 2020.1.1~ } \\ \text { 2020.12.31 } \\ \hline \end{gathered}$ | TP Project service |
|  | Eliza Li | 0 | 0 | 0 | 0 | 200 | 200 | $\begin{aligned} & \text { 2020.1.1~ } \\ & \text { 2020.12.31 } \end{aligned}$ | CSR Report consult service |

(1). If the auditing fee paid in the year retaining service from another CPA Firm is less than the auditing fee paid in the year before, the amount of auditing fee before and after the change of CPA Firm and the reasons for the said change must be disclosed: None.
3.5.3 (2). If the auditing fee paid in the year retaining service from another CPA Firm is over $10 \%$ less than the auditing fee paid in the year before, the amount of auditing fee before and after the change of CPA Firm and the reasons for the said change must be disclosed: None.

### 3.6 CPA's changing information within 2 years : None

3.7 The Chairman, CEO, and Financial or Accounting Managers of the Company who had worked for the independent Auditor or the related party in the most recent years: None
3.8 Information on Net Change in Shareholders and Net Change in Shares Pledged by Directors, Supervisors, Department Heads, and Shareholders of 10\% shareholding or more

### 3.8.1 Information on Net Change in Shareholding of Directors, Supervisors, and Managers and

 Major Shareholdings :| Title |  | Unit : Share |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Name | 2019 |  | As of Apr. 30, 2020 |  |
|  |  | Net Change in Shareholding | Net Change in Share Pledged | Net Change in Shareholding | Net Change in Share Pledged |
| Director/Chairman(over 10\%) | Steven Hsu | 8,000 | 0 | 22,000 | 0 |
| Director and over10\% shareholder | UIS Co., Ltd | 0 | 0 | 0 | 0 |
| UIS Co., Ltd-Legal Rep. | C.S. Chen | 0 | 0 | 0 | 0 |
| UIS Co., Ltd-Legal Rep. | B.C. Chen | 0 | 0 | 0 | 0 |
| Director | Y.A. Chen | 0 | 0 | 0 | 0 |
| Director | Tim Sung | 0 | 0 |  | 0 |
| Supervisor | James Ho | 0 | 0 | 0 | 0 |
| Supervisor | Z.M. Yen | 0 | 0 | 0 | 0 |
| Supervisor | S.H. Chen | 0 | 0 | 0 | 0 |
| V.P.(Group Purchasing) | Hank Xiao | 0 | 0 | 0 | 0 |
| V.P.(RD) | J.H. Lee | 0 | 0 | 0 | 0 |
| Chief Engineer | G.F. Hwang | 0 | 0 | 0 | 0 |
| Corporate Governance Officer | Damon Chao | 0 | 0 | 0 | 0 |
| Manager of Sales Dept I. | Odin Huang | 0 | 0 | 2,000 | 0 |
| Manager of Sales Dept II | Jake Ho | 0 | 0 | 0 | 0 |
| Financial Manager | Jeff Lin | 0 | 0 | 0 | 0 |
| Accounting Manager | Emma Liao | 0 | 0 | 0 | 0 |

Note: Shareholders holding more than $10 \%$ of the company's total shares shall be identified as major shareholders and listed separately.
3.8.2 Shall the counterparty of share change or share pledged be the related party, the name of the counterparty, the relation with the Company, Directors, Supervisors, or the Shareholders of $10 \%$ shareholding or more, and the shares of changing or pledging shall be disclosed.

1. Shares Trading with Related Parties - None
2. Shares Pledge with Related Parties --

| Name | Reason | Change date | Deal relative person | The relationship between the counterparty and the company, directors, <br> supervisors and shareholders holding more than 10 percent of the shares | Share | Shareholding ratio | Pledge ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y.A. Chen | Pledge | 2016.5.24 | Hua Nan Bank | None | 2,485,763 | 5.52\% | 64.36\% |

Note 1: Names of directors, supervisors, managers and shareholders holding more than $10 \%$ of the company's shares
Note 2: Pledged or redeemed.
3.9 Shareholders who hold the top ten shareholdings, information about each other's financial accounting standards bulletin No. 6 related parties or relatives within the spouse, second parents, etc. :

As of 2021.4.30 / Unit : share : \%

| Name | Current Shareholding |  | Spouse's/minor's Shareholding |  | Shareholding by Nominee Arrangement |  | Name and Relationship Between the Company's Top Ten Shareholders, or Spouses or Relatives Within Two Degrees |  | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | \% | Shares | \% | Shares | \% | Name | Relationshi |  |
| $\begin{array}{\|l\|} \hline \text { UIS Co., Ltd.Legal } \\ \text { person: } \\ \text { C.S.Chen } \\ \hline \end{array}$ | \#\#\#\#\#\#\# | 33.30\% | 0 |  | 0 | 0 | C.S. Chen | Chairman |  |
| C.S. Chen | 0 |  | 0 |  | 0 | 0 | UIS Co., Ltd. | Rep of Major |  |
| Wen Hsu | 9,638,177 | 21.42\% | 219,973 | 0.49\% | 0 | 0 | T.Hsu | Relatives Within Two Degrees |  |
| Y.A.Chen | 2,485,763 | 5.52\% | 0 |  | 0 | 0 | None | None |  |
| AES Investment <br> corporation Rep. T. <br> Hsu | 739,000 | 1.64\% | 0 |  | 0 | 0 | T.Hsu | Rep of Major |  |
| T.Hsu | 114,000 | 0.25\% | 0 |  | 0 | 0 | AES Investment corporation | Rep of Major | Wen Hsu's Relatives Within Two Degrees |
| Emma Liao | 665,800 | 1.48\% | 31,000 | 0.07\% | 0 | 0 | None | None |  |
| J.T. Investment Co.,Ltd. Rep. | 633,000 | 1.41\% | 0 |  | 0 | 0 | None | None |  |
| S.H.Chen | 0 |  | 0 |  | 0 | 0 | J.T. <br> Investment | Rep of Major |  |
| S.Hwa. Chen | 406,482 | 0.90\% | 0 |  | 0 | 0 |  |  |  |
| FuJui FM Co./Rep. S.J. Ho | 320,000 | 0.71\% | 0 |  | 0 | 0 | None | None |  |
| S.J. Ho | 0 |  | 0 |  | 0 | 0 | FuJui FM Co. | Rep of |  |
| C.J.Yen | 244,000 | 0.54\% | 0 |  | 0 | 0 | None | None |  |
| Tim Sung | 233,921 | 0.52\% | 0 |  | 0 | 0 | None | None |  |

2020.12.31 Unit: shares/ \%

| Affiliated Enterprises | Ownership by the Company |  | Direct or Indirect Ownership by Directors, Supervisors, Managers |  | Total Ownership |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | \% | Shares | \% | Shares | \% |
| Joint Rewards Trading Corporation(*) | 3,000 | 100 | - | - | 3,000 | 100 |
| Ablerex Electronics (Samoa) Co. Ltd | 6,635,000 | 100 | - | - | 6,635,000 | 100 |
| Ablerex Corporation | 250,000 | 100 | - | - | 250,000 | 100 |
| Ablerex International Corporation Limited | 10,000 | 100 | - | - | 10,000 | 100 |
| Ablerex Electronics (S) Pte. Ltd | 2,140,763 | 100 | - | - | 2,140,763 | 100 |
| Ablerex Electronics UK Limited | 100,000 | 100 | - | - | 100,000 | 100 |
| Wada Denki Co., Ltd. | 3,000 | 100 |  |  | 2,970 | 99 |
| Ablerex Electronics Italy S.R.L | 100,000 | 100 | - | - | 100,000 | 100 |
| Ablerex Electronics (Suzhou) Co. Ltd | 5,460,000 | 100 | - | - | 5,460,000 | 100 |
| Ablerex Electronics (Beijing) Co. Ltd | 1,175,000 | 80 | - | - | 1,175,000 | 80 |
| Ablerex Overseas Corporation Limited | 6,635,000 | 100 | - | - | 6,635,000 | 100 |
| Ablerex Electronics (Thailand) Co., Ltd. | 280,000 | 70 |  |  | 280,000 | 70 |
| Ablerex Latam Corporation | 3,650 | 86 |  |  | 3,650 | 86 |

Note:
Joint Rewards Trading Corp.: The board of directors passed a special resolution on 2020.8.10 to dissolve, and the dissolution registration was completed on 2020.9.28.
All the above company is long-term investment at equity.

## IV. Capital Overview

### 4.1 Capital and Shares

### 4.1.1 History of capitalization

A. Capital formation

| Month/ <br> Year | Parvalue(NT\$) | Authorized shares |  | Issued shares |  | Remarks |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Shares } \\ & (1,000) \end{aligned}$ | $\begin{aligned} & \text { Amount } \\ & (\$ 1,000) \end{aligned}$ | $\begin{aligned} & \text { Shares } \\ & (1,000) \end{aligned}$ | $\begin{aligned} & \text { Amount } \\ & (\$ 1,000) \end{aligned}$ | Source of capital | Non- monetary Capital | other |
| 05/1998 | 10 | 20,000,000 | 200,000,000 | 20,000,000 | 200,000,000 | established and paid in capital | N/A | N/A |
| 08/2001 | 10 | 14,080,000 | 140,800,000 | 14,080,000 | 140,800,000 | NTD 59,200,000 capital reduction to offset company losses | N/A | N/A |
| 05/2002 | 10 | 25,680,000 | 256,800,000 | 25,680,000 | 256,800,000 | UIS Abler issued <br> NTD116,000,000 <br> common stock to merge PEC | N/A | N/A |
| 07/2004 | 10 | 45,000,000 | 450,000,000 | 31,000,000 | 310,000,000 | NTD53,200,000 common stock issued by cash | N/A | N/A |
| 06/2007 | 13 | 80,000,000 | 800,000,000 | 38,000,000 | 380,000,000 | NTD56,000,000 common stock issued by cash and NTD14,000,000 issued through capitalization of earnings | N/A | N/A |
| 06/2009 | 10 | 80,000,000 | 800,000,000 | 40,609,666 | 406,096,660 | NTD21,660,000 new share issued through capitalization of earnings and NTD4,436,660 through employee bonus | N/A | N/A |
| 09/2010 | 185 | 80,000,000 | 800,000,000 | 45,000,000 | 450,000,000 | NTD43,903,340 common stock issued by cash | N/A | N/A |

B. Type of shares

Apr. 30, 2020 / Unit: share

| Type of shares | Authorized Shares |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | Available for trading on the TSE | Unissued shares | Total |  |
| Order common stock | $45,000,000$ | $35,000,000$ | $80,000,000$ |  |

Note: Listed on TPEX at Sep 9, 2010.
C. Self-registration system: None

### 4.1.2 Status of shareholders

## Status of shareholders

Apr. 30, 2021 / Unit: share

|  | Government Agencies | Financial Institutions | Other Juridical persons | Domestic <br> Natural <br> Persons | Foreign Institutions \& Natural Persons | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of Shareholders | 0 | 0 | 10 | 10 | 3,853 | 3,873 |
| Shareholding | 0 | 0 | 16,882,502 | 122,000 | 27,995,498 | 45,000,000 |
| Shareholding ratio (\%) | 0 | 0 | 37.52\% | 0.27\% | 62.21\% | 100\% |

Note: No shareholdings by the fund from Mainland China.

### 4.1.3 Status of shareholding Distributed

Apr 30, 2021 /Unit : Persons ; Share ; \%

| Classification | Number of <br> Shareholders | Shareholding | Shareholding <br> Ratio (\%) |
| :---: | ---: | ---: | ---: |
| $1 \sim 999$ | 1,092 | 89,411 | 0.199 |
| $1,000 \sim 5,000$ | 2,310 | $4,208,104$ | 9.351 |
| $5,001 \sim 10,000$ | 234 | $1,866,430$ | 4.148 |
| $10,001 \sim 15,000$ | 68 | 883,719 | 1.964 |
| $15,001 \sim 20,000$ | 39 | 712,067 | 1.582 |
| $20,001 \sim 30,000$ | 35 | 880,948 | 1.958 |
| $30,001 \sim 40,000$ | 28 | $1,007,247$ | 2.238 |
| $40,001 \sim 50,000$ | 9 | 417,000 | 0.927 |
| $50,001 \sim 100,000$ | 30 | $2,277,386$ | 5.061 |
| $100,001 \sim 200,000$ | 17 | $2,085,070$ | 4.633 |
| $200,001 \sim 400,000$ | 4 | $1,017,894$ | 2.262 |
| $400,001 \sim 600,000$ | 1 | 406,482 | 0.903 |
| $600,001 \sim 800,000$ | 3 | $2,037,800$ | 4.528 |
| $800,001 \sim 1,000,000$ | 0 |  | 0 |
| Over $\sim, 000,001$ | 3 | $27,110,442$ | 0.000 |
| Total | 3,873 | $45,000,000$ | 100.245 |

4.1.4 List of Major Shareholders: Shareholders who hold over 5\% of Ablerex's stock or the Top 10 shareholders and their holding amount and percentage.
2021.4.30 / Unit: Share, \%

| Shareholders' Name | Shareholding under their name |  |
| :--- | ---: | ---: |
|  | Shares | Holding percentage |
| UIS Co., Ltd. (Rep.C.S.Chen) | $14,986,502$ | $33.30 \%$ |
| C.S.Chen | 0 | $0.00 \%$ |
| Wen Hsu | $9,638,177$ | $21.42 \%$ |
| Y.A. Chen | $2,485,763$ | $5.52 \%$ |
| AES Investment Corporation <br> (Rep. T. Hsu) | 739,000 | $1.64 \%$ |
| T. Hsu | 114,000 | $0.25 \%$ |
| Emma Liao | 665,800 | $1.48 \%$ |
| J.T.Investment Co.(Rep.S.H.Chen) | 633,000 | $1.41 \%$ |
| S.H.Chen | 0 | $0.00 \%$ |
| S.Hwa Chen | 406,482 | $0.90 \%$ |
| FuJui FM Co., Ltd.(Rep.S.J.Ho) | 320,000 | $0.71 \%$ |
| S.J.Ho | 0 | $0.00 \%$ |
| C.J.yen | 244,000 | $0.54 \%$ |
| Tim Sung | 233,921 | $0.52 \%$ |

### 4.1.5 Market Price, Net Worth, Earnings \& Dividend per Share for last 2 years :

Unit : NTD Thousand, Thousand share

| Item | - | Year | 2019 | 2020 | $\begin{gathered} \hline 2021.3 .31 \\ \text { (Note 2) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Market Price per Share | Highest |  | 39.80 | 47.55 | 41.00 |
|  | Lowest |  | 32.25 | 23.65 | 34.90 |
|  | Average |  | 35.47 | 40.21 | 37.48 |
| Net Worth per Share | Before Distribution |  | 32.64 | 32.58 | 32.61 |
|  | After Distribution |  | 31.64 | 31.58 |  |
| Earning per Share | Weighted Average Shares |  | 45,000 | 45,000 | 45,000 |
|  | Diluted <br> Earning <br> per <br> share | Before <br> Adjustment | 0.88 | 0.93 | 0.11 |
|  |  | After <br> Adjustment | 0.88 | 0.93 |  |
| Stock <br> Dividends | Cash Dividend |  | 1.00 | 1.00 | - |
|  | stock grants | Dividends from <br> Retained <br> Earnings | - | - |  |
|  |  | Dividens from Capital Surplus | - | - |  |
|  | Accumulated |  | - | - | - |
| Return on Investment | PE ratio |  | 40.31 | 43.23 |  |
|  | Price/Dividens Ratio |  | 35.47 | 40.21 |  |
|  | Cash Dividend Yield Rate |  | 2.82 | 2.49 |  |

Price / Earnings Ratio = Average Market Price / Earnings per Share
Price / Dividend Ratio = Average Market Price / Cash Dividends per Share
Cash Dividend Yield Rate = Cash Dividends per Share / Average Market Price
Note 1: Earnings distribution of 2020 has been approved by Board of Directors and will be proposed in Shareholders' meeting.
Note 2: Reviewed by CPAs.

### 4.1.6 Dividend Policy and Implementation Status

A. Dividend Policy stated in the Articles of Incorporation:
(1) As regulated in Article 25-1 of Articles of Incorporation in operation, when the annual final accounting statement shows earnings, the Company shall contribute $6-10 \%$ of earning as employee compensation and note more than $2 \%$ of earning as compensation as remuneration to directors and supervisors. But the company still has accumulated losses, should be made up. The remuneration to directors shall be Cash. Employees' compensation shall be made by stock or cash. It shall be held by the board of directors by attending more than two-thirds of the directors and attending a majority of the directors 'consent, and report to the shareholders' meeting. In addition to the employees of the Company, the employees of the Company shall pay the employees of the Company who meet certain conditions.

As regulated in Article 26 of Articles of Incorporation in operation, when the annual final accounting statement shows earnings, the Company shall contribute tax and compensate the accumulated loss of previous years, and then contribute $10 \%$ of earnings as legal reserve unless the accumulated legal reserve reached the amount of the capital of the Company. Secondly, the Company shall contribute to special reserve based on the laws or regulations of administrations, together with accumulated undistributed earnings as distributable earnings. If earnings remain, the Company shall retain part of earning before Board of Directors make a distribution proposal according to the operation conditions and submit the proposal to shareholders' meeting for resolution.

The distribution proposal proposed by the Board of Directors shall, under the consideration of no other special occasion, be no less than 65\% of the after-tax earnings of current year in principles. As regulated in Article 26-1 of Articles of Incorporation in operation, distribution of shareholders' dividend could be in the form of cash or shares, which the cash distribution proportion to shareholders shall no less than $20 \%$ of shareholders' dividend.

The form and proportion of such earning distribution is based on the future fund needs of the Company and the long-term operation plan, which could be proposed by Board of Directors under the consideration of the current operation status with the balance of taking care of shareholders' rights, dividend policies, and planning fund demand, and submit to shareholders' meeting for adjustments and resolutions.
(2) Proposed Distribution of Dividend for this meeting of shareholders

| Items | Amount | Description : NTD |
| :--- | ---: | :--- |
| 2020 Net income | $41,916,559$ |  |
| Add/Less: 2019 Retain earnings <br> adjustments | 122,416 | Old-version pension actuarial <br> difference, 1\% share loss with sold <br> Ablerex-JP. |
| 2020 Net profit subtotal | $42,038,975$ |  |
| Less: provision of legal reserve <br> $(10 \%)$ | $-4,203,898$ |  |
| Add: Special surplus reserve | 173,620 | Reversal of Other equity interest <br> -Financial statements translation <br> differences of foreign operations |
| Add: 2019 undistributed earnings | $39,563,128$ |  |
| 2020 Distributable earnings | $77,571,825$ | NTD 1.0 cash dividend per share <br> (Note: The allocated amount already <br> includes special surplus reserve.) |
| Less: cash dividend to shareholders | $45,000,000$ |  |
| Undistributed earnings | $32,571,825$ |  |

Note:

1. This proposal of Profit distribution has been approved by Board of Directors' resolution on Mar 19, 2021.
(3) Expectation of significant change on dividend policies: None.
4.1.7 Impact of the proposed stock dividend in shareholders meeting on business performances and EPS:

Board of Directors decided to distribute cash dividend from profit in 2020 and no stock dividend. The Company did not have financial forecast, so this clause is not applicable.
4.1.8 Compensation to employees, directors and supervisors

1. Information of dividend to employee and remuneration to directors and supervisors was stated in the Articles of Incorporation:

As stated in Article 25-1 of the Articles of Incorporation, the Company shall contribute not less than $6 \%$ of its annual earning as employees' compensation and not more the $2 \%$ as remuneration to directors and supervisors. But the Company shall compensate its accumulated losses first.

In addition to the employees of the Company, the distribution of employees' bonus could include the employees of subsidiaries who meet certain conditions.
2. Accounting process applied to the estimation base of dividend to employees and
remuneration to Directors, Supervisors, and employees, outstanding shares computing base for stock dividend distribution, and the spread between amounts distributed and estimated:

Compensation to employees estimated to be NTD 3,263 thousands and to Directors and Supervisors to be NTD 1,088 thousands is estimated $6 \%$ and $2 \%$ of annual profit in 2020, accordingly. The differences between actual distribution amount resolved by Board of Directors and the estimated amount will be adjusted as changes in accounting estimates.
3. Dividend distribution of employees resolved by the board of directors
a. Distribution amount of cash dividend and stock dividend to employees and remuneration to directors and supervisors:

Board of Directors has approved to distribute NTD 3,270 thousands as employees' remuneration in 2020 and NTD 1,080 thousands as remuneration to directors and supervisors. The distribution amount aforementioned is NTD 1 thousands less than the estimated amount reported in 2019. The main consideration is the need of adjustments in actual distribution operation. The differences between actual distribution and estimated amount reported will be regarded as changes in accounting estimates and be calculated in profit or loss in 2021.
b. Proposed stock dividend to employees and its ratio to total net income of individual financial report and to total employees' remuneration:

Board of Directors has approved to distribute employees' compensation by cash, and no stock dividend is distributed to employees, so the ratio of stock dividend distributed to employees to total net income of individual financial report and to total employees' remuneration is zero.
4. Actual distribution of employees' bonus and remuneration of Directors and Supervisors:

The actual earning distribution of 2019 is as stated aforementioned. The differences NTD 113 thousands less than the recognized employees' compensation is mainly due to the distribution changes with profit, which has been adjusted in the profit or loss of 2020.
2018 Earnings Distribution Shareholders' Board of Meeting Directors approved on approved on Difference Cause of Dec. 31, $2019 \quad$ Mar. 19, 2020

| Remuneration of <br> Directors and | $\$ 906$ | $\$ 870$ | $-\$ 36$ | Distribute <br> practice <br> tolerance |
| :--- | :---: | :---: | ---: | :--- |
| Supervisors |  |  | Distribute <br> Employees' cash <br> compensation | $\$ 2,717$ |

4.1.9 Buyback of Treasury Stock : None
4.2 Bonds : None
4.3 Preferred Shares : None
4.4 Global Depository Receipts : None
4.5 Employee Stock Options : None
4.6 Restricted Employee Shares : None
4.7 Status of New Shares Issuance in Connection with Mergers and Acquisitions : None
4.8 Financing Plans and Implementation : None

## V. Operational Highlights

### 5.1 Business Activities

### 5.1.1 Business Scope

(1) Main areas of business operations
(1) Manufacturing and distribution of uninterruptible power system (UPS).
(2) Manufacturing and distribution of active power filter.
(3) Manufacturing and distribution of photovoltaic power inverter system.
(4) Agent of large capacity UPS through project distribution and services.
(5) Offering maintenance and technical services.
(2) Revenue distribution

| ```Major``` | 2019 |  | 2020 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Total Sales | Total Sales | Total Sales | (\%) of Total Sales |
| UPS | 986,409 | 40.06\% | 805,863 | 34.12\% |
| APF | 124,413 | 5.05\% | 110,008 | 4.66\% |
| PV | 32,670 | 1.33\% | 55,873 | 2.37\% |
| Project | 958,810 | 38.94\% | 979,076 | 41.45\% |
| Others | 360,088 | 14.62\% | 411,103 | 17.41\% |
| Total | 2,462,390 | 100.00\% | 2,361,923 | 100.00\% |

(3) Main Products and Services
(1) Independent R\&D, manufacturing, and distribution of single-phase uninterruptible power system (commonly known as single-phase UPS or small UPS) at 20 KVA (and below).
(2) Independent R\&D, manufacturing, and distribution of three-phase uninterruptible power system (commonly known as three-phase UPS or mid/large UPS) at 10 KVA (and above).
(3) Agent distribution of Europe's SOCOMEC three-phase uninterruptible power system (commonly known as three-phase UPS or mid/large UPS) at 15KVA (and above).
(4) Independent R\&D, manufacturing, and distribution of power quality improvement equipment - active power filter (abbreviated as APF, also known as active power harmonics conditioner).
(5) Independent R\&D, manufacturing, and distribution of green energy system photovoltaic inverter (PV Inverter), also known as solar inverter.
(6) Design and manufacturing services for OEM/ODM/OIM (Original Innovative Management) models.
(7) Maintenance and technical services for the aforementioned products.
(4) New Products Planned for Development
(1) Development of new multi-function UPS technologies that incorporate features of miniaturization, intelligent, networking, and distribution.
(2) Mid-sized and large three-phase high frequency parallel UPS
(3) Power quality management technology
(4) Hybrid system PV Inverter
(5) Power management software technology
(6) SmartGrids application related PDU
(7) Wireless BMS
(8) Energy storage system

### 5.1.2 Industry Overview

(1) Macroeconomic Environment
(1) Uninterruptible Power Supply (UPS)

With the rapid development of high-tech electronic products in recent years, the operation of procedure-control workstations computer and precision instruments at high-tech production facilities relies heavily on quality and reliable power supply in order to maintain normal operation. Poor power quality could result in erroneous action for precision equipment or even disruption of the manufacturing process, leading to severe losses. Common problems relating to power quality include voltage distortion, overvoltage, under voltage, power disruption, and so forth. And as such, ensuring high quality and reliable supply of power has become a vital issue for the power company and all users. In order to prevent issues of power disruption or unstable voltage, most users would incorporate uninterruptible power supply (UPS) systems to ensure power quality and in turn enhance the reliability of precision equipment operation.

Within their given electricity storage capacity, UPS is designed with power converter interface to supply the required power in the event of anomalies with the AC mains supply. And as such, UPS systems have been extensively used as the backup power solution for information, communication, and precision instruments to prevent sudden power failure from halting equipment operation, thereby improving the reliability of equipment operation. And as such, the demand for UPS has been continually growing.

UPS systems can generally be separated into three major categories: Off-line, On-line and Line interactive. These three types of UPS systems each has their own strengths, weaknesses, and suitable applications. Common Off-line UPS are typically single-phase low capacity products with relatively few functions, therefore are available at cheaper price points. Such products are generally used for PCs and other peripheral equipment. Designed with hot standby functionality, when AC mains supply is normal, the switch between the UPS and load would be activated in order to prevent the circulation of electrical current between the AC mains supply and the UPS system. However, should the main supply fail, the load would be exposed to a few milliseconds of power failure due to the transition of the switch. This would in turn lower the operating efficacy of the load. On-line UPS system operates by converting the $A C$ power from the $A C$ mains supply into DC power through a $D C / A C$ inverter. A percentage of the $D C$ power is stored into the battery charger while a part of the DC power is sent through a DC/AC inverter to be converted to steady, reliable AC power to be fed to the load. When in operation, an On-line UPS system features a two-stage power inverter between the load and AC mains supply. And as such, the quality of power from the load would not be susceptible to the influence of AC mains supply, making the On-line UPS the best
power protection solution for the load equipment. This explains why On-line UPS systems are frequently deployed for instruments and equipment that require power of better quality. However, since the power carried by the load on such UPS systems requires conversion through a two-stage inverter, the circuitry design would be more sophisticated and have lower efficacy. As for Line interactive UPS systems, such systems feature paralleled operation of the power inverter and AC mains supply as their technological basis, with the power inverter responsible for charging and discharging the battery at the same time. In other words, when the AC mains supply is working normally, its power will be directly sent to the load and charge the battery through the power inverter. When the AC mains supply fails, the stored power on the battery would be sent to the load through the power inverter. Such UPS systems feature relatively simpler system architecture and are relatively cheaper in cost. And since the load is directly powered from the AC mains supply when it is working normally, there will be no recurrent energy loss. However, the issue of conversion time still remains.

In recent years, in an effort to improve the efficiency of On-line UPS systems, in addition to adopting three-stage power inverters to handle the task of conversion, the system also features a new economic operation mode. In this mode, the DC/AC inverter of the UPS system would be set to hot standby, with the AC mains supply providing power directly to the load.

Table 1 Strengths and Weaknesses of the three UPS System Architectures

| Type | Strengths | Weaknesses |
| :---: | :---: | :---: |
| Off-Line | 1. Simple circuitry <br> 2. Higher power efficiency <br> 3. Low cost, compact form factor | 1. Brief power disruption $(\sim 1 \mathrm{~ms})$ <br> 2. Lacks voltage stabilization function; power quality is susceptible to the effects of AC mains supply |
| On-Line | 1. No brief power disruption <br> 2. Improves upon literally all existing issues of power quality with AC mains supply | 1. Higher cost <br> 2. Sophisticated control circuitry <br> 3. Inferior efficiency |
| Line Interactive | 1. Simple circuitry <br> 2. Low cost | 1. Brief power disruption <br> 2. Sophisticated control mechanism |

A. Off-line

The architecture of an off-line UPS system primarily features an AC/DC charger, a battery, and a $\mathrm{DC} / \mathrm{AC}$ inverter. When the line is normal, the required power comes directly from AC mains supply while a portion of the power goes through the AC/DC battery charger to charge the battery. Since the inverter is running without load, the quality of the power of load is determined directly by the AC mains supply. When the line fails, the inverter will convert the power from the battery to AC current and keep connected equipment running. Typical off-line UPS systems only provide backup power but do not improve power quality. In addition, when the line fails, the system will have a momentary lapse of switch transition. And as such, off-line UPS systems are not truly "uninterruptible" in the truest sense of the term due to its "instantaneous disruption". When the voltage falls below the permitted value, the system will
automatically switch over to providing power from the battery, enabling the user to continue with equipment operation without noticing the disruption. The reaction time of this "instantaneous disruption" before the battery kicks in is under 0.1 seconds. Additionally, off-line UPS systems provide square waves and are therefore suited only for PCs. And as such, the product is mostly used in smaller systems or for equipment that are less important.

B. On-line

On top of having a more sophisticated architecture compared to off-line UPS, on-line UPS systems are most distinctively different due to their means of power control. When the line is normal, the power will go through the AC/DC rectifier, with a portion of the DC current going to the battery charger to charge the battery while the other portion is converted to AC current to power the connected equipment. When the AC mains supply fails, the inverter will continue to supply power, which will come from the battery. This means that there will be no disruption of power and since the connected equipment is isolated from the AC mains supply by the on-line UPS system, power quality is essentially controlled by the UPS. This makes it possible to resolve issues of over/under voltage, surge, electromagnetic interference, or frequency drift. Not only that, on-line UPS has sine wave output, making it suitable for all equipment. As such, on-line UPS systems are typically used for precision equipment that require power of higher quality.

C. Line-interactive

Line-interactive UPS systems operate on similar principles as off-line UPS systems, with the most distinctive feature of having a multi-tap variable-voltage autotransformer (i.e. operating as both an AC/DC inverter and a rectifier). In addition to charging the battery during normal operation, the autotransformer will automatically function as an inverter when AC mains supply fails to deliver power from the battery to the connected equipment. Since the product design did not include a bypass switch between the AC mains supply and the load, such system will still experience "instantaneous disruption" in the event of a power failure (with an extremely short response time between the disruption to battery power supply under 0.04 seconds). As line-interactive UPS systems output sine waves, they can work with more equipment compared to off-line UPS systems. With functionalities falling between off-line and on-line UPS systems, line-interactive UPS systems are more suited for the needs of small enterprises or website servers.


Line-Interactive UPS System

Within their given electricity storage capacity, UPS is designed with power converter interface to supply the required power in the event of anomalies with the AC mains supply. And as such, UPS systems have been extensively used as the backup power solution for information, communication, and precision instruments to prevent sudden power failure from halting equipment operation, thereby improving the reliability of equipment operation. Therefore, such products have definitive values in the market. Furthermore, with more and more electronic equipment and applications emerging in consumers' lives (such as cable TV, broadband internet access, wireless communication base stations, surveillance systems, security systems, and telematics), the UPS market that once did not exist, is now seeing gradual growth in demand. One can anticipate significant potential for growth for the UPS market in the near future. Ablerex has been specializing in the development and manufacturing of UPS ever since its foundation, with a focus centered on the development of high-end on-line UPS that requires extensive technical know-how and great effort on continual improvement on the functionalities of our line-interactive UPS. We strive to
satisfy our customers' needs by achieving maximum performance with lower costs. This would prevent the company from engaging in a price war with other manufacturers in the low-end offline UPS product market.
(2) Active Power Filter (APF)

Due to the rapid development of power semiconductor component manufacturing technology and power electronic applications, power electronic equipment have been extensively used in different domains. Nevertheless, power electronic equipment have the inherent flaws of high input current harmonics and low input power factor, with harmonic currents being responsible for the deterioration of power quality. In recent years, precision equipment has been extensively used in different industries and such equipment has relatively high requirement for power quality. Consequently, the power company had to establish harmonics regulation standards to limit the amount of harmonic current generated by users in order to maintain the quality of power from the electricity distribution system.

Traditionally, passive power filters are designed with passive components such as inductors and capacitors. Due to their low price points, such products have been extensively used to mitigate harmonic currents. However, passive power filters have the following shortcomings: (1) Change of impedance in a power system could severely affect the characteristics of the filter. (2) Parallel resonance could occur between the power reactor and passive power filter and consequently amplifying the load's harmonic current, resulting in even greater harmonic current distortion. (3) Serial resonance could occur between the power reactor and passive power filter, which may in turn cause harmonic currents from other non-linear load to enter the passive power filter, resulting in an overload of the passive power filter. (4) Filter parameters are difficult to design due to the changes in system status or deviations of filter capacitance or inductance. (5) Filter characteristics cannot be fixed due to changes in load. Given these aforementioned shortcomings, active power filter had been developed in recent years as an alternative. An active power filter features a power transducer built with power semiconductor switching components such as GTO, IGBT, or power transistors. Active power filter not only solves the problem of harmonics but also compensates virtual work to convert the input current of AC mains supply to pure sine waves of the same phase as the AC mains supply voltage. An active power filter comprises three components: a converter, an energy storage component and a control circuitry. In the past, passive power filters have been used as a means to mitigate harmonics but the product still has notable drawbacks that current technologies cannot overcome. In contrast, active power filter was developed in recent years due to the advancement in power electronic technologies as to suppress harmonics while regulating harmonics and improving power factor.

Presently, there are three types of filters that are designed to suppress harmonics: 1. Traditional passive power filter (PPF), 2. Active power filters (APF) and 3. Hybrid power filters (HPF). The following section will provide brief descriptions for each type of power filter.

## A. Passive Power Filter

Traditionally, passive power filter (PPF) comprises passive components including capacitors, reactors, and resistors. However, due to the characteristics
of specific passive components, PPFs do suffer from inherent drawbacks. For example, the result of harmonic absorption of a PPF may change along with any change in the system's impedance. In addition, when unknown external harmonic current enter the system or any change of the systems' load/additional harmonic load could cause the existing PPF to overload or resonate, thereby leading to accidents. In addition, power capacitors and inductors in PPFs have error margins. Increases in usage duration and temperature changes could cause the values of the power capacitor or inductor to shift and thereby impede its filtering capabilities. Not only those, the passive components are heavy and bulky, making PFFs requiring more physical space.

## B. Active Power Filter

Active power filter (APF) is an AC/DC conversion equipment that applies relevant power electronic technologies. Depending on the load demand, APF would create a harmonic current that is of the opposite phase of that from the load and send it to the power system. The harmonic currents would cancel each other and achieve the filtering of harmonics. APF is therefore used to resolve destructive issues caused by harmonic currents, such as transformer overheat, voltage distortion, and machine failure. However, power electronic components of high power are restricted by their switching frequencies, and this result in specific limit of power capacity for APF.

## C. Hybrid Power Filter

As both passive and active power filters have their limitations that are hard to overcome, products that combine features of both active and passive power filters were developed as a result. Such products are known as hybrid power filters (HPF). HPF incorporates a power transducer to improve upon the characteristics of PPF while resolving the issue of resonance. Compared to APFs, PPFs make it possible to reduce the capacity of the power transducer, rendering its application on larger capacity filter systems.

The exclusive technology we have developed for our APF feature immediate response control, which enables real-time compensation at any point during each current cycle to create a harmonic current that is the opposite of that of the load and send it to the power system. This harmonic current would cancel the harmonic current at the load, thus resulting in a current wave that is close to sine at the power system and thereby achieving harmonic filtering. Such rapid response capabilities make our APF ideal for equipment with substantial load changes, such as pumps used to maintain water or barometric pressure, high-end passenger/cargo elevators, and other high-tech industries. Presently, the world's APF market is dominated by US and Japanese manufacturers including FUJI, TOSHIBA, MERLIN, ABB and so forth, with no other leading manufacturers in Taiwan. With our immediate response control technology, our APFs have outstanding transient response capabilities that enable immediate compensation at any point during each current cycle, unlike other products designed for Fast Fourier Transform (FFT) that only output response after the load has changed and delayed for two cycles. In addition to breaking through the existing limits of current product architecture and technological deployment,
this technology is also compliant with pertinent international safety regulations, thereby allowing the company to distribute the products more extensively. We have essentially debunked the misconception that conventional high-spec products will inevitably fail in their safety regulation compliance and our APFs have proven to have a great competitive edge in the domestic market. Coupled with the latest 150A European/US standard series we have developed in 2012, our APFs are expected to bring positive boost to the company's operational growth in the near future.

## PV Inverter

A. Current status of the global solar power market:

Compared to 2011, the demand for PV inverter in Europe has fallen significantly. But thanks to the explosive growth of the Chinese market, Ablerex managed to achieve a total of 31 GW in sales in 2012, translating to a growth margin of $5 \%$. Nevertheless, the drastic decline in market prices has resulted in a decrease in real revenue for manufacturers.

According to IMS Research's prediction, the market for PV inverter will continue to grow, with more noticeable growth in demand in 2017. The demands for small business building PV system (usually between $10 \sim 100 \mathrm{~kW}$ ) and PV stations (typical installation of 500 kW or higher) are expected to grow more significantly while the demand for residential PV system will be less apparent.

It is estimated that approximately $60 \%$ of the PV system installation in the future will take place in Asia, mainly China, and the majority of them would be PV stations. As for residential PV systems, Japan will be the only market that may promise some potential.
B. Types of solar PV systems

1. Stand-Alone System

As its name implies, a stand-alone PV system is capable of generating the power that is required without having to be connected to the power distribution grid of the power company. Since the system will not be able to generate electricity in the absence of sunlight at night or in poor weather, stand-alone systems have incorporated battery banks that stores power when there is ample sunlight in order to ensure stable supply of power. Stand-alone systems are primarily installed in regions where the power grid is hard or unable to reach (i.e. remotely populated mountainous regions or offshore islands). Such systems are also commonly installed to function as small power systems for road displays, billboards, road lights, and other illumination equipment.


Architecture of Stand-Alone System
2. Grid-Connected System

A Grid-connected system generates power in a parallel connection with the city power grid. The system would generate power for the load and the power company will cover the insufficient part of power. With such system, the city power grid can be perceived as an infinitely large and everlasting free battery bank.


Architecture of Grid-Connected System
3. Hybrid System

A PV hybrid system operates in conjunction with the city power grid and a battery bank. During normal operation, the system is connected to the city power grid, responsible for supply power to the load, and charging the battery bank and at night, power supplied by the grid will take over. In the event of disasters such as typhoons or torrential rains that resulted in a
power outage, the battery bank would still have adequate power in reserve so that relevant rescue operations can take place before the city power grid is restored.


Architecture of Hybrid System

Current Status and Future Development of PV
The following section is a summary of Ablerex's primary application and breakthrough in the area of PV inverter development:
(1) Anti-islanding technologies

Islanding refers to the condition in which a PV inverter continues to power a location when the electrical grid power has been disrupted. When this happens, it would result in an isolated power generation system that may cause partial power instability for users. Not only that, as the PV inverter continues to deliver power, the connected electrical grid (PV and city power grid connected in serial or parallel connection) may remain powered. This can be dangerous to the utility workers as they run the risk of electrocution. And as such, in the event of a power failure, PV inverters must be designed to immediately disconnected from the grid so that even if they remain operational and deliver power, the city power grid will stay unpowered to protect relevant electronic systems and the safety of operators. Presently, the islanding detection feature offered by typical products involves passive detection, which suffers from the shortcomings of poor sensitivity and interference. Due to these issues, such products offer very limited stability. Through the integration of hardware and software, Ablerex have achieved breakthrough of existing technological bottleneck with solutions that integrate the strengths of both active and passive detection through DSP control algorithm.
(2) Maximum Power Point Tracking

Output power of solar panels are affected by a number of external factors, such as the intensity of sunlight, temperature, component aging, PV material, and so forth. In order to ensure optimal performance of the PV cell,

PV inverter must be subjected to appropriate control so that it can ensure maximum power output from the PV cell regardless of the operating environments. Such control method is known as maximum power point tracking.

## (3) Grid Connection Control Technology

As solar PV generation system takes the energy generated by the solar panels and sends it directly to an electrical grid through a parallel circuit, it is imperative that relevant protective measures be thoroughly developed. Specific technical and legal issues (such as power system stability) that may arise from the operation of sending power to an electrical grid must be addressed. Designing a multi-functional solar PV system involves power conversions of different functions. Naturally, the design process has to take the issue of corresponding controls into consideration. Therefore, we have taken advantage of the high computing power of digital signal processing (DSP) as the solution for PV-inverter control.
(4) Energy Storage System for Home

As sources of intermittent energy, solar energy is not continuously available and can be easily affected by numerous environmental factors. Thus the output power of solar energy can be described as unstable and unpredictable power source. When a large quantity of grid connected PV systems are installed on the electrical grid, the intermittency characteristics of solar energy will have given a serious impact on the electrical grid such as the fluctuation of voltage and frequency, safety, stability, and electrical power quality. Therefore, the development of grid connected PV system has been limited. In order to deduct intermittency characteristics of solar energy cause impact on the power grid, the transmittance of solar PV system must be developed. At the same time, the battery storage system can solve the fluctuation of voltage and poor electrical power quality caused by over capacities of grid connected renewable energy system. Since the Smart Grid was established, liberalization of the electricity market has rapidly accelerated the business from various sectors have been selling electricity by time-of-use pricing. Users allow to purchase the lowest price of electricity at the off-peak period and storage into the battery bank. and discharge the saved energy at the peak period, which the electricity price is extremely high, to avoid the consumption of electricity or even sell back to the utility. Other than functions mentioned above, if the utility grid is ordinary condition, users can operate charging/ discharging the power from our battery module during the night. When the utility grid has unpredictable problem occurred, our system would disconnect with the utility automatically and continuously provide power to loads by using storage energy.
(2) Relationship with Up-, Middle- and Downstream Companies
(1) UPS manufacturing process (Up, Mid-, and Downstream)


Ablerex specializes in the design and manufacturing of UPS products. Our upstream vendors are primarily suppliers of relevant components (transformer, cabinet, wire material, capacitor, PCB, etc), battery supplier and software developer. Distributed through our network channels, our products are sold to end users in different sectors, including medical care, aeronautics, military equipment, finance, security, nuclear power, petrochemical, telecommunication, PC equipment, and so forth.

With the boisterous growth of the Internet and ICT sectors, the requirements for power supply quality have been steadily increasing. This has attracted more enterprises to adopt UPS solutions to protect their PC equipment, thereby propelling the demand for UPS. Consequently, such trends promise substantial potential for our business growth in the future.
APF

| Upstream | Mid-stream | Downstream |  |
| :--- | :---: | ---: | ---: |
| Raw material | Manufacturing | End user |  |
| $\begin{array}{l}\text { Wire material } \\ \text { Packing material } \\ \text { Cabinet } \\ \text { Battery } \\ \text { Transformer } \\ \text { Transistor } \\ \text { Capacitor } \\ \text { Software design }\end{array}$ | APF manufacturer | $\begin{array}{r}\text { Steel plant/machinery } \\ \text { factory }\end{array}$ |  |
|  |  |  | $\begin{array}{r}\text { Telecommunication } \\ \text { equipment }\end{array}$ |
| equiptrial |  |  |  |$\}$

Ablerex specializes in the design and manufacturing of APF. Our upstream vendors are primarily suppliers of relevant components (transformer, cabinet, wire material, capacitor, PCB and etc), battery supplier and software developer. Distributed through our network channels, our products are sold to end users in different sectors, including steel machinery factories, telecommunication, large industrial equipment, Taipower distribution grid and applications where harmonics improvement are required.

With various sectors demanding higher power quality, more and more businesses found themselves needing APF to improve power quality and reduce power loss. Due to the technical threshold required for the product, there are few local or foreign manufacturers for the product. And as such, our APF are rather competitive in the market and it is one of our key products that we promote aggressively.
(3) Solar PV inverter manufacturing process (Up, Mid-, and Downstream)

| Upstream | Mid-stream | Downstream |
| :--- | :---: | ---: |
| Raw material | Manufacturing | End user |
| Silicon material <br> Silicon wafer | PV Inverter |  |
| Solar cell cutting | System | Construction industry <br> Telecommunication <br> industry |
| Solar cell |  | Public infrastructure <br> High-tech fabrication <br> plant |
| Software design |  |  |
|  |  | PC equipment |
|  |  |  |
| Household power supply |  |  |
| Other |  |  |

In the solar PV industry, Ablerex assumes the role of a designer and manufacturer of PV inverter in the area of system and inverter. Distributed through our network channels, our products are sold to end users in different sectors for system integration, including construction industry, telecommunication industry, public infrastructure, high-tech fabrication plants, and so forth.

The solar PV industry promises vast business opportunities in the foreseeable future. Due to the high technological threshold, we have few domestic competitors. Our PV inverter have definitive competitive advantages in terms of quality and pricing, and Ablerex has in fact become a global leading manufacturer in this area and a designated ODM partner for several major brands around the world. PV inverter has been the product that has generated substantial revenues for Ablerex.
(4)ESS for home manufacturing process (Up, Mid-, and Downstream)

| Upstream | Mid-stream | Downstream |
| :---: | :---: | :---: |
| Raw material | Manufacturing | End user |
| Silicon material <br> Silicon wafer <br> Solar cell cutting <br> Solar cell <br> Software design <br> Battery cell | Residential Energy Storage System | Construction industry Telecommunication industry Public infrastructure High-tech fabrication plant PC equipment Household power supply Other |

In the Energy Storage industry, Ablerex specializes in the area of system and inverter technologies and assumes the role of a designer and manufacturer of inverter for ESS. Distributed through our network channels, our products are sold to end users in different sectors for system integration, including construction industry, telecommunication industry, public infrastructure, high-tech fabrication plants, and so on.

Energy Storage industry promises vast business opportunities in the foreseeable future. Due to the high technological threshold, there are only few competitors seen in the domestic market. Our inverter for ESS definitely have competitive advantages in quality and pricing of the product. In fact, Ablerex has become a leading manufacturer in domestic industry and has been designated as an ODM partner by several major domestic companies. Our ESS has already brought substantial revenues for Ablerex.
(3) Product Trends
(1) For UPS
A. Trend for modular design to prevent over allocation

Modular UPS comprises multiple modules in order to achieve easy scalability. One of the issue with traditional UPS is the over allocation of power system. For example, when a user's actual power load is at 12KVA, he would end up purchasing a traditional UPS at 20KVA to save himself from the hassle of expansion in the future. This would result in an over allocation of the system, which a modular UPS would be able to overcome.
B. Diversification of product design and electronic consumption

In the future, UPS systems will continue towards the path of becoming more compact, lightweight, high efficiency, and low noise. With these characteristics, UPS systems will gradually shift from large server rooms and find a place in normal office space. And as such, we should dedicate more attention to exterior design and usability in order to deliver a more pleasant user experience.
C. Heading towards intelligent and network development

With constant innovations in technology today, users have become accustomed to expecting more from UPS products in terms of their quality and functionality. Traditional analog power control UPS has been ousted by full
digital control, which enables the user to schedule and control specific machine parameters through the CPU of the UPS, which can now be simultaneously connected to multiple PCs. Not only that, the user can also take advantage of its communication interface and PC, along with smart monitoring software and network protocol to manage and analyze his PC and UPS system locally or even remotely with greater convenience and efficiency.
D. High reliability and safety

The development UPS systems will be steered towards higher reliability and safety
(a) Automatic detection: Upon start-up, the UPS will perform a check on all component (inverter, battery and so forth) load in order to detect potential issues.
(b) Self-protection: Through designs of self-protection, the UPS system will automatically shut down in the event of UPS overload, short circuit or overheat to prevent other hardware damages that might otherwise have been caused by UPS failure.
(2) APF

Harmonics suppression has always been a vital issue when it comes to power quality improvement. Following the rapid growth of non-linear load that has resulted in deteriorating power quality, the power company had no alternatives but to establish harmonics control standards in order to limit the amount of harmonics generated by users so as to maintain the quality of power for the whole system. Therefore, in addition to the development of high power APFs, the product will also have multiple functions such as virtual work compensation and voltage suppression. At present, APFs are more expensive than PPFs and the discrepancy is even greater when the load exceeds 500 KW , at which point APF becomes no longer economical. And as such, hybrid filters have been created with an architecture that combines the advantages of both the active and passive types. In the future, hybrid power filters will become a trend in the domain of harmonics improvement technology.

PV Inverter
In addition towards high power development for PV inverters, it would be viable to pursue other alternative energy development such as wind power generation to expand the market further. In 2008, Ablerex has obtained the Intertek GS certificate - the first ever issued in Taiwan. Not only that, the company has received certifications from nations including Germany, Spain, France, Italy, Belgium, England, USA and Japan. The company shall continue to stay abreast with the latest market trends and submit more applications to other countries, and this will be beneficial to the expansion of the PV inverter market in the future.
(4) Energy Storage System

The future of Energy Storage System(ESS) will not only develop in high efficiency and for commercial use, but also it will be able to resolve the renewable energy problem of intermittent electricity generation for wind power and solar power. The development of this system allows problems to be solved while
expanding its potential market further. From 2016, Ablerex has continuously been applied for certifications in Germany, Australia, and Japan. We strongly believe these certifications from different regions would be beneficial to expand the ESS market and has generated substantial revenue for Ablerex.
(4) Product Competition

Presently, our main product lines include UPS, APF, and PV inverter. Their characteristics and whether they are replaceable will be covered as follows:
(1) UPS

As its name implies, an uninterruptible power supply (UPS) functions by delivering power to connected equipment in the place of AC mains supply during a power outage, similar to way emergency lighting works. However, an UPS features more sophisticated design that dramatically reduce the switching duration from AC mains and battery/inverter to make up for the shortcoming of significantly longer power outage duration with typical fuel-powered generators or other emergency power source, without creating the issues of noise and air pollution that fuel-powered generators have. Unless conventional power generators achieve significant improvement in their speed of power supply while minimizing environmental pollution, they will not be able to fully replace UPS.
APF
Power filters are equipment primarily used to improve power quality and suppress harmonics. Presently, such products fall under three categories: active, passive, and hybrid. Each has its distinctive advantages and weaknesses. At present, the development of power filter is headed for higher power and multi-functionality designs. Barring the invention of new harmonic suppression equipment in the future, there are no existing products that could replace APFs.
(3) PV Inverter

PV inverter is primarily used to convert the AC current stored in solar panels to DC power for direct usage and connection to the city power grid. Barring the invention of new conversion equipment or new solar cells that could convert DC current to AC current by themselves, there are no existing products that could replace PV inverters.
(4) Energy Storage System

ESS is mainly used to convert the AC current stored in solar panels to DC power or to save the generated power in the battery bank for direct usage and connection to the power grid. Unless the new invention of conversion equipment or new solar cells that could convert DC current by itself, otherwise, there are no other alternative products.

### 5.1.3 Research and Development

(1) Technical level and R\&D of our business

Right from the initiation of the company, Ablerex has established its R\&D unit, which focused on the research and development of small UPS. With the development of new products and technologies, the R\&D unit has also expanded in scale. At present, the R\&D Department can be separated into smaller units based on their respective product lines, including Single-phase UPS, Three-phase UPS, PQD and New Energy. In addition, sections such as the Mechanical structure, Technical support, Software and Technical research
have also been established to provide relevant support for the three aforementioned sections. Through the planning, development, design and safety regulation control for new product development handled by each corresponding section, the R\&D Department endeavors to provide products and services that are precisely aligned to existing market demands. The following will cover the organization of our R\&D Department and their corresponding responsibilities:


| Department | Section | Primary job description |
| :---: | :---: | :---: |
| R\&D | Single-Phase UPS Section | Responsible for the development of single-phase UPS product and technology. |
|  | Three-Phase UPS Section | Responsible for the development of three-phase UPS product and technology. |
|  | P.Q.D Section | Responsible for the development of APF, power management system product, Energy storage system and technology research. |
|  | New Energy Section | Responsible for the development of green energy and smart grid product and technology. |
|  | Mechanical Design Section | Responsible for all products' exterior and mechanical designs. |
|  | Technical Support Section | Responsible for the general support (i.e. construction of BOM, patent and safety regulation application, document management, acquisition of R\&D samples and so forth). |
|  | Software Section | Responsible for the development of software bundled with products and the system platform for Cloud computing. |

The accumulation of know-how that we have grasped from pre-development, development, and post-development of various products enabled the R\&D Department to accrue its IP assets. Strengthening innovative R\&D and acquiring patents have become a vital strategy for businesses to remain competitive in the market. During the past few years, Ablerex has experienced significant growth in the number of local and foreign patents received and these patents brought concrete benefit to the improvement of our technical capabilities. With relevant deployments in place, our IP assets enabled us to engage in technical exchanges with major international players and even take part in collaboration models of licensing patent rights through technical exchanges. This not only enhanced the company's reputation in terms of its technical capacity and brand value in the industry but also boosts customers' confidence in our technical capabilities.

Consequently, our IP assets offer profound positive impacts on our business expansion.
Status of trademark application
Unit: No. of case

| Region | Trademark |  |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  | Pending | Approval <br> announced | Certificate <br> collected |  |
|  | 0 | 0 | 5 | 5 |
| China | 0-Ablerex <br> $0-S u z h o u ~$ | 0-Ablerex <br> 0 -Suzhou | 5-Ablerex <br> 2-Suzhou | 5-Ablerex <br> 2-Suzhou |
| USA | 0 | 0 | 3 | 3 |
| EU | 0 | 0 | 5 | 5 |
| UK | 0 | 0 | 1 | 1 |
| Total | 0 | 0 | 21 | 21 |

Status if trademark application as of Mar 03, 2021.
Status of patent application: including patents received and on processing
At present, Ablerex has acquired a total of 123 patents, and 120 of which are patents of invention. These patents have been utilized on our main products and aptly reflect Ablerex's capacity for research and innovation.

| Region | Application Status | UPS | APF | SOLAR | BMS | ESS | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taiwan | Patent received | 12 | 11 | 13 | 5 | 3 | 44 |
|  | Under review | 0 | 0 | 2 | 0 | 1 | 3 |
|  | certificate processing | 0 | 0 | 6 | 0 | 0 | 6 |
| Taiwan Total |  | 12 | 11 | 21 | 5 | 4 | 53 |
| China | Patent received | 11 | 11 | 12 | 5 | 2 | 41 |
|  | Under review | 0 | 0 | 0 | 1 | 2 | 3 |
|  | certificate processing | 0 | 0 | 0 | 0 | 0 | 0 |
| China Total |  | 11 | 11 | 12 | 6 | 4 | 44 |
| USA | Patent received | 13 | 11 | 11 | 1 | 2 | 38 |
|  | Under review | 0 | 0 | 1 | 0 | 0 | 1 |
|  | certificate processing | 0 | 0 | 0 | 1 | 0 | 1 |
| USA Total |  | 13 | 11 | 12 | 2 | 2 | 40 |
| Italy | Patent received | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Under review | 1 | 0 | 0 | 0 | 0 | 1 |
|  | certificate processing | 0 | 0 | 0 | 0 | 0 | 0 |
| Italy Total |  | 1 | 0 | 0 | 0 | 0 | 1 |
| Total |  | 37 | 33 | 45 | 13 | 10 | 138 |

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## Paper

The publication of technical papers not only brings exposure to the company but also represents the company's level in terms of innovative technology. Through the participation in various conferences and paper publication, we aim to draw more opportunities for collaboration.

Looking towards the future with numerous competitors in the global market, given our existing resources, we ought to dedicate more attention to innovation so as to propel business growth. Through commitment of resources to patent and paper strategies and deployment, we shall gradually accumulate Ablerex's IP asset, which will no doubt prove invaluable to the company's overall competitiveness in the future.

Journal Paper:
Unit: Article

| Document Type |  | No. published | Total |
| :--- | :--- | :---: | :---: |
| Periodical articles | Local | 15 | 35 |
|  | Overseas | 20 |  |
| Conference paper | Local | 16 | 27 |
|  | Overseas | 11 |  |
| Total |  |  |  |

Papers published as of Mar 03, 2021
(2) R\&D staffs and their academic credentials

As of Mar 03, 2021, we have a total of 127 employees on our R\&D staff, with their academic credential distribution as shown in the table below:

| As of Feb 10, 2021/Unit: Person |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Academic <br> credentials | PhD | Masters | Bachelor | College | Senior High <br> School | Total |  |  |
| No. of employees | 2 | 67 | 53 | 2 | 3 | 127 |  |  |
| Percentage | 1.58 | 52.76 | 41.73 | 1.57 | 2.36 | $100.00 \%$ |  |  |

(3) Research and Development Expenses in the Past Five Years

| Item | 2016 | 2017 | 2018 | 2019 | 2020 | 2021Q1 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| R\&D Expense | 139,208 | 144,289 | 151,895 | 142,655 | 147,421 | 39,931 |
| Revenue | $2,421,044$ | $2,394,838$ | $2,530,613$ | $2,462,390$ | $2,361,923$ | 630,624 |
| Rate of Revenue | $5.75 \%$ | $6.03 \%$ | $6.00 \%$ | $5.79 \%$ | $6.24 \%$ | $6.33 \%$ |

(4) The following is an overview of the technologies and products that Ablerex has successfully developed:

| Year | Product Category | Successfully developed technology or product | Description of characteristics/purpose |
| :---: | :---: | :---: | :---: |
| 2020 | UPS | Line-interactive UPS PSA4 <br> 500VA~1500VA | Featuring new full-bridge architecture, the new model offers the following advantages: <br> 1. Improved efficiency. <br> 2. Compact PCB <br> 3. Low cost <br> 4. Higher power wattage <br> 5. Autonomy time longer than Glamor <br> 6. Support dual channel of communication Simultaneously (Wife, RS232 and USB) |
|  |  | Line-interactive UPS PST4 <br> 350VA~850VA | Power strip form factor <br> 1. higher efficiency <br> 2. Compact size <br> 3. Low cost |
|  |  | On-line UPS <br> ARES $1 \mathrm{~K} \sim 3 \mathrm{~K}$ <br> RT / Tower Model for 230Vac System | 1. Increased product capacity (power factor increased from0.9 to 1.0) <br> 2. Wifi Adopted for friendly interface <br> 3. Versatile battery bank configurations ( $1 \mathrm{~K}: 2-3$ batteries; 2K: 4-6 batteries; 3K: 6-8 batteries) |
|  |  | Line-interactive UPS Clumbus 750VA~3kVA For 230Vac system | 1. Increased product capacity (power factor increased from0.6 to 0.7) <br> 2. New added SNMP and DryContact Card <br> 3. LCD panel display function |
|  |  | Line-interactive single phase UPS <br> Clumbus 750VA~3kVA <br> For 120Vac system | 1. Improve power factor of current product from 0.6 to 0.7 . <br> 2. Increase SNMP and DryContact Card <br> 3. LCD panel function <br> 4. UL certified model |
|  |  | A.T.S. (Auto Transfer Switch) iTS with CAM | 1. Switching time from $21 \mathrm{~ms} \sim 16 \mathrm{~ms}$. <br> 2. Support firmware update of USB <br> 3. Initial output relay at N.O. position <br> 4. Support Emergency power off function <br> 5. High MTBF design |
|  |  | Three-phase UPS TAURUS $10 \mathrm{~K} \sim 100 \mathrm{~K}$ | 1. Adopted a new three-level architecture to significantly improve the unit's overall operating performance <br> 2. Output power factor increased to $\mathrm{PF}=1.0$ <br> 3. New accelerated ECO operation mode with transferring speed $<3 \mathrm{~ms}$ |
|  |  | Three-phase UPS Kronos 10K~40K | 1. Adopted a new three-level architecture to significantly improve the unit's overall operating performance <br> 2. Output power factor decreased to $\mathrm{PF}=0.9$ to be highly competitive <br> 3. New accelerated ECO operation mode with transferring speed $<3 \mathrm{~ms}$ |
|  |  | Three-phase UPS for UL Kronos 10K~20K | 1. A new three-level architecture adopted to improve the unit's operating performance significantly. <br> 2. Output power factor increased to $\mathrm{PF}=1.0$ <br> 3. A new accelerated ECO operation mode with |


| Year | Product Category | Successfully developed technology or product | Description of characteristics/purpose |
| :---: | :---: | :---: | :---: |
|  |  |  | transferring speed < 3ms 4. UL certified model |
|  | Power <br> Management Development | Battery Management System BMSIII plus RF Receiver | In addition to the wireless transmission functionality that is also featured in the previous generation, the product has also been designed with battery voltage equalizer technology to prevent battery overvoltage with greater precision. We have designed with additional function that allows determine battery condition, remaining discharging time, and diagnosing life cycle of deteriorated battery. |
|  |  | Raspberry Pi Intelligent HMI | Adding a wifi function; moreover, to strengthen the development of Green Product related application software. |
|  |  | AC PDU2.0 Power System Management | According to the market demand for DC current communication server, we have developed AC PDU power management systems with applications similar to our previous AC PDU, but The main difference is the improvement of measurement accuracy, and its monitoring interface is upgraded from the 7 -inch touch panel to the Raspberry Pi intelligent interface. |
|  | APF | $\begin{array}{\|l\|} \hline \text { APF } \\ \text { ESD34 150/100A } \end{array}$ | Features immediate response control that delivers outstanding transient response for the APF by enabling immediate compensation at any point during each current cycle. We have also increased product compensation capacity and catered to the demands for IP00/IP20. |
|  |  | APF 480V UL | In addition to the breakthrough of existing product architecture and technology utilization, the product is more compliant with existing international safety regulations, making its distribution more extensive. |
|  |  | APF 80A Rack Module | Next-gen product that offers significant improvement in power density to reduce spatial requirement for installation. <br> Next-gen hot swapping technology. New controller that adds all-level harmonics compensation and load balancing mechanism. Adopting a multi-level switching structure, the product reduces IGBT switching loss while increasing the number of harmonics compensation while correcting power factor. |
|  |  | APF 80A Wall Mount | Next-gen wall mounted product that offers significant improvement in power density to reduce spatial requirement for installation. |
|  |  | APF 60A/100A | In addition to improving the current product architecture and technology, adding different capacity parallel applications makes this product portfolio more flexible. |
|  |  | SVG 70kVAR | Speed up the Reactive Power Compensation response in half cycle ( 10 ms ) to reach the target of requiring compensation of load |
|  | ESS | Single Phase Residential ESS | The ESS includes smart meter(ESS-MET), inverter (ESS-INV), and battery module(ESS-BAT). |
|  |  | Energy Storage System ESS5000/4000/3300 | Through the smart meter interface, the user can command the Self-consumption function based on the |


| Year | Product <br> Category | Successfully developed technology or product | Description of characteristics/purpose |
| :---: | :---: | :---: | :---: |
|  |  |  | calculation of voltage, current, and power factor through out the controller. The controller will automatically order the command to the rectifier to adjust power generation from solar panel and battery discharge/ charge power. This system also fits to time-of-use pricing program users that throughout the setting of smart meter, users will be able to control discharging or charging electricity by adjusting the setting of off peak and on peak time-of-use periods. Users can buy electricity in the off peak period to storage into the system and sell these storage electricity in the on peak period to accomplish the goal of saving energy resource and the most efficiency way of use. <br> Our ESS inverter can use any batteries as long as the voltage of inverter matches the voltage of battery bank within the range of $40 \sim 60 \mathrm{~V}$. The customer can consider choosing our ESS Li-ion battery module option which includes the Battery Management System in it. Our system is suitable for the Lead-acid, Lit-ion, LiFePO4, SiC, Seawater battery, etc. |
|  |  | Energy Storage System | A new generation of ESS with a single unit capacity from 20 kW to 85 kW . The capacity of the system can be expanded in parallel according to user needs, up to 2MW; and it is equipped with high energy density lithium battery modules. <br> The smart meter (ESS-MET), which can integrate with PCS and PV inverter device to perform complete dispatch function of energy storage system, includes following function as Time of use price, auto schedule control, peak cut, self-consumption, emergency power ... etc. |
|  | GPS | Three-phase PV inverter ES 52000 | This three-phase 52 kW PV product can be used with solar modules, and the number of parallel units can reach the best operating point to achieve the best cost of the solar power system; intelligent MPPT tracking can effectively increase the overall power generation of the solar system. Products will be higher competitive. |
|  |  | Three-phase PV inverter ES 60000 | This three-phase 60 kW PV product is used in the 480Vac system, and further provides PV inverter energy density to make the product more competitive. |
|  |  | Three-phase PV inverter ES 66000 | This three-phase 66kW PV product can be used with solar modules, and the number of parallel units can reach the best operating point to achieve the best cost of the solar power system; intelligent MPPT tracking can effectively increase the overall power generation of the solar system. Products will be higher competitive. |
|  |  | Three-phase PV inverter ES 75000 | This three-phase 75 kW PV product is used in the 480Vac system, and further provides PV inverter energy density to make the product more competitive. |


| Year | $\begin{array}{c}\text { Product } \\ \text { Category }\end{array}$ | $\begin{array}{l}\text { Successfully developed } \\ \text { technology or product }\end{array}$ | Description of characteristics/purpose |
| :---: | :--- | :--- | :--- | \left\lvert\, \(\left.\begin{array}{l}As the solar panel production improves year after <br>

year, panel efficiencies continue to improve as well. To <br>
apply to the improvement of solar panel and market's <br>
needs, we have developed a new inverter of 7.2kW <br>
model. This new inverter is designed with single MPPT <br>
function and 1000V DC input, in order to rise power <br>

density and to make the product lighter.\end{array}\right.\right]\)| Single-phase PV inverter |
| :--- |
| ES7200HC |

### 5.1.4 Long-Term and Short-Term Business Development Plans

(1) Short-term business development plan
(1) Product strategy
a. A low-end single-phase UPS product line launched to meet the needs of the low-price market.
b. Renew the high-end products from generation to generation to maintain the advantage in the market.
c. Integrate products from different products to provide total solutions.
d. Development-oriented "designed for simplified mass production" for manufacturing cost advantages.
(2) Production strategy
a. Optimize the process, increase the percentage of automation/ intelligent manufacturing/ intelligent quality monitoring, adapted Industrialization 4.0, and improve order response, production efficiency and product quality.
b. To establish strategic material usage management and Supply chain management in order to ensure the diversity and optimization of supply and reduce the stock of materials effectively.
c. Integrate manufacturing quality and design quality to improve product reliability.
(3) Marketing strategy
a. Adopt to adapt measures to local conditions, implement localized operations, strive to stay close to the market, and strengthen potential customer development and relationship maintenance.
b. Quickly respond to customized needs, strengthen after-sales service, improve customer satisfaction, and stabilize market position.
(4) Financial coordination

Based on the principle of stable operation, the company uses its own funds and operating surplus as the main working capital, but will also use bank financing in a timely and appropriate amount to seek the optimization of ROE.
(2) Long-term business development plan
(A) Product strategies and goals

In terms of product development, the company shall adhere to the following: strategies:
(1) Make the existing product series more complete, and continue to complete products with different prices to meet multiple choices.
(2) To refine and deepen our ODM/OEM collaboration models with leading manufacturers around the world and jointly development mainstream products so that we could become the main supplier or partner of strategic alliance with leading manufacturers. This will allow us to expand our scale of production, improve product quality, lower our costs and in turn make the company more competitive as a whole.
(4) Close integration between new product development, our core technologies, and patented technologies to boost our products' competitive edges and enhance our lead against other competitors in terms of technical capabilities.
(4) Close coordination with the development of new energy technologies and foray into the research and development of relevant products for green and renewable energies such as solar PV and fuel cells so as to enhance their applications in "smart power grid".
(B) Production strategies
(1) Improve upon existing manufacturing processes to achieve compliance with relevant eco-friendly standards and green product development by launching pollution-free processes.
(2) Continue to deepen the application of Industrialization 4.0, coupled with big data analysis, to increase production efficiency, improve quality and achieve the goal of reducing costs at the same time.
(4) Implement total quality management to maintain optimal internal operation at all times.
(C) Marketing strategies

In order to attain continual improvement in the company's sales, expand the market share of our products and increase the value of Ablerex in the global supply chain, we shall adhere to the following marketing strategies:
(1) To deliver the best services in all our processes and all aspects of our operation.
(2) To demonstrate Ablerex's existing core technologies and capabilities and our determination and drive to carry onward in our improvement of technical capabilities.
(3) To fortify our search and collaboration with other leading companies around the world and foster partnerships so that we could become one of the primary suppliers of mainstream products in the business.
(4) To expand our original product and establish distribution channels for specific products in appropriate region/territory.
(5) To collect information of local market, connect with our customers and deliver prompt services through our offshore locations.
(D) Financial strategies
(1) To strengthen exchange management and make appropriate use of financial hedging tools to ensure our costs and revenues, thereby reducing the risks and losses from foreign exchanges.
(2) To make appropriate use of financial leveraging to lower operating costs.
(3) To expand our fundraising channels into the capital market so that we can obtain funding at lower costs and facilitate relevant expansion plans.
(E) R\&D strategies:
(1) To focus on development continuously for products about power quality improvement and power supply reliability.
(2) To inject more R\&D resources for new energy, renewable energy, energy recycling, and energy conservation so that we could develop relevant products for the market in the future.
(3) To insist on technological innovation and continue with aggressive patent deployment so that we can strengthen our technical competitiveness.
(4) Under the consideration of manufacturing feasibility, customization flexibility, and diversity of function choices, make products to meet market needs at a cost.

### 5.2 Market and Sales Overview

5.2.1 Market analysis
(1) Sales (Service) regions

Unit: NT\$ thousand, \%

| Item | Year | 2020 |  |
| :---: | :--- | ---: | ---: |
|  | Amount |  | $\%$ |
| Domestic operating income |  | $1,124,709$ | $47.62 \%$ |
| International <br> operating <br> income | Asia | $29.14 \%$ | $32,08 \%$ |
|  | America | $5.76 \%$ | $3,80 \%$ |
|  | Europe | $17.36 \%$ | $19,94 \%$ |
|  | Others | $0.11 \%$ | $0.50 \%$ |
| Total |  | $2,361,923$ | $100.00 \%$ |

(2) Market share (\%) of Major Product Categories in the Last Two Years

Ablerex is primarily involved in the production and distribution of UPS, APF, PV Inverters, and the subcontracting of power related projects. Presently, we have many competitors in the domestic market, including PCM, Delta Electronics, CyberPower and so forth. However, our products and products from these competitors are distinctively different and as most of these products are customized products, relevant information have been difficult to obtain. This renders a precise calculation of market share to be impossible.
(3) Supply \& demand and potential growth of market in the future (1) UPS

Despite the long history of the UPS industry, the sector still has much room for growth waiting for businesses to commit and cultivate. Even though the migration of local businesses may significantly reduce the quantity of factory equipment in Taiwan, UPS manufacturers will still be able to locate new market and point of entry. With the prevalence of PC systems and the growing sophistication of machinery functions, end users will grow to better appreciate the necessity and importance of UPS systems. In addition to enterprises and
server rooms where UPS have long played a vital role, UPS products have gradually found their way to general consumers. Between large and sophisticated home multimedia entertainment systems and personal PCs, the demand for UPS is starting to stem from even the average consumers.
(2)

APF
With the rapid development of high-tech industries, literally all of their precision instruments require high quality power systems in order to maintain normal operation. However, as most of the high-tech instruments run non-linear load (such as the semiconductor industry), they generate substantial amount of harmonics current pollution that has adverse impact on power quality, leading to issues such as voltage distortion, overvoltage, and even equipment failure. Consequently, APFs have been installed to mitigate the harmonic currents generated by the load and have therefore been perceived as valuable investments.

In the mid-year update of "Semiconductor Applications Forecaster" published by the American market research organization IDC in 2011, the global semiconductor sales in 2012 will achieve an annual growth of $5 \%$ to reach US\$ 318 billion and by 2015, the global semiconductor sales will reach US\$ 378 million, with compound annual growth rate at $6 \%$ spanning from 2010 to 2015. It is therefore natural to predict that the demands for APF will increase as the Fig. 1: Global Semiconductor Revenue Forecast

(3) PV Inverter

According to IMS Research's prediction, the market for PV inverter will continue to grow, with more noticeable growth in demand in 2020. The demands for small business building PV system (usually between $10 \sim 100 \mathrm{~kW}$ ) and PV stations (typical installation of 500 kW or higher) are expected to grow more significantly while the demand for residential PV system will be less apparent.
It is estimated that approximately $60 \%$ of the PV system installation in the future will take place in Asia, mainly China, and the majority of them would be PV stations. As for residential PV systems, Japan will be the only market that may promise some potential.
(4) Energy Storage System

According to Energytrend's prediction, the ESS market will continuously grow in future. Especially clear and more needs after 2018 to 2020. We estimate the demand of ESS converter(normally 5 kW ) will likely increase in the
foreseeable future.
(4)

Competitive niche
Factors such as the yield rate of UPS, productivity and specifications have become the key criteria that global leading brands and channel operators use as guidelines in their selection of UPS supplier. Presently, Ablerex has the following competitive edge in terms of its marketing, product development, and manufacturing process:
(1) Marketing

The company has been actively taking part in major local and international electronics fairs in recent years and has achieve significant exposure in the global sector chains. In addition, our products have received safety certifications in numerous countries and this helps to facilitate the expansion of our business. We also offer a comprehensive selection of small and micro UPS products that can satisfy customers' varying needs. With our positive image and solid R\&D capabilities, the company has proven itself to be capable of developing new products in accordance with customers' needs and this has in turn made Ablerex a preferred partner of collaboration for international brand names compared to other local competitors. Consequently, this will be beneficial in our search for ODM/OIM collaboration opportunities.
(2) Product development

With UPS products becoming more compact and more intelligent with modular and network functionalities, Ablerex has shifted its core technologies towards the development of high speed and high precision. In terms of product development, the company not only has adequate capacity for relevant software and hardware design but also managed to reach top class level when it comes to product development speed and design quality. We are capable of working with customers' needs to make relevant changes and technological reforms to launch new products at the right timing so that we are able to compete in the market with products of better performance, superior quality at lower costs.
(3) Manufacturing process

Manufacturing process improvement is an important factor in the control of production costs, while quality stability functions as a critical criterion of customer satisfaction and future business expansion. And as such, we have carefully planned and mapped out the entire manufacturing process for the development of new products and have been making continual improvement on our process and quality control so as to facilitate manufacturing processes while lowering relevant costs and enhancing quality. Ablerex has the professional manufacturing capacity to handle independent product development, software design, manufacturing, automated assembly, and testing. Not only that, we deliver products of outstanding quality, punctual shipping schedules and comprehensive after sales services to stay competitive in the market.
(5) Favorable and Unfavorable Factors in the Long Term
(1) UPS and APF

## Favorable factors

A. Continual upgrading of high-tech industries to propel the continual increase in the demand for UPS and power quality improvement

As high-tech industries upgrade their production capabilities, they would inevitably use more expensive manufacturing processes of higher precision. As a result, their demand for power quality would grow in proportion, thereby driving up the demand for UPS and APF to improve their power quality.
B. Superior R\&D capabilities to achieve stable product quality

After accumulating years of experience and expertise from independent research, Ablerex has obtained 131 patents, and 128 of which are invention patents that have been featured on our key products. Not only that, we have also been accredited to ISO 9001 and ISO14001 standards that speak for our high product quality. At the same time, we have also improved our productivity and expanded our production capacity to satisfy the needs of our customers.

## Unfavorable factors

A. Product diversification may impede the improvement of production efficiency

With different equipment requiring different capacities and power factors for UPS and APF products, our product lines have become more diverse and this is disadvantageous to the improvement of production efficiency.

## Counter-strategy:

We shall improve our production-distribution coordination to achieve precise control of product delivery schedules and monitor changes in market demand at all times through information systems. The manufacturing department will also make flexible adjustments to its production plan in order to better manage the delivery schedule and satisfy our customers' needs without compromising the benefits of concentrated batch production.
B. Low energy storage density that is unable to cater to the need for long operation duration

The greatest drawback of battery banks used for normal UPS systems is their low energy storage density. In order to construct a large scaled energy storage system, the batteries would take up substantial physical space.

## Counter-strategy:

Due to cost considerations, normal UPS systems use lead-acid batteries. In the future, lithium batteries that offer higher storage density and longer lifecycle might become a viable alternative. Although lithium batteries are significantly more expensive, with the advancement in battery technology and development of electric car batteries, its development in the future is still worth looking forward to.
PV Inverter
Favorable factors
A. Continual demand for energy keeps international oil prices up

With the rise of emerging nations such as China, India, Brazil and the ongoing growth of US and European economies, the global demand for energy has continued to grow. In addition, as the global petroleum reserve declines over the years, international oil prices have remained high and thus driving
nations around the world to seek for alternative energies to mitigate the rising energy costs and energy shortage. Among the alternative energy sources, solar power has received the most abundant investments. With the certainty of growing energy demands in the future, the use of renewable energy will become more prevalent.
B. Growing awareness for environmental protection

The Kyoto Protocol prescribes specific targets of greenhouse gas reduction and is supplemented with multiple flexible operating regulations such as emission trading clean development mechanism and joint implementation. The protocol also touched on the issues of environmentally harmful subsidy reform. The Copenhagen UN Climate Change Conference also involved negotiations of greenhouse gas emission goals with specific carbon reduction objectives and discussions on assisting developing nations to combat global warming. These events have gone to show that the issue of environmental protection is of primary concern to nations around the world and due to the considerations for sustainability, governments will no doubt actively develop renewable energy industries.
C. Government subsidies to reduce installation costs

Due to the low conversion factor of solar power at present, the cost of solar PV generation is still higher compared to other traditional means of power generation. The relatively expensive costs of solar PV system installation will no doubt create additional economic strains on the general public that wishes to have solar PV systems. And as such, governments around the world have promulgated subsidy policies, causing the solar PV market to experience explosive growth and continual increase in market demand.

## Unfavorable factors

A. Increase in the number of competitors, leading to intense price competition

With the demands gradually growing, there will inevitably be more competitors in the business, only to be followed by price wars and struggle for orders with lower pricings. This would in turn impact the profit margin for products.
Counter-strategy:
The company shall continue to research and innovate in the future so that we can develop products of higher efficiency and functions and other high-end products to differentiate from the low-cost market. In addition, we will also commit more resources to the development of other alternative energies to stay competitive.
B. The industry is susceptible to the impact of government policies

As the solar PV industry is susceptible to the impact of government policies, product demand may become limited during period of depression when the government is likely to cut down on subsidies to reduce spending.
Counter-strategy:
We will continue to develop new customers and cultivate new customer base in different countries to better understand the needs of our future clients. In addition, we will foray into the respective markets to lower the risks of being overly dependent on the distribution in specific regions.

### 5.2.2 Production Procedures of Main Products

(1) Primary purpose of main products

| Main product <br> categories | Purpose \& Functions |
| :---: | :--- |
| UPS | At the moment of power failure, the UPS will temporarily supply <br> power from its battery bank to prevent damages on PC, <br> communication device, consumer electronics, high tech products <br> medical equipment and so forth due to power disruption or power <br> surge. |
| APF | Generates a compensatory current that is of the opposite phase of the <br> harmonics at the load to effectively improve power quality while <br> preventing excessive harmonic currents from causing interferences <br> or damages on power equipment or production processes. |
| PV Inverter | Utilizes DC current from solar PV cell and converts it to AC currents <br> similar to the power from city power grid for direct usage or parallel <br> connection to the power grid. PV inverter is a key component in solar <br> PV generation systems. |
| ESS | The ESS includes smart meter (ESS-MET), inverter (ESS-INV), and battery <br> module (ESS-BAT). |

(2) Major Products and Their Production Processes

(3) Supply Status of Main Materials

The main raw materials used for our products include battery, transformer, semiconductor parts, plastic materials, metal cased PCB, wire materials, and so forth and these are sourced by a number of suppliers. However, the ratio of supply for these materials have been carefully managed to prevent over-concentration of order for specific suppliers. In addition, Ablerex has maintained positive collaboration with most suppliers over the years and in an effort to ensure supply stability, we have made an effort to stay in touch with other suppliers. And as such, supply status has been positive for Ablerex and no incident of short supply or supply disruption has occurred.
(4) Major Suppliers and Clients
A. Major Suppliers (10\%) in the Last Two Calendar Years

| Year | 2019 |  |  |  | 2020 |  |  |  |  | 2021Q1 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Item | Name | Amount | \% | Relation with issuer | Item | Name | Amount | \% | Relation with issuer | Item | Name | Amount | \% | Relation with issuer |
| 1 | SOCOMEC | 84,638 | 5.66\% | None | 1 | SOCOMEC | 98,395 | 6.36\% | None | 1 | ENERSYS | 74,223 | 16.03\% | None |
| 2 | Other | 1,409,801 | 94.34\% | - | 2 | Other | 1,448,858 | 93.64\% | - | 2 | Other | 388,908 | 83.97\% | - |
|  | Total | 1,494,439 | 100.00\% | - |  | Total | 1,547,253 | 100.00\% | - |  | Total | 463,131 | 100.00\% | - |

Cause of change: None
B. Major Clients ( $10 \%$ ) in the Last Two Calendar Years

| Year | 2019 |  |  |  | 2020 |  |  |  |  | 2021Q1 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Item | Name | Amount | \% | Item | Name | Amount | \% | Item | Name | Amount | \% | Item | Name | Amount |
| 1 | (A) | 238,692 | 9.69\% | None | 1 | (A) | 208,669 | 8.83\% | None | 1 | (A) | 62,989 | 9.99\% | None |
| 2 | (F) | 101,797 | 4.13\% | - | 2 | (F) | 177,054 | 7.50\% | - | 2 | (F) | 30,999 | 4.91\% |  |
|  | Other | 2,121,901 | 86.18\% | - |  | Other | 1,976,200 | 83.67\% | - |  | Other | 536,636 | 85.10\% | - |
|  | Total | 2,462,390 | 100.00\% | - |  | Total | 2,361,923 | 100.00\% | - |  | Total | 630,624 | 100.00\% | - |

Cause of change:
No significant deviation in two years.

## (5) Production in the Last Two Years

Unit: piece; NT\$ Thousand

| Year | 2019 |  | 2020 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Capacity |  | Amount | Capacity |
| UPS | 214,858 | 864,097 | 180,792 | Amount |
| APF | 1,748 | 55,737 | 2,048 | 770,222 |
| PV inverter | 6,551 | 235,013 | 6,960 | 63,547 |
| Project | Note | 765,384 | Note | 289,536 |
| Other | Note | $1,580,614$ | Note | 794,485 |
| Total | 223,157 | $3,500,845$ | 189,800 | $1,234,924$ |

Note : Factory of the company mainly produces UPS, APF equipment, PV inverters and related components (PCB'A), components of each system for different equipment, so the data is non-comparative.
(6) Shipments and Sales in the Last Two Years

| Item | 2019 |  |  |  | 2020 |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Local |  | Export |  | Local |  | Local |  |
|  | Quantity | Amount | Quantity | Amount | Quantity | Amount | Quantity | Amount |
| UPS | 176 | 2,434 | 202,440 | 983,975 | 234 | 2,375 | 155,554 | 803,488 |
| APF | - | - | 1,504 | 124,413 | - | - | 1,488 | 110,008 |
| PV | 1,143 | 30,476 | 101 | 2,194 | 1,608 | 48,417 | 191 | 7,456 |
| Project |  | 958,810 |  | - |  | 979,076 |  | - |
| Other |  | 83,816 |  | 276,272 |  | 94,841 |  | 316,262 |
| Total | - | $1,075,536$ | - | $1,386,854$ | - | $1,124,709$ | - | $1,237,214$ |

### 5.3 Human Resources Analysis

Number of employees, average seniority of service, average age and education distribution ratio for the last two years and as of April 30, 2021

Apr. 30, 2021, Unit: people, age, \%

| Year |  | 2019 | 2020 | 2021/4/30 |
| :---: | :---: | :---: | :---: | :---: |
| Number of Employees | Direct Labor | 129 | 143 | 132 |
|  | Indirect Labor | 84 | 94 | 86 |
|  | Administrative staff | 432 | 410 | 432 |
|  | Total | 645 | 647 | 650 |
| Average age |  | 35.90 | 37.2 | 38.36 |
| Average seniority of service |  | 7.03 | 6.8 | 7.52 |
| Education (\%) | Ph. D. | 0.31\% | 0.31\% | 0.31\% |
|  | Masters | 12.87\% | 13.29\% | 13.08\% |
|  | Bachelor's Degree | 27.13\% | 29.52\% | 30.92\% |
|  | College | 21.24\% | 19.78\% | 20.31\% |
|  | Senior High School | 23.10\% | 21.79\% | 20.15\% |
|  | Junior High School and below | 15.35\% | 15.30\% | 15.23\% |

Note : The numbers are for all group

### 5.4 Environmental protection Expenditure

### 5.4.1 Total Losses and Penalties

According to the law, the applicant shall apply for the establishment of a permit or pollution discharge permit or should pay pollution control costs or the establishment of environmental protection units responsible for the person, the application, payment or establishment of the statement: the company in the production process and No major sources of pollution, but in order to avoid changes in the law also set up environmental protection personnel, and regularly check the status of the law to determine whether the impact of the company's operations.
5.4.2 Major equipment to prevention and their usage and potential benefit : None.
5.4.3 Until the date of publication, any improvement in environmental pollution for past two years : None
5.4.4 (Including remedial measures) and possible expenses (including non-response measures that may occur in the future due to the total amount of the damage suffered by the Company in the last two years and as of the date of publication) Loss, disposition and indemnity, if it is not reasonably possible, it shall state the fact that it can reasonably be estimated. : None
5.4.5 The current pollution situation and its improvement on the company's earnings, competitive position and capital expenditure and the expected impact of the next two years of major environmental capital expenditure: None.

### 5.5 Labor Relations

5.5.1 Employee's welfare package, education and training, retirement plan, and employee rights
(1) Employee's welfare package:

In addition to following the Labor Standards Act and the relevant regulations, Ablerex provides group insurances covering healthcare, accidents, and health examinations for employees. Ablerex also established the Employees' Welfare Committee which is in charge of employees' welfares including subsidies of weddings, funerals, in hospitals, and birthing, and holds activities regularly, such as birthday parties and domestic/foreign trips, to take care the life of employees.
(2) Education and training:

Ablerex holds internal management and specialist training program and encourage employees to attain courses and training held by professional institutions in order to enhance the proficiency and core competitiveness of employees. The education and training records are as follows:

| Item | Courses | Trainees | Hours | Costs |
| :--- | ---: | ---: | ---: | ---: |
| 1. Training for New employees | 4 | 50 | 200 | 0 |
| 2. Specialist training | 48 | 103 | 337.5 | 324,987 |
| Total amount | 52 | 153 | 537.5 | 324,987 |

(3) Retirement plan and the implementation:

Ablerex has formulated the retirement and pension plans for employees according to the Labor Standards Act. A certain percentage of salary payment is allocated as retirement reserve funds and if it is not enough for the payment of pension, the additional part will be listed as expense in the financial reports.

Since the implementation of Labor Pension Act in 2005.7.1, for the employees, adopting the defined contribution plan of pension, the pension fund will be paid and deposited in the personal pension fund account for no less than $6 \%$ of monthly salary by Ablerex.
(4) Employee rights:

Ablerex has advocated to humane management and set up many channels for employees to communicate with employers. Ablerex thinks highly of all kinds of employees' welfare and feedbacks of communication, so that Ablerex has harmonious relationship between employer and the employees. There is no any dispute on labor relation to be negotiated since Ablerex established. Yet, Ablerex still devote to better employees' welfares to enhance the harmonious labor relation and to prevent any possible labor disputes.
(5) Code of employee's conduct and ethics:

Ablerex has stipulated "Ethical Corporate Management Best-Practice Principles"
and relevant managerial regulations for Directors, Managers, and employees to prohibit unethical behaviors, the chances of pursuing personal interests, bribery, to protect and properly use the assets of the company, to abide by regulations, and to encourage to report any illegal or unethical behaviors.
(6) Working environment and worker's safety protection:

Ablerex considers the importance of the working environment and personal safety protection measures for employees. Use ISO9001 and 14001 management systems to carry out major environmental considerations/occupational safety and health risk control, and use target and plan management to prioritize improvement; while lower risks are controlled by operation control methods. After good operation and improvement, all Obtained obvious results and control, the company's major goals and management plan are summarized as follows:

| No. | Target | Solution | Status | Execution |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Change to lead-free product | 10\% leaded product change to lead-free product | There are still very few leaded products in the Company, although it still complied with international standard, but also as a goal to go. | Lead-free raw materials and lead-free electrical product development test, the production line has been fully changed accordingly. |
| 2 | 10\% recycling of Office total used | program for A4 paper and laser printer cartridge recycling | Recycling | Set A4 recycling paper dedicated machine, toner cartridges are re-transfer manufacturers to use |
| 3 | Energy saving and carbon reduction and improvement | Saving water saving measures | The company set the energy policy in 2019, electricity consumption decreased by 2\% compared with 2019,(result is increasing 4.6\%) <br> water consumption decreased by $1 \%$ compared with 2019, (result is increasing 13.83\%) | 1. Implement energy conservation and reduce electricity expenses. <br> 2. Central air-conditioning use period control. <br> 3. master the various units of electricity, to review the possible loss of power. <br> 4. Analyze the rationality of electricity and set the optimal contract capacity. <br> 5. The faucet is equipped with a water-saving device to reduce the amount of water. <br> 6. Use water-saving equipment when replacement. |

Follow-up activities on environmental and occupational safety and health promotion

## A. Harmful substances limit (ROHS)

ROHS came into effect in July 1, 2006, the products sold to the EU shall not contain six hazardous substances includes lead, cadmium, mercury, hexavalent chromium, polybrominated biphenyls and polybrominated diphenyl ether. The Company actively promoted green
production and procurement, to achieve in the process, and has been with the main customers to meet the products without harmful substances, access to customer recognition.
B. Plan for Occupational Disaster Prevention

In order to achieve the goal of zero disaster, the Company plans to prepare the annual occupational disaster prevention plan at the end of each year, and then formulate detailed implementation plans according to the contents of the occupational disaster prevention plan, and will be implemented by the institution according to the planned time and content. The system explores the lack of implementation, at every three months of the safety and health committee or the labor meeting, to fix the occupational disaster prevention plan. In accordance with the resolution of the Safety and Health Committee during the year, we will set down the occupational disaster prevention plan, re-implementation, re-audit, review and revise the plan for the next year. We will continue to reduce the risk of harm to the public through the PDCA The ultimate goal of the disaster. Once an accident occurs, it will require countermeasure. There were 7 accidents for work safety in 2020 and 6 of them are traffic accidents involving employees on the way to and from work. The team is required to understand and improve the working conditions of the employees. Employees are required be careful on the way to and from work. At the same time, Work safety's inspections will also be implemented from time to time, and a total of 10 improvements proposed.
C. Implement the autonomous inspection

Employees in the face of different operating environment, process, operation and operation, may be due to unsafe operations, equipment or management and other factors, resulting in physical harm, to this end, the company is actively promoting the autonomous inspection, this is a measure to promote the discovery of potential hazards, and strive to improve and effectively control. The company carries out autonomous inspection the items, including equipment, the use of raw materials, operating environment, operating machinery and motor vehicles.
D. On-site job environment measurement and personal protection of employees

In the implementation of the operating environment of the Company, the operating environment measurement plan containing the sampling strategy is prepared, and the project is collected from the basic data collection, the process flow and the hazard record. Through the observation, interview record, survey, (CO2), noise, ... and so on.

Site workplace planning safety line, the protection part of the necessary equipment, such as the protection of protective equipment, earplugs, etc., on the part of the staff assigned to the safety shoes to strengthen the protection. Regular health check every three years, the most recent implementation date 2018.07.27.
E. Strengthen corporate social responsibility to take care of employees In the spirit of corporate social responsibility, the Company has a

Code of Ethics on Employee Practitioners, which clearly protects employees' work fairly and maintains their work. We also set up the Supplier Corporate Social Responsibility (CSR) Code for Supplier Management and Specifically, they are required to sign back the declaration, the specific requirements of the staff must also protect the rights and interests.
5.5.2 Any current or potential loss resulting from labor disputes and prevention actions for the past 2 years and as of the date of this annual report:

Ablerex values the welfare of all employees and has harmonious relationship between employer and the employees. Ablerex has no major dispute on labor relation in the past 2 years and up to the printing date of this Annual Report. Therefore, there should be no concerns on the loss resulting from labor disputes.

### 5.6 Important Contracts

Principal current contractual agreements shown below were effective or expired during the most recent reporting period:

| Agreement | Counterparty | Period | Major Contents | Restrictions |
| :---: | :---: | :---: | :---: | :---: |
| Equipment <br> Purchasing | Chunghwa <br> Telecom | $2020.11 .20 \sim 2021.11 .15$ | UPS | None |

## VI. Financial Information

### 6.1 Five-Year Financial Summary

### 6.1.1 Condensed Balance Sheet/Income Statement

## A. Consolidated Condensed Balance Sheet - Based on IFRS

Unit : NTD in Thousand

|  |  | Summarized Balance Sheets of Latest 5 years (Note 1) |  |  |  |  | $\begin{array}{\|c} \hline 03-31-2021 \\ \text { (Note 3) } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2016 | 2017 | 2018 | 2019 | 2020 |  |
| Current assets |  | 1,856,317 | 1,778,637 | 1,763,345 | 1,848,379 | 2,003,389 | 2,005,776 |
| Non-current financial assets at fair value through other comprehensive income |  | 0 | 0 | 0 | 81,000 | 81,000 | 81,000 |
| Real estate, plant and equipment |  | 24,197 | 868,528 | 835,870 | 788,501 | 753,320 | 756,747 |
| Right-of-use asset |  | 0 | 0 | 0 | 16,267 | 8,640 | 6,022 |
| Intangible assets |  | 48,394 | 45,238 | 44,326 | 45,162 | 45,837 | 45,238 |
| Deferred income tax assets |  | 30,755 | 31,762 | 37,154 | 45,206 | 46,040 | 47,190 |
| Other non-current assets |  | 23,956 | 25,151 | 31,182 | 29,806 | 27,073 | 27,157 |
| Total assets |  | 2,883,619 | 2,749,316 | 2,711,877 | 2,854,321 | 2,965,299 | 2,969,130 |
| Current liabilities | Before distribution | 1,141,517 | 1,080,485 | 1,078,347 | 1,256,452 | 1,351,434 | 1,402,407 |
|  | After distribution | 1,276,517 | 1,192,985 | 1,145,847 | 1,301,452 | Note 2 |  |
| long-term debt payable |  | 0 | 0 | 0 | 5,683 | 22,691 | 20,822 |
| Deferred income tax liabilities |  | 78,574 | 76,392 | 83,030 | 81,991 | 87,337 | 86,158 |
| Income from Lease - non current |  | 0 | 0 | 0 | 5,449 | 1,820 | 1,366 |
| Other non-current liabilities |  | 22,034 | 21,793 | 21,761 | 23,414 | 22,575 | 22,568 |
| Total liabilities | Before distribution | 1,242,125 | 1,178,670 | 1,183,138 | 1,372,989 | 1,485,857 | 1,533,321 |
|  | After distribution | 1,377,125 | 1,291,170 | 1,250,638 | 1,417,989 | Note 2 |  |
| Shareholders'equity | Before distribution | 1,632,863 | 1,561,092 | 1,517,642 | 1,468,689 | 1,465,903 | 1,422,278 |
|  | After distribution | 1,497,863 | 1,448,592 | 1,450,142 | 1,423,689 | Note 2 |  |
| Capital |  | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| Additional paid-in capital | Before distribution | 819,878 | 774,878 | 734,378 | 734,378 | 720,878 | 720,878 |
|  | After distribution | 774,878 | 734,378 | 734,378 | 720,878 | Note 2 |  |
| Retained earning | Before distribution | 375,942 | 365,749 | 367,706 | 336,595 | 347,135 | 307,245 |
|  | After distribution | 285,942 | 293,749 | 300,206 | 305,095 | Note 2 |  |
| Other equities |  | 12,957) | 29,535) | 34,442) | 52,284) | 52,110) | 55,845) |
| Minority interests |  | 8,631 | 9,554 | 11,097 | 12,643 | 13,539 | 13,531 |
| Total shareholders ' equities | Before distribution | 1,641,494 | 1,570,646 | 1,528,739 | 1,481,332 | 1,479,442 | 1,435,809 |
|  | After distribution | 1,506,494 | 1,458,146 | 1,461,239 | 1,436,332 | Note 2 | - |

Note 1: All the financial data stated for last 5 years have been reviewed by CPAs.
Note 2: Earnings distribution of 2020 has been approved by Board of Directors and proposed to Shareholders' meeting.
Note 3: Audited by CPAs.
B. Consolidated Condensed Income Statement - Based on IFRS

Unit : NTD Thousands


Note 1: All the financial data stated for last 5 years have been reviewed by CPAs.
Note 2: Audited by CPAs.

### 6.1.2 Stand Alone Condensed Balance Sheet/ Income Statement - Based on IFRSs

## A. Stand Alone Condensed Balance Sheet - Based on IFRSs

Unite : NTD Thousands


Note 1: All the financial data stated for last 5 years have been reviewed by CPAs.
Note 2: Profit distribution of 2020 has been approved by Board of Directors and will be proposed in Shareholders' meeting. Note 3 : The company doesn't not prepare Stand Alone Report.
B. Stand Alone Condensed Income Statement - Based on IFRSs

Unit : NTD Thousands

| Year | Financial Summary for The Last Five Years (Note 1) |  |  |  |  | 03-31- <br> 2021 <br> (Note 2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 | 2017 | 2018 | 2019 | 2020 |  |
| Operating revenue | 2,189,098 | 2,224,269 | 2,313,012 | 2,135,634 | 2,024,768 | N/A |
| Gross profit | 370,493 | 385,707 | 448,521 | 356,228 | 342,267 |  |
| Income from operations | 71,271 | 78,153 | 121,373 | 42,839 | 21,446 |  |
| Non-operating income/expenses | 51,416 | 13,089 | $(25,488)$ | $(2,596)$ | 28,591 |  |
| Income before tax | 122,687 | 91,242 | 95,885 | 40,243 | 50,037 |  |
| Income from operations of continued segments after tax | 101,536 | 79,610 | 73,156 | 39,500 | 41,917 |  |
| Income from discontinued operations | 0 | 0 | 0 | 0 | 0 |  |
| Net income (Loss) | 101,536 | 79,610 | 73,156 | 39,500 | 41,917 |  |
| Other comprehensive income | $(44,573)$ | $(16,381)$ | $(4,106)$ | $(19,169)$ | 316 |  |
| Total comprehensive | 56,963 | 63,229 | 69,050 | 20,331 | 42,233 |  |
| Earnings per share | 2.26 | 1.77 | 1.63 | 0.88 | 0.93 |  |

Note 1: All the financial data statedfor last 5 years have been reviewed by CPAs.
Note 2 : The company doesn't not prepare Stand Alone Report.

### 6.1.3 Auditors' Opinions from 2016 to 2020

CPAs and their auditing opinions in the past 5 years

| Year | Accounting Firms | CPAs | Audit Opinions |
| :---: | :---: | :---: | :---: |
| 2016 | PwC | Chou, Hsiao-Tzu $\sqrt{2}$ Lee, Hsiu-Ling | unqualified opinion |
| 2017 | PwC | Chou, Hsiao-Tzu Lee, Hsiu-Ling | unqualified opinion |
| 2018 | PwC | Chou, Hsiao-Tzu Lee, Hsiu-Ling | unqualified opinion |
| 2019 | PwC | Chou, Hsiao-Tzu Lee, Hsiu-Ling | unqualified opinion |
| 2020 | PwC | Chou, Hsiao-Tzu Lee, Hsiu-Ling | unqualified opinion |

### 6.2 Five-Year Financial Analysis

## A. Consolidated Condensed Financial Analysis - Based on IFRS

Unit: NTD Thousands

| Item |  |  | Financial Summary for The Last Five Years (Note 1) |  |  |  |  | $\begin{gathered} 03-31- \\ 2021 \\ \text { (Note 2) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2016 | 2017 | 2018 | 2019 | 2020 |  |
| Financial structure | Ratio of liabilities to assets |  | 43.07 | 42.87 | 43.62 | 48.10 | 50.10 | 51.64 |
|  | Ratio of long-term capital to |  | 188.49 | 192.14 | 195.42 | 202.64 | 214.23 | 207.03 |
| Solvency(\%) | Current ratio (\%) |  | 162.61 | 164.61 | 163.52 | 147.11 | 148.24 | 143.02 |
|  | Quick ratio (\%) |  | 77.91 | 79.62 | 71.55 | 65.03 | 62.15 | 55.88 |
|  | Times interest earned ratio |  | 69.08 | 42.46 | 43.48 | 8.88 | 10.88 | 3.96 |
| Operating ability | Account receivable turnover |  | 4.15 | 4.11 | 4.21 | 4.21 | 4.24 | 5.12 |
|  | Days sales in accounts |  | 87.95 | 88.80 | 86.69 | 86.69 | 86.08 | 71.28 |
|  | Inventory turnover (times) |  | 1.74 | 1.77 | 1.83 | 1.69 | 1.48 | 1.52 |
|  | Account payable turnover |  | 3.78 | 3.66 | 4.55 | 4.59 | 3.91 | 4.10 |
|  | Average days in sales |  | 209.77 | 206.21 | 199.45 | 215.97 | 246.62 | 240.13 |
|  | Fixed assets turnover (times) |  | 2.77 | 2.67 | 2.96 | 3.03 | 3.06 | 3.34 |
|  | Total assets turnover (times) |  | 0.83 | 0.85 | 0.92 | 0.88 | 0.81 | 0.85 |
| Profitability | Ratio of return on total assets |  | 3.55 | 2.93 | 2.82 | 1.62 | 1.63 | 0.21 |
|  | Ratio of return on |  | 6.02 | 5.01 | 4.83 | 2.69 | 2.88 | 0.36 |
|  | Ratio to issued capital stock (\%) | Operating income | 27.42 | 21.50 | 18.81 | 5.75 | 11.77 | 0.19 |
|  |  | Income before tax | 31.11 | 21.48 | 23.12 | 9.63 | 13.49 | 0.84 |
|  | Profit ratio (\%) |  | 4.19 | 3.36 | 2.96 | 1.65 | 1.80 | 0.83 |
|  | Earnings per share (NT\$) |  | 2.26 | 1.77 | 1.63 | 0.88 | 0.93 | 0.11 |
| Cash flow(\%) | Cash flow ratio (\%) |  | 16.59 | 4.79 | 10.17 | 4.04 | 9.03 | 2.29 |
|  | Cash flow adequacy ratio (\%) |  | 55.37 | 48.65 | 44.29 | 54.23 | 50.08 | 47.57 |
|  | Cash reinvestment ratio (\%) |  | 2.19 | 0.00 | 0.00 | 0.00 | 4.10 | 1.74 |
| Leverage | Degree of operating leverage |  | 3.39 | 3.68 | 4.69 | 12.84 | 6.70 | 93.47 |
|  | Degree of financial leverage |  | 1.01 | 1.02 | 1.02 | 1.26 | 1.13 | -2.04 |

${ }^{*}$ In case that the financial information in IFRSs Regulation less than 5 years, the following table (2) shall be prepared separately by GAAP Regulation.
Note 1: All the financial data stated for last 5 years have been reviewed by CPAs.
Note 2: Audited by CPAs.

## Consolidated Financial Analysis - Under IFRSs

The causes of the financial ratio change over 20\% in the last two years:

1. Solvency : Interest Protection Multiples in 2020 increased $22.52 \%$ compared with 2019 due to Income before tax increased.
2. Profitability :

The ratio of Operating profit over paid in capital in 2020 increased $104.7 \%$ than in 219 due to Income before tax increased.
The ratio of Pre-Tax Income over paid in Capital in 2020 increased 40.08\% than in 2019 due to Pre-Tax income increased.
3. Cash flow:

Cash flow ratio increased $123.51 \%$ than in 2019 due to the increase of net cash inflow from operating activities.
Cash Reinvestment Ratio increased than in 2019 due to the increase of net cash inflow from operating activities.
4. Leverage :

Degree of Operating Leverage decreased $47.82 \%$ than in 2019 due to increased of Operating Income.

## B. Stand Alone Condensed Financial Analysis - Based on IFRSs



Note 1: The financial data stated above for last five years have been reviewed by CPAs.
Note 2 : The company doesn't not prepare Stand Alone Report.

## Financial Analysis - Stand Alone - Under IFRSs

The causes of the financial ratio change over $20 \%$ in the last two years:

## 1. Profitability:

The ratio of Operating profit over paid in capital in 2020 decreased 49.95\% than in 2019 due to Income before tax decreased.
The ratio of over paid in Capital in 2020 increased 24.27\% than in 2019 due to Pre-Tax income increased.
2. Cash flow :

Cash flow ratio increased 439.13\% than in 2019 due to the increase of net cash inflow from operating activities.
Cash reinvestment ratio increased than in 2019 due to the increase of net cash inflow from operating activities.
3. Leverage:

Degree of Operating Leverage increased $91.37 \%$ than in 2019 due to decreased of Operating Income.

## Note : Financial Analysis Formula

1. Financial structure
(1) Ratio of Liabilities to assets $=$ total liabilities / total assets.
(2) Ratio of long-term capital to fixed assets = (net of shareholders' equity + long-term liabilities) / net fixed assets.
2. Solvency
(1) Current ratio = current assets / current liabilities.
(2) Quick ratio = (current assets - inventory - prepaid expenses) / current liabilities.
(3) Times interest earned ratio = before the income tax and interest expense net interest / current interest expense.
3. Operating ability
(1) Account Receivable Turnover (including accounts receivable and bills due from operations) = Net Sales/Avg. Accounts Receivable (Including Receivables and Receivables due to Operation ) Balance.
(2) Days sales in accounts receivable $=365 /$ receivables turnover.
(3) Inventory turnover = cost of goods sold/average stock.
(4) Account Payable Turnover (including accounts payable and bills payable as a result of operations) = balance of cost of goods sold / average payables for each period (including accounts payable and bills payable as a result of operations).
(5) Average days in sales $=365$ /inventory turnover.
(6) Fixed assets turnover = net sales/average net fixed assets.
(7) Total assets turnover = net sales/average total assets.
4. Profitability
(1) Ratio of Return on assets $=$ [after tax loss + interest expense $\times(1$-tax rate $)]$ / average total assets.
(2) Ratio of Return on shareholders' equity = post-tax profit/loss/average shareholder's equity.
(3) Profit ratio = after-tax profit/loss/net sales.
(4) Earnings per share = (net profit after tax - special share dividend) / weighted average number of shares outstanding.
5. Cash Flow
(1) Cash flow ratio $=$ net cash flow from operating activities / current liabilities.
(2) Cash flow adequacy ratio = net cash flow from operating activities in the last five years / recent five years (capital expenditure + inventory increase + cash dividend).
(3) Cash reinvestment ratio $=($ Net cash flow from operating activities - cash dividends) $/$ (Gross fixed assets + long-term investments + other assets + working capital).
6. Leverage :
(1) Degree of Operating leverage $=$ (net operating income - variable operating costs and expenses) / operating profit.
(2) Degree of Financial leverage $=$ operating interest $/$ (operating interest - interest expense).
6.3 Audit Committee's Report for the Most Recent Year : Please refer to Page 173 of the Chinese annual report.
6.4 Consolidated Financial Statements for the Most Recent Years: Please refer to Page 230 to 293 for the details
6.5 Parent Company Only Financial Statements for the Most Recent Years: Please refer to Page 174 to 229 for the details.
6.6 Impact of financial difficulties of the Company and related party on the Company's financial position: None

## VII. Review of Financial Conditions, Financial Performance, and Risk Management

7.1 Condensed Financial Position - Under IFRSs

NTD Thousands; \%

| Item | 2019 | 2020 |  | Difference |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount |  | \% |
| Current assets | 1,848,379 | 2,003,389 |  | 155,010 |  | 8.39 |
| Non-current financial assets at fair value through other comprehensive income | 81,000 | 81,000 |  | 0 |  | 0.00 |
| Real estate, plant, and equipment | 788,501 | 753,320 |  | 35,181) | ( | 4.46) |
| Right-of-use asset | 16,267 | 8,640 |  | 7,627) |  | 46.89) |
| Intangible assets | 45,162 | 45,837 |  | 675 |  | 1.49 |
| Deferred tax assets | 45,206 | 46,040 |  | 834 |  | 1.84 |
| Other non-current assets | 29,806 | 27,073 |  | 2,733) | ( | 9.17) |
| Total assets | 2,854,321 | 2,965,299 |  | 110,978 |  | 3.89 |
| Current liabilities | 1,256,452 | 1,351,434 |  | 94,982 |  | 7.56 |
| long-term debt payable | 5,683 | 22,691 |  | 17,008 |  | 299.28 |
| Deferred tax liabilities | 81,991 | 87,337 |  | 5,346 |  | 6.52 |
| Income from Lease - non current | 5,449 | 1,820 |  | 3,629) |  | 66.60) |
| Other non-current liabilities | 23,414 | 22,575 | ( | 839) | ( | 3.58) |
| Total liabilities | 1,372,989 | 1,485,857 |  | 112,868 |  | 8.22 |
| Shareholders' equity, attributable to owners of parent | 1,468,689 | 1,465,903 |  | 2,786) | ( | 0.19) |
| Capital stock | 450,000 | 450,000 |  | 0 |  | 0.00 |
| Additional paid-in capital | 734,378 | 720,878 | ( | 13,500) | ( | 1.84) |
| Retained earnings | 336,595 | 347,135 |  | 10,540 |  | 3.13 |
| Other equities | 52,284) | 52,110) |  | 174 | ( | 0.33) |
| Non-controlling equities | 12,643 | 13,539 |  | 896 |  | 7.09 |
| Total shareholders' equity | 1,481,332 | 1,479,442 | ( | 1,890) | ( | 0.13) |

Analysis of changes in financial ratios, which changes more than $20 \%$ and the changed amount is over NT\$10 million: None

1. Long-term loan : due to the long-term loan provided by the countries of COVID-19 epidemic.

### 7.2 Financial Performance

A. Condensed Consolidated Financial Performance Analysis - Under IFRSs

|  | Year | 2019 | 2020 | Difference |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Item |  |  |  | Amount |  | \% |
| Net Sales |  | 2,462,390 | 2,361,923 | ( 100,467) | ( | 4.08) |
| Cost of Good Sold |  | 1,888,457 | 1,785,101 | ( 103,356) | ( | 5.47) |
| Gross Profit |  | 573,933 | 576,822 | 2,889 |  | 0.50 |
| Operating Expense |  | 548,069 | 523,869 | ( 24,200) | ( | 4.42) |
| Operating Income |  | 25,864 | 52,953 | 27,089 |  | 104.74 |
| Non-operating Income and Expense |  | 17,481 | 7,736 | ( 9,745) | ( | 55.75) |
| Income Before Tax |  | 43,345 | 60,689 | 17,344 |  | 40.01 |
| Income Tax |  | 2,790 | 18,063 | 15,273 |  | 547.42 |
| Net Income |  | 40,555 | 42,626 | 2,071 |  | 5.11 |

Analysis of changes in financial ratios, which changes more than $20 \%$ and the changed amount is over NT\$10 million:
1.Operating Income:mainly due to the decrease in operation income.
2. Income Before Tax: mainly due to decrease in operation income and increase of Expense.
3. Income Tax: mainly due to decrease in operation income and increase of Expense.
B. Estimated sales volume and its basis, the possible impact on the company's future financial business and the response plan:

With the booming development of global communication products, Internet, cable TV, wireless base stations, smart grids and cloud demand, the aging of existing global power infrastructure and power grids has led to end-use applications such as personal desktops. PCs, large-scale data centers for enterprises, large-scale computer equipment for public infrastructure, and other types of electronic digital devices all have stable power supply protection requirements, which makes UPS products almost indispensable standard equipment, so the world The UPS industry has shown a steady growth trend in recent years. According to the 2019 report of the industry survey company, if 2018 is the base period, it is estimated that the global UPS market will grow at a complex growth rate of about 3 to $5 \%$ every year from 2019 to 2025, and the market size will reach more than US \$ 13.5 billion in 2025.

PV Inverter is a part of the solar energy industry. According to the research of Energy Trend, Global demand is expected to continue to grow. The solar energy market in Taiwan has become the focus of global attention. The Taiwan government has set the " 2025 Renewable Energy Development Goal", which will enable Taiwan to achieve 20GW of cumulative solar installations in 2025. In addition, the Legislative Yuan passed the amendment to the "Regulations on the Development of Renewable Energy" on April 12, 2019, reconfirming this solar installation target, which will ensure a certain proportion of the domestic solar energy industry's stable domestic demand market, which will not fluctuate significantly with the international environment . In the amendment to the Renewable Energy Development Regulations, the green power guaranteed purchase (bulk purchase) system was also introduced
for the first time, gradually leading the green power market to liberalize, and requiring large power users to install renewable energy with a certain capacity to drive the increase in green power demand.

In considering the market development situation and the company's own conditions, besides continuing to expand the ODM and OBM business in the international market of UPS, and actively participate in domestic UPS project engineering projects and provide maintenance services, as well as sales of solar power converters under our own brand. The company will aim to increase overall profitability, increase the sales volume and sales of various products, and actively increase the market share of various products.

### 7.3 Analysis of Cash Flow

7.3.1 Liquidity analysis of the recent years

| Item | Year | 2020 | 2019 |
| :---: | ---: | ---: | ---: |
| Financial ratio change |  |  |  |
| Current ratio | 9.03 | 4.04 | $123.51 \%$ |
| Cash Flow adequacy ratio | 50.08 | 54.23 | $-7.65 \%$ |
| Cash reinvestment ratio | 4.10 | 0.00 | $100.00 \%$ |

Analysis of financial ratio change:
(1) Current ratio : As the company's net profit before tax increased in 2020, and with the growth of project projects, construction in progress increased, related advance receipts also increased, and income tax paid decreased, making the net cash inflow of operating activities compared with the previous year A substantial increase of $140.08 \%$; and the current liabilities of 2020 only increased by $7.56 \%$ compared with the previous year. Therefore, the ratio has increased substantially.
(2) Cash Flow adequacy ratio : Since the company's net cash inflow from operating activities in the last five years is not enough to cover capital expenditures, inventory increase, and cash dividends during the corresponding period, the ratio is less than 1 . Although the net cash inflow from operating activities in 2020 has increased significantly, it is still insufficient To cover the annual capital expenditure and the increase in inventories and the distribution of cash dividends, and the gap ratio was larger than that in 2015, so the ratio declined.
(3) Cash reinvestment ratio: The amount of net cash inflow from operating activities in 2020 after deducting cash dividends has changed from negative to positive, so there are surplus funds for reinvestment.
7.3.2 Remedy for cash deficit and liquidity insufficient: Operating profits of the company has been stable, still get full support from financial institutions and no liquidity insufficient up to the date of the report printed.

### 7.3.3 Analysis of cash liquidity in 1 year

Unit: NT\$ thousand

| Beginning cash | Expected net <br> cash flow from <br> operating <br> balance (1) | Expected cash <br> outflow of the <br> activity of the <br> year (2) | year (3) | Expected cash <br> surplus (deficit) <br> $(1)+(2)-(3)$ | Remedial measures for <br> the expected insufficient <br> cash |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Investing <br> plan | Financing <br> plan |  |  |
| 296,879 | 116,798 | 158,725 | 254,952 | - | - |

1. Analysis of cash flow change in one year:
(1) Operating activity : It is expected that the profit will be maintained in 2021. With the $\mathrm{A} / \mathrm{P}$ and $A / R$ conditions and the control of inventory, it is expected that the business activities will continue to show a net inflow of cash.
(2) Investing activity : Mainly for research and development equipment purchase and production line equipment updates and upgrades.
(3) Financing activity : It is expected to repay loans from financial institutions and distribute cash dividends.
2. Remedial measures for the expected insufficient cash and liquidity analysis: N/A
7.4 Impact of major capital expenditure on finance and business : None
7.5 Investment policies, reasons for gain or loss and improvement plan in regard to investment plans in current year and the next year

### 7.5.1 Investment Policies:

In response to the need to strengthen the company's business development and upstream and downstream integration, the company will be prepared to assess the implementation of the investment plan after the investment.
7.5.2 Reasons for gain or loss and improvement plan in regard to investment plans in current year

Dec. 31, 2018; Unit: NTD thousand

| Invested Company | Invested <br> Amount | Investment Policy | Recognition of the investment gain or loss in the latest year | Main reason of gain or loss | Improvement plan |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Joint Rewards Trading Corp. | - | Trading Company between Ablerex and Ablerex-SZ. | NT\$(19) | The dissolution registration was completed on 2020.9.28. | - |
| Ablerex Electronics (SAMOA) Co. LTD. | US\$ 6,635 | To set up Ablerex-SZ and Holding company of Ablerex-BJ. | NT\$(3,763) | mainly recognized profit loss from ABLEREX-SZ | Increase sales and reduce cost |
| Ablerex Corporation | US\$ 250 | To promote and sales for America territory. | NT\$7,060 | mainly recognized profit loss from ABLEREXLATAM | - |
| Ablerex <br> International Corp. LTD. | HK\$ 10 | Trading <br> Company between Ablerex and Ablerex-SZ. | NT\$840 | Support to expand sales | - |
| Ablerex Electronics(s) PTE. LTD | US\$ 1,480 | To promote and sales for EMEA. | NT\$8,071 | Expand sales territory | - |
| Ablerex Electronics UK LTD. | GBP 100 | To set up Holding company of Ablerex-IT. | NT\$6,925 | Expand sales territory | - |
| WADA DENKI CO., LTD. | JPY 30,000 | To promote and sales for Japan territory. | NTD7,151 | Expand sales territory | - |

Note: The Company recognizes the write-down of the investment gains and losses.

### 7.5.3 Investment Plan in the next year: None

### 7.6 Risk Management and Evaluation until the report printed

7.6.1 The impact of interest rate, exchange rate, and inflation on the company's income and expense and the responsive measures:

1. The impact of interest rate change:

The Group's financial costs in 2020 and 2019 were NTD 6,143 thousand and NTD 5,497 thousand, respectively. The ratio of financial costs to net operating income for the current period was $0.26 \%$ and $0.22 \%$, respectively. The financial cost expenses accounted for a very small proportion of the net operating income of the Group, and Most of the group's financing is short-term fixed-rate loan, so no significant fair value interest rate risk is expected to occur. The Group will maintain a close relationship with the correspondent banks based on the
principle of sound and conservative financial management, so as to immediately grasp relevant information on interest rate changes and reduce the impact of interest rate fluctuations on the Group.
2. The impact of exchange rate fluctuation:

The business of the Group involves a number of non-functional currencies (the functional currency of the Company is NT and the functional currency of some subsidiaries is US \$ and RMB). Therefore, the foreign currency assets affected by the exchange rate fluctuation and liability information and foreign currency market risk analysis as follows.

|  | $\underline{2020.12 .31}$ |  |  | Fiscal 2020 ensitivity Analysis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Book amount |  |  | variation | Affect net profit before tax | Affect other comprehensive gains and losses |
| (currency : monetary assets) | Currency (thousand) | Rate | (NTD) |  |  |  |
| Financial assets |  |  |  |  |  |  |
| monetary items |  |  |  |  |  |  |
| USD : NTD | \$5,857 | 28.4800 | \$166,807 | 1\% | \$1,668 | \$- |
| RMB : NTD | 3,102 | 4.3770 | 13,577 | 1\% | 136 |  |
| JPY: NTD | 10,427 | 0.2763 | 2,881 | 1\% | 29 |  |
| USD : RMB | 499 | 6.5067 | 14,211 | 1\% | 142 |  |
| SGD : USD | 1,241 | 0.7570 | 26,755 | 1\% | 268 |  |
| Financial liabilities |  |  |  |  |  |  |
| monetary items |  |  |  |  |  |  |
| USD : NTD | \$2,063 | 28.4800 | \$58,754 | 1\% | \$588 | \$- |
| USD : RMB | 621 | 6.5067 | 17,686 | 1\% | 177 |  |
| SGD : USD | 414 | 0.7570 | 8,926 | 1\% | 89 |  |

The Group will maintain close contact with correspondent banks to grasp the relevant information of exchange rate changes in real time and reduce the impact of exchange rate changes on the company.
3. The responsive measures to the risk of exchange rate fluctuation:
a. Continue to strengthen personnel concepts for exchange hedging, through a greater interaction for real exchange rate system with financial institutions, so as to judge to the impact of exchange rate fluctuations arising.
b. Before quoting to customer, the company will estimate the trends and factors that influence the exchange rate in future. More comprehensive consideration is required to determine a reasonable pricing and to minimize the effect of changes in the exchange rate.
c. To achieve a certain degree of natural hedging effect through an offset for regular $\mathrm{A} / \mathrm{P}$ and $A / R$.
d. Under the "Regulations Governing the Acquisition and Disposal of Assets", the company will effectively reduce the purchase of various assess derivative financial instruments exchange rate risks by hedging part of responsibilities in charge of strict control to prevent inappropriate transactions to reduce exchange rate risks arising from the exchange losses.

## 4. The impact of inflation

The company has not been inflationary circumstances have a significant impact on profit or loss so far. In addition to pay attention to fluctuations in the market price, and to maintain a good interaction with suppliers and customers, in order to adjust product prices and raw material stocks. It should be able to effectively reduce the impact of inflation on the Company.
7.6.2 Conducting high-risk and high-leveraged investment, granting loans to others, endorsement \& guarantee and derivatives policy, main cause of profit and loss, and the responsive measures:
a. The company has dedicated to the core business since established. No high-risk nor high-leveraged investment has been implemented.
b. The company conducts loaning funds according to "Regulations Governing Loaning of Funds and Making of Endorsements/Guarantees". The information of the company and the subsidiaries loaning funds to others up to the date of the report printed is disclosed as the following:
(1) Information of the subsidiaries loaning funds to others up to the date of the report printed :
$\begin{array}{|c|c|c|c|c|c|c|c|}\hline \begin{array}{c}\text { Date of loan } \\ \text { funds }\end{array} & \begin{array}{c}\text { Date } \\ \text { approved by } \\ \text { BoD }\end{array} & \text { Company Name } & \text { Approved loan } & \text { Loan balance } & \text { Rate } & \text { Collateral } & \text { Due date }\end{array}$ approved by $\left.\begin{array}{c}\text { Date } \\ \text { BoD }\end{array}\right]$
(2) Subsidiary of the company, The Company's subsidiary company funds loans and other information:

Ablerex International Corporation Limited (Ablerex-HK), a subsidiary of the Company, is funded with Ablerex Electronics (Suzhou) Co., Ltd. (abbreviation Ablerex-SZ) for the development of its operations. The status of loaning is listed below

| Date of loan <br> funds | Date approved <br> by BoD | Company Name | Amount | Rate | Repayment | Collateral | Due dateDate <br> approved by <br> BoD |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2019 / 8 / 23$ | $2019 / 8 / 5$ | Ablerex Electronics <br> (Suzhou) Co., Ltd. | US\$3,000,000 | USD2,000,000 | $2.475 \%$ | Due for <br> repayment | Credit | $2022 / 8 / 22$ |

(3) The company conducts endorsement guarantees according to the internal policy "Procedures for Making of Endorsements / Guarantees". Information of the company and the subsidiaries making endorsements / guarantees up to the date of the report printed is disclosed as the following:

Unit: US\$

| Date of Endorsement / Guarantee | Date approved by BoD | Guaranteed Company | Relationship with Ablerex | Collateral | Guarantee Items | Undertaking Bank | Endorsement/ Guarantee Amount |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020/12/7 | 2020/8/10 | Ablerex-HK | Subsidiary | N/A | Bank financing | China Trust | USD 2,000,000 |
| 2020/12/17 | 2020/8/10 | Ablerex-HK | Subsidiary | N/A | Bank financing | Taipei Fubon | USD 2,500,000 |
| 2021/4/14 | 2021/1/25 | Ablerex-HK | Subsidiary | N/A | Bank financing | Mega Bank | USD 3,000,000 |
| Total |  |  |  |  |  |  | USD 7,500,000 |

(4) The purpose of the company engaging in the derivatives trading is to avoid the risk of change in foreign currency assets or liabilities due to the fluctuation of exchange rate. The derivatives trading is focused on forward foreign exchange contract, and the trading procedure is abided by the internal regulation "Procedures for Acquisition or Disposal of Assets". The risk of derivatives trading is limited.
7.6.3 Future R\&D projects and corresponding budget:

It is fundamental for R\&D in the electronic industry. So the R\&D should provide the plan every year. According to plan provision related to R\&D to ensure competitive niche of the Company. The company has always attached great importance to research and development of products, the trend growth of the R\&D costs in the following table to know the year, the future will continue to foster outstanding research and development personnel and actively involved in research resources to cope with the changing market trends and improve their own it Competitiveness.
The Company's research and development philosophy is:
(1) to focus on improving power quality and improve reliability of power supply products
(2) development and integration of advanced power electronics and digital control technology
(3) introduced into academic research, access to innovation and key technologies
(4) the implementation of the patented technology layout, improve the industry barriers to competition
(5) really grasp technology trends and market demand, real-time development of new products

The company's future research plans and programs as follows:
(1) down size, intelligence, and other network-oriented and decentralized
(2) three-phase high frequency parallel among large UPS
(3) Power Quality Management Technology
(4) High-power grid-connected PV Inverter
(5) Power Management Software Technology
(6) Smart Grid Applications Related Products
(7) Wireless Battery Monitoring System (Wireless BMS)

| Project | Description |
| :--- | :--- |
| $\begin{array}{l}\text { Three-phase high } \\ \text { frequency parallel } \\ \text { among large UPS }\end{array}$ | $\begin{array}{l}\text { 1. Solve the issue of flexibly changed output load, to develop a UPS with multiple } \\ \text { parallel operation functions, and develop towards modularization and } \\ \text { high-efficiency multi-functional use. } \\ \text { 2. Propose a fast transfer solution of DC/AC backup power supply to improve the } \\ \text { short power-off time problem caused by the backup power system at the moment } \\ \text { of power-off transition in the hot standby state. }\end{array}$ |
| $\begin{array}{l}\text { Power Quality } \\ \text { Management } \\ \text { Technology }\end{array}$ | $\begin{array}{l}\text { According to the demand of the load end, a harmonic current that is inverse to the } \\ \text { load harmonic current is injected into the power system. This harmonic current and } \\ \text { the load harmonic current cancel each other, so that the power system end obtains a } \\ \text { current waveform close to sinusoidal, and achieves the filtering of harmonics. effect. }\end{array}$ |
| In order to improve some damage problems caused by harmonic currents, such as |  |
| transformer overheating, rotating machinery disturbance, voltage distortion, damage |  |
| to power components and machine failures, etc., to make the power system more |  |
| stable. |  |\(\left.\} \begin{array}{l}Develop new islanding effect detection technology to break through the existing <br>

barriers and patent barriers, and use the three-phase three-phase parallel power <br>
conversion interface technology as the green energy of solar energy as its electrical <br>
energy, in order to achieve energy saving and carbon reduction the goal.\end{array}\right\}\)

The investment for last three years and the research and development costs expected in 2016 as follows:

Unit : NTD in Thousands

| Item $/$ Year | 2018 | 2019 | 2020 | Expected in 2021 |
| :--- | ---: | ---: | ---: | ---: |
| R\&D invested | 151,895 | 142,655 | 142,655 | 170,166 |
| Growth | $5.27 \%$ | $-6.08 \%$ | $3.34 \%$ | $19.28 \%$ |

7.6.4 The impact of domestic and international policies and law change on the company's finance and business and the responsive measures:

The company follows national policies, decrees and international norms, implements various operating activities, and holds the changes in important policies, laws and regulations, and timely adjusts the company's internal systems and operating activities in order to comply with the specifications and ensure smooth operation of the company. Currently, the company has no significant impact on finance and business due to changes in domestic and foreign regulations.
7.6.5 The impact of technology change and industrial change on the company's finance and business and the responsive measures:

Under the trend of cloud computing, the demand for building data centers continues increasing. Because cloud devices are devices with a high energy density, and these devices have important tasks of storing and exchanging data, it is impossible to use only office-level energy management systems. Therefore, a large-scale, high-power and fast-response energy management system has become a key requirement for the new generation of energy systems. Under this trend, UPS (Uninterruptible Power System) has evolved from the past as a corporate energy rescue to energy Management equipment. Under this trend, the ability to produce UPSs with high density, low energy consumption, high stability and long durability will be the key to success in mastering the power management of data centers.

In response to industry development and product application trends, in addition to enhancing the technology of UPS uninterruptible power equipment, the company is also committed to the development of high value-added power quality improvement systems, green energy systems and energy storage systems and other related power electronic products. Every year, the company invests a large amount of research and development manpower and funds for theoretical technology application research and new product design and development, in order to respond to the trend of future electronic products and maintain a competitive advantage.
7.6.6 The impact of industrial image change on business risk management and the responsive measures:

Since the venture has been to uphold the integrity of sound for business purposes, continue to strengthen internal management and improve the quality of management capacity to establish a good corporate image of the company, the company got quite good records on Corporate Governance Evaluation in past years and planning to enter the capital market can absorb more talented people into the company service. Enrich management team strength, operating results will contribute to the society. There was not significant change of corporate image for recent years. The company will be in the pursuit of the largest shareholders' equity and the interests of employees and fulfill the greatest social responsibility in future.
7.6.7 The expected effect, potential risk, and responsive measures of merger: The company's did not have any merger conducted in 2020 and up to the date of the annual report printed.
7.6.8 The expected effect, potential risk, and responsive measures of plant expansion:

The company's did not have any plant expansion in 2020 and up to the date of the annual report printed.
7.6.9 The risk due to concentration of procurements and sales and the responsive measures:
a. The risk due to concentration of procurements and the responsive measures:

The main raw materials of the company's products include batteries, steel sheets, transformers, semiconductor electronic components, etc. Due to the large number of suppliers, the purchase amount and proportion of each manufacturer will not be too high or excessively dependent, so there is no excessive concentration of purchases Risk. In order to maintain flexibility in the bargaining of raw material prices, the company has not forced to sign long-term supply contracts with suppliers, but in terms of major raw materials, it maintains the supply of several suppliers, and the company and each supplier All maintain a long-term good cooperative relationship to ensure the stability of the supply source.
b. The risk due to concentration of sales and the responsive measures:

The company's main sales target is branded customers and agency distributors all over the world. However, under the trend of global corporate mergers and acquisitions, there is indeed a trend of centralized sales; this trend will make the company face production and revenue vulnerable to a small number of customers. And face greater price pressure. The Company has adopted product diversification and actively expanded its response to emerging markets. It will tend to diversify the products, customers, and regional combinations that are shipped to prevent the risk of excessive sales concentration.
7.6.10 The impact of massive stock transfer or change by directors, supervisors, and shareholders with over $10 \%$ shareholding, the risk, and the responsive measures:
There was not any massive stock transfer or change by directors, and shareholders with over $10 \%$ shareholding in 2020 and up to the date of the annual report printed.
7.6.11 The impact of right to operation change on the company, the risk, and the responsive measures: No right changed on the company up to the date of the annual report printed so N/A for the issue.
7.6.12 Legal and non-legal events:
(1) The result of the judgments settled or ongoing lawsuits, non-lawsuits or administrative lawsuits in the last 2 years up to the date of the report printed, which could cause significant impact on shareholders' equity or security price of the company, should reveal the arguing
facts, amount engaged, litigation starting date, the main parties of the suit, and present situation: None.
(2) Major ongoing lawsuits, non-lawsuits or administrative lawsuits caused by Directors, Supervisors, President, Person in charge, and shareholders with over $10 \%$ holdings of the company and subsidiaries in the last 2 years up to the date of the report printed. The result could cause significant impact on shareholders' equity or security price of the company: None.
(3) Anything listed in Article 157 of Securities and Exchange Act had been implemented by Directors, Supervisors, managers, and shareholders with over $10 \%$ holdings of the company and the response of the company in the last 2 years up to the date of the report reprinted: None
7.6.13 Other significant risks and responsive measures: None
7.7 Other important matters: None

## VIII. Special Disclosure

8.1 Consolidated financial statements of the related party
8.1.1 Organization structure of related party:


### 8.1.2 Company profile of related party:

2020.12.31, Unit : NTD Thousand

| Company Name | Date of Setup | Address | Paid-Up Capital | Business |
| :---: | :---: | :---: | :---: | :---: |
| Ablerex Electronics (Samoa) Co. Ltd. <br> (Ablerex-Samoa) | 2001.06.07 | Offshore Chambers, P.O.Box 217, Apia, Samoa. | 213,979 | Holding |
| Ablerex Overseas Corporation Limited (Ablerex-Overseas) | 2007.11.07 | 1004 AXA Centre, 151 Gloucester Road, Wan Chai, Hong Kong. | 213,979 | Holding |
| Ablerex Electronics (Suzhou) Co. Ltd. <br> (Ablerex-SZ) | 2001.07.13 | NO. 36 WANGWU ROAD SUZHOU, 215128 | 200,817 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |
| Ablerex Electronics (Beijing) Co. Ltd. (Ablerex-BJ) | 2009.08.06 | 21 St. Thomas Street BRISTOL BS1 6JS | 46,406 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |
| Ablerex Corporation (Ablerex-USA) | 2006.09.26 | 1175 South Grove Ave. unit 1030ntario CA 91761, USA | 8,063 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |
| Ablerex International Corporation Limited (Ablerex-HK) | 2007.05.09 | 1004 AXA Centre, 151 Gloucester Road, Wan Chai, Hong Kong. | 41 | International Trading |
| Joint Rewards Trading Corp. (Joint)(*) | 2001.03.02 | P.O. Box 3152, Road Town, Tortola, British Virgin Islands. | 97 | Provide Management Services |
| Ablerex Electronics (S) PTE. LTD. <br> (Ablerex-SG) | 2002.04.17 | 23 New Industrial Road \#05-03 Solstice Business Center Singapore 536209 | 53,623 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |
| Ablerex Electronics UK Limited (Ablerex-UK) | 2009.04.30 | 21 St. Thomas Street BRISTOL BS1 6JS | 3,961 | Holding |
| Ablerex Electronics <br> Italy S.R.L <br> (Ablerex-IT) | 2009.5.20 | Via Ponte San Michele, 6, 36100 Vicenza, Italy | 3,390 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |
| WADA DENKI CO., LTD. (Ablerex-JP) | 2016.09.16 | No. 10 Nihonbashi Ningyocho 1-19-6, Chuo-ku, Tokyo | 8,268 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |
| Ablerex Electronics <br> (Thailand) Co. Ltd. | 2017.6.15 | No.99/237, Sukhaphiban 5 Road,0-ngoen Sub-district, Sai Mai District, Bangkok | 1,000,000 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |
| Ablerex Latam Corporation | 2018.9.12 | 1500 NVV 89th <br> Court,Su!te 122,Doral, FL33172,USA | 15,250 | Production and Sales for UPS system, PV equipment and relative Power Electronics products. |

* Joint Rewards Trading Corp.: The board of directors passed a special resolution on 2020.8.10 to dissolve, and the dissolution registration was completed on 2020.9.28.


### 8.1.3 Presumed to have the same shareholder information as controls and subordinates : None

8.1.4 Overall relationship The business and division of labor covered by the business of the enterprise :

1. The Company produced Electronic products via the following relationship branches:
(1) Ablerex Electronics (Suzhou) Co. Ltd.
2. The Company sold Electronic products via the following relationship branches:
(1) Ablerex Corporation
(2) Ablerex Electronics (S) PTE. LTD.
(3) Ablerex Electronics Italy S.R.L
(4) Ablerex Electronics (Suzhou) Co. Ltd.
(5) Ablerex Electronics (Beijing) Co. Ltd.
(6)WADA DENKI CO., LTD
(7)Ablerex Electronics (Thailand) Co. Ltd.
(8)Ablerex Latam Corporation
3. The Company offer Management services via the following relationship branches:
(1) Joint Rewards Trading Corp
8.1.5 The information of directors, supervisors and general manager for relationship between enterprises

| Company Name | Title | Name | Share | Share Rate |
| :---: | :---: | :---: | :---: | :---: |
| Ablerex Electronics (Samoa) Co. Ltd. (Ablerex-Samoa) | Director | Y.A. Chen | 6,635,000 | 100\% |
| Ablerex Corporation (Ablerex-USA) | Director | Wen Hsu | 250,000 | 100\% |
|  | Director | YI FANG Chang |  |  |
| Ablerex International Corporation Limited(Ablerex-HK) | Director | Wen Hsu | 10,000 | 100\% |
| Joint Rewards Trading Corp.(*) (Joint) | Director | Wen Hsu | 3,000 | 100\% |
| Ablerex Electronics (S) PTE. LTD. (Ablerex-SG) | Director | Wen Hsu | 2,140,763 | 100\% |
| Ablerex Electronics UK Limited (Ablerex-UK) | Director | Wen Hsu | 100,000 | 100\% |
| Ablerex Overseas Corporation Limited(Ablerex-Overseas) | Director | Y.A. Chen | 6,635,000 | 100\% |
| Ablerex Electronics Italy S.R.L (Ablerex-IT) | Director | Roberto | NA* | 100\% |
| Ablerex Electronics (Suzhou) Co. Ltd.(Ablerex-SZ) | Chairman | Y.A. Chen | NA* | 100\% |
|  | Director | Wen Hsu |  |  |
|  | Director | L.Wang |  |  |
|  | Supervisor | Z.F. Lin |  |  |
| Ablerex Electronics (Beijing) Co. Ltd. (Ablerex-BJ) | Chairman | Wen Hsu | NA* | 80\% |
|  | Director | Y.A. Chen |  |  |
|  | Director | Y.P. Chu |  |  |
|  | Supervisor | Z.C.Xiao |  |  |
| Wada Denki Co., Ltd.(*) | Chairman | Wen Hsu | 3,000 | 100\% |
|  | Chairman | Wada |  |  |
|  | Director | Joseph Hwang |  |  |
|  | Supervisor | Z.F. Lin |  |  |
| Ablerex Electronics (Thailand) Co. Ltd. (Ablerex (Thailand)) | Director | Tan Kok Peng | 280,000 | 70\% |
|  | Director | Suthiphat Jenphiphatkun |  |  |
| Ablerex Latam Corporation (Ablerex-LATAM) | Director | Wen Hsu | 3,650 | 86\% |

* Joint Rewards Trading Corp.: The board of directors passed a special resolution on 2020.8.10 to dissolve, and the dissolution registration was completed on 2020.9.28.
* Wada Denki Co., LTD. : It has been passed with a special resolution of the board of directors on 2020.5.8 to transfer $1 \%$ of its share to the manager of the subsidiary due to tax planning.
* The company type for the limited company, so no shares.


### 8.1.6 Overview of the relationship branch

2020.12.31

Unit : NT thousands (EPS in NTD)

| Caompany Name | Capital | Asset | Liabilities | Net | Revenue | Profit and loss | Profit and loas (after tax) | $\begin{aligned} & \text { EPS (NTD) } \\ & \text { after Tax } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ablerex Corporation | 7,120 | 60,192 | 11,970 | 48,222 | 79,383 | 9,026 | 7,060 | 28.24 |
| Ablerex International Corporation Limited | 14,240 | 60,669 | 56,710 | 3,959 | 50,808 | 1,681 | 1,464 | 401.12 |
| Ablerex Electronics (S) Pte. Ltd. | 36 | 222,622 | 193,204 | 29,418 | 639,304 | (48) | 840 | 83.97 |
| Ablerex Electronics (Thailand) Co Ltd. | 47,355 | 147,544 | 68,548 | 78,996 | 170,935 | 767 | 7,248 | 3.39 |
| Ablerex Electronics U.K Limined.. | 382 | 20,318 | 15,526 | 4,792 | 40,272 | 53 | 6 | 0.01 |
| Ablerex Electronics Italy S.R.L. | 3,890 | 15,313 | 0 | 15,313 | 0 | 0 | 6,391 | 63.91 |
| Wada Denki Co., LTD. | 3,502 | 81,191 | 65,878 | 15,313 | 171,317 | 5,255 | 6,391 | NA(Note 2) |
| Ablerex Electronics (Samoa) Co., Ltd. | 8,289 | 14,258 | 4,123 | 10,135 | 39,714 | 10,615 | 6,965 | 2,321.82 |
| Ablerex Overseas Corporation Limited | 188,965 | 479,097 | 87 | 479,010 | 0 | (41) | $(2,553)$ | (0.38) |
| Ablerex Electronics (Suzhou) Co., Ltd. | 188,965 | 478,971 | 0 | 478,971 | 0 | (41) | $(2,512)$ | (0.38) |
| Ablerex Electronics (Beijing) Co., Ltd. | 189,410 | 787,651 | 357,674 | 429,977 | 1,053,656 | 1,810 | $(4,739)$ | NA(Note 2) |
| Ablerex Electronics (Beijing) Co., Ltd. | 43,770 | 85,193 | 27,979 | 57,214 | 123,301 | 1,697 | 2,511 | NA(Note 2) |

* Joint Rewards Trading Corp.: The board of directors passed a special resolution on 2020.8.10 to dissolve, and the dissolution registration was completed on 2020.9.28.
Note 1 : In the case of a foreign company, the relevant figures are converted to NT at the exchange rate at the reporting.

| Currency | sight | Average |
| ---: | ---: | ---: |
| USD | 28.48 | 29.5491 |
| EUR | 35.02 | 33.7084 |
| RMB | 4.3770 | 4.2816 |
| GBP | 38.90 | 37.94 |
| JPY | 0.2763 | 0.2769 |
| ThaiBaht | 0.9556 | 0.9496 |

Note 2 : The company type is the limited company, so no sharews.

### 8.1.7 Related Business Consolidated Financial Statements: Please refer to the consolidated

 financial statements on pages 230 to 293 of this booklet.
### 8.1.8 Relationship Report : N/A

8.2 Subscription of marketable securities privately in the most recent years and up to the date of the report printed: None.
8.3 The stock shares of the company held or disposed by the subsidiaries in the most recent years and up to the date of the report printed: None.
8.4 Supplementary disclosures: Commitment matters and handling situation for OTC as :

| Commitment for OTC | Situation |
| :---: | :---: |
| 2. Committed to add "the Company shall not give up the Capital Increasing of ABLEREX ELECTRONICS (SAMOA) CO., LTD. (ABLEREX-SAMOA), JOINT REWARDS CORP., ABLEREX INTERNATIONAL , ABLEREX CORPORATION , ABLEREX ELECTRONICS (S) PTE LTD. and ABLEREX ELECTRONICS U.K. LIMITED " in "acquisition or disposal of assets processing procedures". ABLEREX-SAMOA will not give up the Capital Increasing of ABLEREX-OVERSEAS. ABLEREX-UK will not giveup the Capital Increasing of ABLEREX-ITALY S.R.L. ABLEREX-OVERSEAS will not give up the Capital Increasing of ABLEREX-Suzhou and ABLEREX-BEIJING. ; In the future, if the Company is due to agree by the strategic alliance or other consortium of the Securities and Exchange Commission of the Republic of China, the Company shall waive the capital increase or divestment of the Company. The resolution was adopted. And if the amendment is to be amended, it should be disclosed by the public information observatory and disclosed to the Securities and Futures Department of the Republic of China. | This clause has been updated and has not been amended to date |
| 4. Committed to carried out annual internal audit by the person in Ablerex-SZ after the company registered in OTC. | Has executed the application as per the company committed. Ablerex Electronics (Suzhou) Co., Ltd. has established an audit room in September 2009 and assign a full-time auditor to carry out the internal audit operations. |

IX. Occurrence of events defined in Securities Transaction Law Article 36.2.2 that has great impact on shareholder's equity or security price in the most recent years and up to the date of the report printed: N/A

## Ablerex Electronics Company Limited Statement of Internal Control System

Based on the findings of a self-assessment, Ablerex Electronics Company Limited (Ablerex) states the following with regard to its internal control system during the year 2020:

1. Ablerex s Board of Directors and Management are responsible for establishing, implementing, and maintaining an adequate internal control system. Our internal control is a process designed to provide reasonable assurance over the effectiveness and efficiency of our operations (including profitability, performance, and safeguarding of assets), reliability of our financial reporting, and compliance with applicable laws and regulations.
2. An internal control system has inherent limitations. No matter how perfectly designed, an effective internal control system can provide only reasonable assurance of accomplishing its stated objectives. Moreover, the effectiveness of an internal control system may be subject to changes due to extenuating circumstances beyond our control. Nevertheless, our internal control system contains self-monitoring mechanisms, and Ablerex takes immediate remedial actions in response to any identified deficiencies.
3. Ablerex evaluates the design and operating effectiveness of its internal control system based on the criteria provided in the Regulations Governing the Establishment of Internal Control Systems by Public Companies (herein below, the Regulations). The criteria adopted by the Regulations identify five key components of managerial internal control: (1) control environment, (2) risk assessment, (3) control activities, (4) information and communication, and (5) monitoring.
4. Ablerex has evaluated the design and operating effectiveness of its internal control system according to the aforesaid Regulations.
5. Based on the findings of such evaluation, Ablerex believes that on December 31, 2020, it has maintained, in all material respects an effective internal control system (that includes the supervision and management of our subsidiaries) to provide reasonable assurance over our operational effectiveness and efficiency, reliability of financial reporting, and compliance with applicable laws and regulations.
6. This Statement will be an integral part of Ablerex s Annual Report for the year 2018 and Prospectus, and will be made public. Any falsehood, concealment, or other illegality in the content made public will entail legal liability under Articles 20, 32, 171, and 174 of the Securities and Exchange Law.
7. This Statement has been passed by the Board of Directors in their meeting held on March 19, 2021, with none of the six attending directors expressing dissenting opinions, and the remainder all affirming the content of this Statement.

Ablerex Electronics Company Limited

## Steven Hsu

Chairman and President

# ABLEREX ELECTRONICS CO., LTD. PARENT COMPANY ONLY FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS’ REPORT 

DECEMBER 31, 2020 AND 2019

[^1]
# INDEPENDENT AUDITORS' REPORT TRANSLATED FROM CHINESE 

To the Board of Directors and Shareholders of ABLEREX ELECTRONICS CO., LTD.

## Opinion

We have audited the accompanying parent company only balance sheets of Ablerex Electronics Co., Ltd. as at December 31, 2020 and 2019, and the related parent company only statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company only financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

## Basis for opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the parent company only financial statements section of our report. We are independent of the Company in accordance with the Norm of Professional Ethics for Certified Public Accountants of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the parent company only financial statements of the current period. These matters were addressed in the context of our audit of the parent company only financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Company's 2020 parent company only financial statements of the current period are stated as follows:

## Appropriateness of cut-off of project construction revenue

## Description

Please refer to Note 4(24) for accounting policy on revenue recognition and Note 6(16) for composition of operating revenue. For the year ended December 31, 2020, the Company's project construction revenue amounted to NT\$979,076 thousand, accounting for $48 \%$ of net sales.
The Company's operating revenue is comprised of sales revenue and project construction revenue. The main composition of the project construction revenue is the sale of large equipment and installation related projects. The project needs to be completed through the Company's installation of large-scale equipment, and after the relevant documents are executed by both parties and the client can obtain and consume the benefits provided by the asset, the Company will have deemed to have completed the contractual performance obligations and can recognize the project construction revenue. Due to the fact that the income of the Company's project construction involves manual operation, it may result to inappropriate timing recognition of revenue. Considering that the amount of income recognized by the Company's project construction in a timely manner has a significant impact on the parent company only financial statements, we have deemed the appropriateness of the project construction income as one of the significant audit matters for the year.

## How our audit addressed the matter

We performed the following audit procedures in order to assess cut-off of project construction revenue: 1. Assessed and obtained an understanding of the Company's internal control procedures of the project construction revenue recognition, and confirmed the related internal controls were performed effectively.
2. Performed cut-off test on project construction revenue transactions, and selected samples to check that the project construction revenue had been recorded in the proper period accordingly.
3. Tested the accuracy and completeness of project construction list and traced to a related document that can prove revenue in order to confirm that the recognition amount and timing were appropriate.

## Valuation of allowance for inventory valuation losses

Description
Please refer to Note 4(10) for accounting policy on inventory valuation, Note 5(2) for accounting estimates and assumption uncertainty in relation to inventory valuation, and Note 6(4) for the details of allowance for inventory valuation losses. Also, please refer to Note 4(11) for accounting policies on investments accounted for using equity method, Note 6(5) for details of investments accounted for using equity method, and Note 13(3) for disclosure of investments accounted for using equity method.

As of December 31 2020, the Company's inventories and allowance for inventory valuation losses amounted to $\$ 813,842$ thousand and $\$ 83,091$ thousand, respectively, and the Company's investments accounted for using equity method amounted to $\$ 666,834$ thousand, of which the Company's wholly-owned subsidiary, Ablerex Electronics (Suzhou) Co., Ltd, of $\$ 429,977$ thousand was the major operating entity. The Company and its directly wholly-owned subsidiary, Ablerex Electronics (Suzhou) Co., Ltd, are engaged in the design, manufacture and sales of uninterruptible power supply systems, equipment to power quality devices and others. Due to the rapid technological innovations and the competitive nature of the market, there is a higher risk of inventory losses due to the market value decline or obsolescence. The Company recognises inventories at the lower of cost and net realisable value. Obsolete or slow-moving inventories were assessed individually. The Company's and its subsidiary's estimation and determination of the net realizable value of inventories are subjected to management's judgement, involves a high level of uncertainty. Considering that the inventories and inventory valuation loss of the Company and its directly wholly-owned subsidiary, Ablerex Electronics (Suzhou) Co., Ltd, which is accounted for using equity method, were significant to the parent company only financial statements, it was identified as a key audit matter.

## How our audit addressed the matter

We performed the following audit procedures in order to assess the adequacy of the measurement of net realisable value and provision on allowance for inventory valuation losses:

1. Assessed the reasonableness of policies relating to the provision of allowance for inventory valuation loses and procedures based on our understanding of the Company's and its subsidiary's operation and industry.
2. Verified the accuracy of the inventory aging report and net realisable value report in order to confirm that the information in the reports were consistent with the Company's and its subsidiary's
inventory policies.
3. Checked the appropriateness of the estimation basis adopted by the Company and its subsidiary for the evaluation of the net realizable value, verified the accuracy of inventory selling and purchase prices, and recalculated and evaluated the reasonableness of allowance for inventory valuation losses.

## Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for such internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Company's financial reporting process.

## Auditors' responsibilities for the audit of the parent company only financial statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company only financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the parent company only financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision and performance of the company audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Chou, Hsiao-Tzu
Lee, Hsiu-Ling

For and on behalf of PricewaterhouseCoopers, Taiwan
March 19, 2021

The accompanying parent company only financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying parent company only financial statements and independent auditors' report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.
As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

| Assets |  | Notes | December 31, 2020 |  |  | December 31, 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | AMOUNT | \% |  | AMOUNT | \% |
| Current assets |  |  |  |  |  |  |  |  |
| 1100 | Cash and cash equivalents |  | 6(1) and 8 | \$ | 124,727 | 5 | \$ | 119,381 | 5 |
| 1150 | Notes receivable, net | 6(3) |  | 13,999 | - |  | 31,496 | 1 |
| 1170 | Accounts receivable, net | 6(3) |  | 315,541 | 12 |  | 375,072 | 14 |
| 1180 | Accounts receivable - related parties | 7 |  | 113,333 | 4 |  | 133,593 | 5 |
| 1200 | Other receivables |  |  | 118 | - |  | - | - |
| 1210 | Other receivables - related parties | 7 |  | 45,290 | 2 |  | 30,733 | 1 |
| 1220 | Current tax assets | 6(23) |  | 892 | - |  | - | - |
| 130X | Inventories | 6(4) |  | 730,751 | 27 |  | 625,401 | 23 |
| 1410 | Prepayments |  |  | 6,564 | - |  | 9,144 | - |
| 1470 | Other current assets | 8 |  | 194 | - |  | 194 | - |
| 11XX | Current Assets |  |  | 1,351,409 | 50 |  | 1,325,014 | 49 |
| Non-current assets |  |  |  |  |  |  |  |  |
| 1517 | Non-current financial assets at fair | 6(2) |  |  |  |  |  |  |
|  | value through other comprehensive |  |  |  |  |  |  |  |
| 1550 | income |  |  | 81,000 | 3 |  | 81,000 | 3 |
|  | Investments accounted for under | 6(5) |  |  |  |  |  |  |
|  | equity method |  |  | 666,834 | 24 |  | 640,484 | 24 |
| 1600 | Property, plant and equipment | 6(6) |  | 514,479 | 19 |  | 533,608 | 20 |
| 1755 | Right-of-use assets | 6(7) |  | 2,713 | - |  | 8,623 | - |
| 1780 | Intangible assets |  |  | 29,433 | 1 |  | 28,818 | 1 |
| 1840 | Deferred income tax assets | 6(23) |  | 46,040 | 2 |  | 45,206 | 2 |
| 1900 | Other non-current assets | 6(8) |  | 19,933 | 1 |  | 21,408 | 1 |
| 15XX | Non-current assets |  |  | 1,360,432 | 50 |  | 1,359,147 | 51 |
| 1 XXX | Total assets |  | \$ | 2,711,841 | 100 | \$ | 2,684,161 | 100 |
|  | (Continued) |  |  |  |  |  |  |  |


| Liabilities and Equity |  | Notes | December 31, 2020 |  |  | December 31, 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | AMOUNT | \% |  | AMOUNT | \% |
| Current liabilities |  |  |  |  |  |  |  |  |
| 2100 | Short-term borrowings |  | 6(9) | \$ | 362,000 | 13 | \$ | 384,767 | 14 |
| 2130 | Current contract liabilities | 6(16) |  | 213,366 | 8 |  | 169,685 | 6 |
| 2150 | Notes payable |  |  | 3,936 | - |  | 7,006 | - |
| 2170 | Accounts payable |  |  | 206,914 | 8 |  | 198,650 | 7 |
| 2180 | Accounts payable - related parties | 7 |  | 201,070 | 7 |  | 200,242 | 8 |
| 2200 | Other payables | 6(10) |  | 95,374 | 4 |  | 96,042 | 4 |
| 2230 | Current income tax liabilities | 6(23) |  | - | - |  | 1,597 | - |
| 2250 | Provisions for liabilities - current | 6(11) |  | 47,720 | 2 |  | 40,441 | 2 |
| 2280 | Current lease liabilities | 7 |  | 2,649 | - |  | 5,998 | - |
| 2300 | Other current liabilities |  |  | 2,844 | - |  | 2,949 | - |
| 21XX | Current Liabilities |  |  | 1,135,873 | 42 |  | 1,107,377 | 41 |
| Non-current liabilities |  |  |  |  |  |  |  |  |
| 2570 | Deferred income tax liabilities | 6(23) |  | 87,337 | 3 |  | 81,991 | 3 |
| 2580 | Non-current lease liabilities | 7 |  | 153 | - |  | 2,690 | - |
| 2640 | Accrued pension liabilities | 6(12) |  | 22,575 | 1 |  | 23,414 | 1 |
| 25XX | Non-current liabilities |  |  | 110,065 | 4 |  | 108,095 | 4 |
| 2XXX | Total Liabilities |  |  | 1,245,938 | 46 |  | 1,215,472 | 45 |
| Equity |  |  |  |  |  |  |  |  |
| 3110 | Share capital | 6(13) |  |  |  |  |  |  |
|  | Share capital - common stock |  |  | 450,000 | 17 |  | 450,000 | 17 |
| 3200 | Capital surplus | 6(14) |  |  |  |  |  |  |
|  | Capital surplus |  |  | 720,878 | 26 |  | 734,378 | 27 |
|  | Retained earnings | 6(15) |  |  |  |  |  |  |
| 3310 | Legal reserve |  |  | 213,249 | 8 |  | 209,610 | 8 |
| 3320 | Special reserve |  |  | 52,283 | 2 |  | 34,442 | 1 |
| 3350 | Unappropriated retained earnings |  |  | 81,603 | 3 |  | 92,543 | 4 |
|  | Other equity interest |  |  |  |  |  |  |  |
| 3400 | Other equity interest |  | ( | 52,110) ( | 2) |  | 52,284) ( | 2) |
| 3XXX | Total equity |  |  | 1,465,903 | 54 |  | 1,468,689 | 55 |
|  | Significant contingent liabilities and unrecognized contract commitments | 7 and 9 |  |  |  |  |  |  |
|  | Significant Events after the Balance | 11 |  |  |  |  |  |  |
|  | Sheet Date |  |  |  |  |  |  |  |
| 3X2X | Total liabilities and equity |  | \$ | 2,711,841 | 100 | \$ | 2,684,161 | 100 |


|  | Items | Notes | Year ended December 31 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2020 |  |  | 2019 |  |  |
|  |  |  | AMOUNT |  | \% | AMOUNT |  | \% |
| 4000 | Sales revenue | 6(16) and 7 | \$ | 2,024,768 | 100 | \$ | 2,135,634 | 100 |
| 5000 | Operating costs | $6(4)(21)(22)$ and 7 |  | 1,682,501) | 83) |  | 1,779,406) ( | 83 |
| 5950 | Net operating margin |  |  | 342,267 | 17 |  | 356,228 | 17 |
|  | Operating expenses | 6(21)(22) and 7 |  |  |  |  |  |  |
| 6100 | Selling expenses |  | ( | 108,569) | 6) |  | 111,515) ( | 5 |
| 6200 | General \& administrative expenses |  | ( | 64,831) | 3) |  | 58,919) ( | $3)$ |
| 6300 | Research and development expenses |  | ( | 147,421) | 7) |  | 142,955) ( | 7 |
| 6000 | Total operating expenses |  |  | 320,821) | $16)$ |  | 313,389) | 15 |
| 6900 | Operating profit |  |  | 21,446 | 1 |  | 42,839 | 2 |
| Non-operating income and expenses |  |  |  |  |  |  |  |  |
| 7100 | Interest income | 6(17) |  | 352 | - |  | 659 | - |
| 7010 | Other income | 6(18) and 7 |  | 2,686 | - |  | 4,204 |  |
| 7020 | Other gains and losses | 6(19) |  | 2,824 | - |  | 955 |  |
| 7050 | Finance costs | 6(20) | ( | 3,555) | - | ( | 2,845) | - |
| 7070 | Share of profit (loss) of associates and joint ventures accounted for using equity method, net | 6(5) |  | 26,284 | 1 |  | 5,569) |  |
| 7000 | Total non-operating income and expenses |  |  | 28,591 | 1 |  | 2,596) |  |
| 7900 | Profit before income tax |  |  | 50,037 | 2 |  | 40,243 | 2 |
| 7950 | Income tax expense | 6(23) | ( | 8,120) | - |  | 743) |  |
| 8200 | Profit for the year |  | \$ | 41,917 | 2 | \$ | 39,500 | 2 |
|  | Other comprehensive income Components of other comprehensive income that will not be reclassified to profit or loss |  |  |  |  |  |  |  |
| 8311 | Other comprehensive income, before tax, actuarial gains (losses) on defined benefit plans | 6(12) | \$ | 177 | - | (\$ | 1,658) | - |
| 8349 | Income tax related to components of other comprehensive income that will not be reclassified to profit or loss | 6(23) | ( | 35) | - |  | 331 |  |
| 8310 | Components of other comprehensive income that will not be reclassified to profit or loss |  |  | 142 | - |  | 1,327) | - |
|  | Components of other comprehensive income that will be reclassified to profit or loss |  |  |  |  |  |  |  |
| 8361 | Other comprehensive income (loss), before tax, exchange differences on translation |  |  | 217 | - |  | 22,302) ( | 1) |
| 8399 | Income tax relating to the components of other comprehensive income | 6(23) | ( | 43) | - |  | 4,460 |  |
| 8360 | Components of other comprehensive income (loss) that will be reclassified to profit or loss |  |  | 174 | - |  | 17,842) |  |
| 8300 | Other comprehensive income (loss) for the year |  | \$ | 316 | $-$ | (\$ | 19,169) | 1 |
| 8500 | Total comprehensive income for the year |  | \$ | 42,233 | 2 | \$ | 20,331 | $\underline{1}$ |
| 9750 | Total basic earnings per share | 6(24) | \$ |  | 0.93 | \$ |  | 0.88 |
| 9850 | Total diluted earnings per share | 6(24) | \$ |  | 0.93 | \$ |  | 0.88 |


| $\underline{2019}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at January 1, 2019 |  | \$ | 450,000 | \$ | 734,378 | \$ | 202,294 | \$ | 29,535 | \$ | 135,877 | (\$ | 34,442) | \$ 1,517,642 |
| Profit for the year |  |  |  |  |  |  |  |  |  |  | 39,500 |  |  | 39,500 |
| Other comprehensive loss for the year | 6(12)(23) |  |  |  | - |  |  |  | - | ( | 1,327) | ( | 17,842) | ( 19,169) |
| Total comprehensive income (loss) |  |  |  |  | - |  |  |  |  |  | 38,173 | ( | 17,842) | 20,331 |
| Appropriation and distribution of 2018 earnings: | 6(15) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Legal reserve |  |  |  |  |  |  | 7,316 |  |  | ( | 7,316) |  |  |  |
| Special reserve |  |  |  |  | - |  |  |  | 4,907 | ( | 4,907) |  |  |  |
| Cash dividends to shareholders |  |  |  |  |  |  |  |  |  | ( | 67,500) |  |  | 67,500) |
| Changes in non-controlling interest |  |  |  |  |  |  |  |  |  | ( | 1,784) |  |  | 1,784) |
| Balance at December 31, 2019 |  | \$ | 450,000 | \$ | 734,378 | \$ | 209,610 | \$ | 34,442 | \$ | 92,543 | (\$ | 52,284) | \$ 1,468,689 |
| 2020 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Balance at January 1, 2020 |  | \$ | 450,000 | \$ | 734,378 | \$ | 209,610 | \$ | 34,442 | \$ | 92,543 | (\$ | 52,284) | \$ 1,468,689 |
| Profit for the year |  |  |  |  |  |  |  |  |  |  | 41,917 |  |  | 41,917 |
| Other comprehensive income for the year | 6(12)(23) |  | - |  | - |  | - |  | - |  | 142 |  | 174 | 316 |
| Total comprehensive income |  |  | - |  | - |  | - |  | - |  | 42,059 |  | 174 | 42,233 |
| Appropriation and distribution of 2019 earnings: | 6(15) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Legal reserve |  |  |  |  |  |  | 3,639 |  |  | ( | 3,639) |  |  |  |
| Special reserve |  |  |  |  | - |  |  |  | 17,841 | ( | 17,841) |  | - |  |
| Cash dividends to shareholders |  |  |  |  | - |  |  |  |  | ( | 31,500) |  | - | 31,500) |
| Cash dividends paid from additional paid-in capital | 6(14) |  | - | ( | 13,500) |  | - |  | - |  | - |  | - | 13,500) |
| Changes in non-controlling interests |  |  |  |  |  |  |  |  | - | ( | 19) |  | - | 19) |
| Balance at December 31, 2020 |  | \$ | 450,000 | \$ | 720,878 | \$ | 213,249 | \$ | 52,283 | \$ | 81,603 | (\$ | 52,110) | \$ 1,465,903 |

CASH FLOWS FROM OPERATING ACTIVITIES

## Profit before tax

Adjustments
Adjustments to reconcile profit (loss)
Depreciation expense (including depreciation)
Amortisation expense
Loss on disposal of investments
Interest income
Share of profit (loss) of subsidiaries for using equity method
Interest expense
Unrealised foreign exchange loss
Changes in operating assets and liabilities
Changes in operating assets
Notes receivable, net
Accounts receivable, net
Accounts receivable - related parties
Inventories
Other receivables
Other receivables - related parties
Prepayments
Changes in operating liabilities
Current contract liabilities
Notes payable
Accounts payable
Accounts payable - related parties
Other payables
Provisions for liabilities - current
Other current liabilities
Defined benefit liability
Cash inflow generated from operations
Interest paid
Interest received
Income tax paid
Net cash flows from operating activities
CASH FLOWS FROM INVESTING ACTIVITIES
Proceeds from disposal of investments accounted for using equity method
Acquisition of property, plant and equipment
Increase in other non-current assets
Acquisition of intangible assets
Acquisition of financial assets at fair value through other
comprehensive income
Increase in prepayment of equipment
Increase in deposits
Net cash flows used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES
Increase in short-term loans
Decrease in short-term loans
Repayment of principal portion of lease liabilities
Cash dividends paid
Cash dividends paid from additional paid-in capital
Net cash flows (used in) from financing activities
Effect of exchange rate changes on cash and cash equivalents
Net increase in cash and cash equivalents
Cash and cash equivalents at beginning of year
Cash and cash equivalents at end of year
$\left.\begin{array}{rrr}\$ & 50,037 & \$ \\ 37,139 & 40,243 \\ 8,697 & & 37,679 \\ 19 & 8,950 \\ (352) & ( & 659\end{array}\right)$

6(6)(7)(21)
6(21)
6(19)
6(17)
$\square$

## ABLEREX ELECTRONICS CO., LTD.

## NOTES TO THE PARENT COMPANY ONLY FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

## 1. History and Organization

(1) Ablerex Electronics Co., Ltd (the "Company"), formerly UIS Abler Electronics Co., Ltd., was incorporated under the provisions of the Company Law of the Republic of China (R.O.C.) on April 27, 1998. The Company merged with PEC Technology Co., Ltd. on April 1, 2002, with the Company as the surviving company and was then renamed as Ablerex Electronics Co., Ltd. The shares of the Company have been trading on the Taipei Exchange since September 9, 2010.
(2) The Company is primarily engaged in the following business activities:
A. Manufacturing and sales of uninterruptible power supply systems.
B. Manufacturing and sales of equipment to power quality devices.
C. Manufacturing and sales of solar energy equipment.
D. Maintenance and technical services.
2. The Date of Authorization for Issuance of the Financial Statements and Procedures for Authorization These parent company only financial statements were authorised for issuance by the Board of Directors on March 19, 2021.
3. Application of New Standards, Amendments and Interpretations
(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards ("IFRS") as endorsed by the Financial Supervisory Commission ("FSC")
New standards, interpretations and amendments endorsed by the FSC effective from 2020 are as follows:

| tations and Amendme | Effective date by International Accounting Standards Board |
| :---: | :---: |
| Amendments to IAS 1 and IAS 8, 'Disclosure initiative-definition of material' | January 1, 2020 |
| Amendments to IFRS 3, 'Definition of a business' | January 1, 2020 |
| Amendments to IFRS 9, IAS 39 and IFRS7,'Interest rate benchmark reform' | January 1, 2020 |
| Amendment to IFRS 16, ‘Covid- 19- related rent concessions’ <br> Note : Earlier application from January 1, 2020 is allowed by FSC. | June 1, 2020 (Note) |
| The above standards and interpretations have no significant impac condition and financial performance based on the Company's assessm | Company’s financial |

(2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Company
New standards, interpretations and amendments endorsed by the FSC effective from 2021 are as follows:

| New St | Effective date by International Accounting Standards Board |
| :---: | :---: |
| Amendments to IFRS 4, 'Extension of the temporary exemption from applying IFRS 9' | January 1, 2021 |
| Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16, Interest Rate Benchmark Reform- Phase 2' | January 1, 2021 |

The above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the company's assessment.
(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as endorsed by the FSC are as follows:

Effective date by International Accounting
New Standards, Interpretations and Amendments
Standards Board
Amendments to IFRS 3,'Reference to the conceptual framework'
Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets between an investor and its associate or joint venture'

January 1, 2022
To be determined by International Accounting Standards Board
IFRS 17, 'Insurance contracts’
January 1, 2023
Amendments to IFRS 17, 'Insurance contracts’
January 1, 2023
Amendments to IAS 1, 'Classification of liabilities as current or
January 1, 2023 non-current'
Amendments to IAS 1, ‘Disclosure of accounting policies’ January 1, 2023
Amendments to IAS 8, ‘Definition of accounting estimates’ January 1, 2023
Amendments to IAS 16, 'Property, plant and equipment: proceeds before January 1, 2022 intended use'
Amendments to IAS 37, 'Onerous contracts— cost of fulfilling a contract' January 1, 2022
Annual improvements to IFRS Standards 2018-2020
January 1, 2022
The above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

## 4. Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these parent company only financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.
(1) Compliance statement

The parent company only financial statements of the Company have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.
(2) Basis of preparation
A. Except for the following items, the parent company only financial statements have been prepared under the historical cost convention:
(a) Financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.
(b) Financial assets at fair value through other comprehensive income.
(c) Defined benefit liabilities recognised based on the net amount of pension fund assets plus less present value of defined benefit obligations.
B. The preparation of financial statements in conformity with International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the "IFRSs") requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the parent company only financial statements are disclosed in Note 5.
(3) Foreign currency translation

Items included in the financial statements of the Company's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The parent company only financial statements are presented in New Taiwan Dollars, which is the Company's functional currency.
A. Foreign currency transactions and balances
(a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in profit or loss in the period in which they arise.
(b) Monetary assets and liabilities denominated in foreign currencies at the period end are re-translated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognised in profit or loss.
(c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet
date; their translation differences are recognised in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
(d) All foreign exchange gains and losses are presented in the statement of comprehensive income within 'other gains and losses' based on transaction nature.
B. Translation of foreign operations
(a) The operating results and financial position of all the group entities, associates and joint arrangements that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
i. Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
ii. Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
iii. All resulting exchange differences are recognised in other comprehensive income.
(b) When the foreign operation partially disposed of or sold is a subsidiary, cumulative exchange differences that were recorded in other comprehensive income are proportionately transferred to the non-controlling interest in this foreign operation. In addition, even when the Company retains partial interest in the former foreign subsidiary after losing control of the former foreign subsidiary, such transactions should be accounted for as disposal of all interest in the foreign operation.
(4) Classification of current and non-current items
A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
(a) Assets arising from operating activities that are expected to be realised, or are intended to be sold or consumed within the normal operating cycle;
(b) Assets held mainly for trading purposes;
(c) Assets that are expected to be realised within twelve months from the balance sheet date;
(d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to settle liabilities more than twelve months after the balance sheet date.
B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
(a) Liabilities that are expected to be settled within the normal operating cycle;
(b) Liabilities arising mainly from trading activities;
(c) Liabilities that are to be settled within twelve months from the balance sheet date;
(d) Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.
(5) Cash equivalents

Cash equivalents refer to short-term, highly liquid investments that are readily convertible to known amount of cash and subject to an insignificant risk of changes in value. Time deposits that meet the above criteria and are held for the purpose of meeting short-term cash commitment in operations are classified as cash equivalents.
(6) Financial assets at fair value through other comprehensive income
A. Financial assets at fair value through other comprehensive income comprise equity securities which are not held for trading, and for which the Company has made an irrevocable election at initial recognition to recognise changes in fair value in other comprehensive income and debt instruments which meet all of the following criteria:
(a) The objective of the Company's business model is achieved both by collecting contractual cash flows and selling financial assets; and
(b) The assets' contractual cash flows represent solely payments of principal and interest.
B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensive income are recognised and derecognised using trade date accounting.
C. At initial recognition, the Company measures the financial assets at fair value plus transaction costs. The Company subsequently measures the financial assets at fair value:
(a) The changes in fair value of equity investments that were recognised in other comprehensive income are reclassified to retained earnings and are not reclassified to profit or loss following the derecognition of the investment. Dividends are recognised as revenue when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.
(b) Except for the recognition of impairment loss, interest income and gain or loss on foreign exchange which are recognised in profit or loss, the changes in fair value of debt instruments are taken through other comprehensive income. When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss.
(7) Accounts and notes receivable
A. Accounts and notes receivable entitle the Company a legal right to receive consideration in exchange for transferred goods or rendered services.
B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

## (8) Impairment of financial assets

For debt instruments measured at fair value through other comprehensive income and financial assets at amortised cost, at each reporting date, the Company recognises the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognises the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Company recognises the impairment provision for lifetime ECLs.
(9) Derecognition of financial assets

The Company derecognises a financial asset when the contractual rights to receive the cash flows from the financial asset expire.
(10) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted-average method. The cost of finished goods and work in process comprises raw materials, direct labour, other direct costs and related production overheads (allocated fixed production overheads based on normal capacity). It excludes borrowing costs. The item by item approach is used in applying the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable variable selling expenses.
(11) Investments accounted for using the equity method - subsidiaries
A. Subsidiaries are all entities (including structured entities) controlled by the Company. The Company controls an entity when the Company is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.
B. Unrealised profit (loss) from the transactions between the Company and subsidiaries have been offset. The accounting policies of the subsidiaries have been adjusted to be consistent with the Company's accounting policies.
C. The Company's share of its subsidiaries' post-acquisition profits or losses is recognised in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income. When the Company's share of losses in a subsidiary equals or exceeds its interest in the subsidiary, the Company continues to recognise losses proportionate to its ownership.
D. If changes in the Company's shares in subsidiaries do not result in loss in control (transactions with non-controlling interest), transactions shall be considered as equity transactions, which are transactions between owners. Difference of adjustment of non-controlling interest and fair value of consideration paid or received is recognised in equity.
E. When the Company loses control of a subsidiary, the Company remeasures any investment
retained in the former subsidiary at its fair value. That fair value is regarded as the fair value on initial recognition of a financial asset or the cost on initial recognition of the associate or joint venture. Any difference between fair value and carrying amount is recognised in profit or loss. All amounts previously recognised in other comprehensive income in relation to the subsidiary are reclassified to profit or loss on the same basis as would be required if the related assets or liabilities were disposed of. That is, when the Company loses control of a subsidiary, all gains or losses previously recognised in other comprehensive income in relation to the subsidiary should be reclassified from equity to profit or loss, if such gains or losses would be reclassified to profit or loss when the related assets or liabilities are disposed of.
F. Pursuant to the Regulations Governing the Preparation of Financial Reports by Securities Issuers, profit (loss) of the current period and other comprehensive income in the parent company only financial statements shall be equal to the amount attributable to owners of the parent in the parent company only financial statements. Owners' equity in the parent company only financial statements shall be equal to equity attributable to owners of the parent in the parent company only financial statements.
(12) Property, plant and equipment
A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalised.
B. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.
D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each balance sheet date. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors’, from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

Buildings and structures
Machinery and equipment
Transportation equipment
Office equipment
Leasehold improvements
$10 \sim 35$ years
$5 \sim 10$ years
5 years
5 years
10 years
(13) Leasing arrangements (lessee) - right-of-use assets/ lease liabilities
A. Leases are recognised as a right-of-use asset and a corresponding lease liability at the date at which the leased asset is available for use by the Company. For short-term leases or leases of low-value assets, lease payments are recognised as an expense on a straight-line basis over the lease term.
B. Lease liabilities include the net present value of the remaining lease payments at the commencement date, discounted using the incremental borrowing interest rate. Lease payments are mainly fixed payments, less any lease incentives receivable.
The Company subsequently measures the lease liability at amortised cost using the interest method and recognises interest expense over the lease term. The lease liability is remeasured and the amount of remeasurement is recognised as an adjustment to the right-of-use asset when there are changes in the lease term or lease payments and such changes do not arise from contract modifications.
C. At the commencement date, the right-of-use asset is stated at cost and the cost is mainly the amount of the initial measurement of lease liability.
The right-of-use asset is measured subsequently using the cost model and is depreciated from the commencement date to the earlier of the end of the asset's useful life or the end of the lease term. When the lease liability is remeasured, the amount of remeasurement is recognised as an adjustment to the right-of-use asset.
(14) Intangible assets
A. Trademark right and patent rights

Trademark right and patent rights are stated at cost, have a finite useful life and are amortised on a straight-line basis over its estimated useful life of 5 years.
B. Computer software

Computer software is stated at cost and amortised on a straight-line basis over its estimated useful life of $3 \sim 5$ years.
C. Goodwill

Goodwill arises in a business combination accounted for by applying the acquisition method.
(15) Impairment of non-financial assets
A. The Company assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. Except for goodwill, when the circumstances or reasons for recognising impairment loss for an asset in prior years no longer exist or diminish, the impairment is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortised historical cost would have been if the impairment had not been recognised.
B. The recoverable amounts of goodwill shall be evaluated periodically. An impairment loss is
recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Impairment loss of goodwill previously recognised in profit or loss shall not be reversed in the following years.
C. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units, or groups of cash-generating units, that is/are expected to benefit from the synergies of the business combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

## (16) Borrowings

Borrowings comprise short-term bank borrowings. Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.
(17) Notes and accounts payable
A. Accounts payable are liabilities for purchases of raw materials, goods or services and notes payable are those resulting from operating and non-operating activities.
B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
(18) Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability specified in the contract is discharged or cancelled or expires.
(19) Provisions

Provisions (primarily warranties) are recognised when the Company has a present legal or constructive obligation as a result of past events, and it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be reliably estimated.
Provisions are measured at the present value of the expenditures expected to be required to settle the obligation on the balance sheet date, which is discounted using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. When discounting is used, the increase in the provision due to passage of time is recognised as interest expense. Provisions are not recognised for future operating losses.
(20) Employee benefits
A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognised as expense in that period when the employees render service.

## B. Pensions

(a) Defined contribution plans

For defined contribution plans, the contributions are recognised as pension expense when they are due on an accrual basis. Prepaid contributions are recognised as an asset to the extent of a cash refund or a reduction in the future payments.
(b) Defined benefit plans
i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Group in current period or prior periods. The liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets, together with adjustments for unrecognised past service costs. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of government bonds (at the balance sheet date) of a currency and term consistent with the currency and term of the employment benefit obligations.
ii. Remeasurement arising on defined benefit plans are recognised in other comprehensive income in the period in which they arise and are recorded as retained earnings.
iii. Past service costs are recognised immediately in profit or loss.
C. Termination benefits

Termination benefits are employee benefits provided in exchange for the termination of employment as a result from the Company's decision to terminate an employee's employment before the normal retirement date, or an employee's decision to accept an offer of redundancy benefits in exchange for the termination of employment. The Company recognises termination benefits when it is demonstrably committed to a termination, when it has a detailed formal plan to terminate the employment of current employees and when it can no longer withdraw the plan. In the case of an offer made by the Company to encourage voluntary termination of employment, the termination benefits are recognised as expenses only when it is probable that the employees are expected to accept the offer and the number of the employees taking the offer can be reliably estimated. Benefits falling due more than 12 months after balance sheet date are discounted to their present value.
D. Employees', directors' and supervisors' remuneration

Employees', directors' and supervisors' remuneration are recognised as expense and liability, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the resolved amounts and the subsequently actual distributed amounts is accounted for as changes in estimates. If employee compensation is distributed by shares, the Company calculates the number of shares based on the closing price at the previous day of the board meeting resolution.
A. The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or items recognised directly in equity, in which cases the tax is recognised in other comprehensive income or equity.
B. The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional $10 \%$ tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
C. Deferred income tax is recognised, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the parent company only financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.
D. Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. At each balance sheet date, unrecognised and recognised deferred income tax assets are reassessed.
E. Current income tax assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. Deferred income tax assets and liabilities are offset on the balance sheet when the entity has the legally enforceable right to offset current tax assets against current tax liabilities and they are levied by the same taxation authority on either the same entity or different entities that intend to settle on a net basis or realise the asset and settle the liability simultaneously.
(22) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or stock options are shown in equity as a deduction, net of tax, from the proceeds.
(23) Dividends

Dividends are recorded in the Company's financial statements in the period in which they are approved by the Company's shareholders. Cash dividends are recorded as liabilities; stock
dividends are recorded as stock dividends to be distributed and are reclassified to ordinary shares on the effective date of new shares issuance.
(24) Revenue recognition
A. Sales revenue
(a) The Company manufactures and sells uninterrupted power supply equipment and system, improved power quality system and equipment and solar energy equipment and other related products. Sales are recognised when control of the products has transferred, being when the products are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the wholesaler, and either the wholesaler has accepted the products in accordance with the sales contract, or the Company has objective evidence that all criteria for acceptance have been satisfied.
(b) The Company's obligation to provide a repair for faulty products under the standard warranty terms is recognised as a provision.
(c) A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.
B. Sale of goods-Project construction
(a) The Company provides sales services related to uninterruptible power system and equipment, improved power quality system and equipment and solar energy system and equipment. The project construction revenue includes equipment sales and installation services, and the contract involves and provides integrated services. Therefore, the equipment and installation are indistinguishable and are regarded as a single performance obligation. The Company installs equipment, the customer performs the acceptance procedure, and the Company opens the warranty book. The customer obtains the control of the equipment and the benefits arising therefrom. When all the acceptance criteria are met, the Company completes the contractual performance obligated of contract to recognize revenue.
(b) The Company's obligation to provide a repair for project construction under the standard warranty terms is recognised as a provision.
(c) A receivable is recognized when the project construction is completed and the warranty book is delivered to the customer. As this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.
C. Service revenue

The Company provides related services of maintaining uninterruptible power supply equipment, improved power quality system and equipment and solar energy system and equipment. Service
revenue is recognized as income during the financial reporting period in which the services are provided to customers. Revenue from fixed price contracts is recognised as a percentage of the number of months of service actually provided on the balance sheet date. The customer pays the contract price in accordance with the payment schedule agreed upon, and is recognized as a contract assets when the services provided by the Company exceed the customers' payables, and are recognized as contract liabilities if the customer pays more than the services provided by the Company.
D. Costs of obtaining a customer contract

Given that the contractual period lasts less than one year, the Company recognises the incremental costs of obtaining a contract as an expense when incurred although the Company expects to recover those costs.
5. Critical Accounting Judgements, Estimates and Key Sources of Assumption Uncertainty

The preparation of these parent company only financial statements requires management to make critical judgements in applying the Company's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Such assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year; and the related information is addressed below:
(1) Critical judgements in applying the Company's accounting policies

None.
(2) Critical accounting estimates and assumptions
A. Evaluation of inventories

Evaluation of inventories are stated at the lower of cost and net realisable value, the Company must determine the net realisable value of inventories on balance sheet date using judgements and estimates. Due to the rapid technology innovation, the Company evaluates the amounts of normal inventory consumption, obsolete inventories or inventories without market selling value on balance sheet date, and writes down the cost of inventories to the net realisable value. Such an evaluation of inventories is principally based on the demand for the products within the specified period in the future. Therefore, there might be material changes to the evaluation.
As of December 31, 2020, the Company's carrying amount of inventories was $\$ 730,751$.
B. Estimation of provisions for liabilities

The sale of goods requires consideration of the cost incurred or to be incurred in connection with the transaction. Therefore, the Company formulates the proposed policy for the determination of the warranty for the sale of the product, which is used to measure the actual operating profit and loss of the company. The Company's liability determination is based on the Company's policy based on the historical warranty data of the product as the basis for the assessment, and the related product warranty liabilities are estimated to estimate the future maintenance costs.

As of December 31, 2020, the Company estimated the liability provision to be $\$ 47,720$.
6. Details of Significant Accounts
(1) Cash and cash equivalents

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and revolving funds | \$ | 395 | \$ | 399 |
| Checking accounts and demand deposits |  | 124,332 |  | 118,982 |
| Time deposits |  | 194 |  | 194 |
|  |  | 124,921 |  | 119,575 |
| Transferred to 'Other current assets' | ( | 194) | ( | 194) |
|  | \$ | 124,727 | \$ | 119,381 |

A. The Company transacts with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.
B. For details on cash and cash equivalents provided as a pledge or collateral, please refer to Note 8.
(2) Financial assets at fair value through other comprehensive income
$\qquad$ December 31, 2020 December 31, 2019
Non-current items:
Equity instruments
Unlisted stocks
\$ 81,000 \$ 81,000
A. The Company has elected to classify equity instruments that are considered to be strategic investments as financial assets at fair value through other comprehensive income. The fair value of such investments all amounted to $\$ 81,000$, as at December 31, 2020 and 2019, respectively.
B. Amounts recognised in profit or loss and other comprehensive income in relation to the financial assets at fair value through other comprehensive income are $\$ 162$ and $\$ 0$ for the years ended December 31, 2020 and 2019, respectively.
C. As at December 31, 2020 and 2019, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at fair value through other comprehensive income held by the Company was all \$81,000.
D. Information relating to price risk of financial assets at fair value through other comprehensive income is provided in Note 12(2)(3).
(3) Notes and accounts receivable

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Notes receivable | \$ | 13,999 | \$ | 31,496 |
| Accounts receivable | \$ | 319,810 | \$ | 384,810 |
| Less: Allowance for bad debts accounts receivable | ( | 4,269) | ( | 9,738) |
|  | \$ | 315,541 | \$ | 375,072 |

A. The ageing analysis of accounts receivable and notes receivable is as follows:

|  | December 31, 2020 |  |  |  | December 31, 2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accounts receivable |  | Notes receivable |  | Accounts receivable |  | Notes receivable |  |
| Within 120 days | \$ | 305,678 | \$ | 13,999 | \$ | 348,406 | \$ | 30,621 |
| 121 to 180 days |  | 9,460 |  | - |  | 13,700 |  |  |
| 181 to 360 days |  | 4,039 |  | - |  | 17,118 |  |  |
| Over 361 days |  | 633 |  | - |  | 5,586 |  | 875 |
|  | \$ | 319,810 | \$ | 13,999 | \$ | 384,810 | \$ | 31,496 |

The above ageing analysis was based on invoice date.
B. As at December 31, 2020 and 2019, accounts receivable and notes receivable were all from contracts with customers. And as of January 1, 2019, the balance of receivables from contracts with customers amounted to $\$ 413,533$.
C. As at December 31, 2020 and 2019, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Company's notes and accounts receivable was $\$ 13,999$ and $\$ 31,496$; $\$ 315,541$ and $\$ 375,072$, respectively.
D. The Company does not hold any collateral as security.
E. Information relating to credit risk of accounts receivable and notes receivable is provided in Note 12(2).
(4) Inventories

December 31, 2020


Raw materials
Work in process
Semi-finished goods
Finished goods
Goods
Goods in transit
Unfinished constructions
December 31, 2019

| Cost |  | Allowance for valuation loss |  | Book value |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 90,589 | (\$ | 35,501) | \$ | 55,088 |
|  | 19,615 | ( | 2,519) |  | 17,096 |
|  | 129,067 | ( | 30,869) |  | 98,198 |
|  | 53,140 | ( | 6,412) |  | 46,728 |
|  | 38,051 | ( | 8,020) |  | 30,031 |
|  | 58,638 |  | - |  | 58,638 |
|  | 319,622 |  | - |  | 319,622 |
| \$ | 708,722 | (\$ | 83,321) | \$ | 625,401 |

The cost of inventories recognised as expense for the year:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cost of goods sold | \$ | 1,625,545 | \$ | 1,716,296 |
| Maintenance cost |  | 43,328 |  | 33,248 |
| (Gain on reversal of) loss on decline in market |  |  |  |  |
| value | ( | 230) |  | 4,033 |
| Others |  | 13,858 |  | 25,829 |
|  | \$ | 1,682,501 | \$ | 1,779,406 |

For the year ended December 31, 2020, the Company reversed a previous inventory write-down because the inventories were subsequently disposed or sold.
(5) Investments accounted for using equity method

Ablerex Electronics (Samoa) Co., Ltd.

| December 31, 2020 |  |  | December 31, 2019 |
| :---: | :--- | :--- | :--- |
| $\$ 473,807$ |  |  |  |
| $\$$ | 469,926 |  |  |

Joint Rewards Trading Corp.
Ablerex Corporation
48,190
43,566
Ablerex International Co., Ltd.
Ablerex Electronics (S) Pte. Ltd.
29,418
30,116
Wada Denki Co., Ltd.
92,782
88,776

| 92,782 |  | 88,776 |  |
| ---: | ---: | ---: | ---: |
| 9,961 |  | 2,922 |  |
|  | 12,676 |  | 5,148 |
|  | 666,834 | $\$ 40,484$ |  |

Please refer to Note 4(3) in the consolidated financial statements for the year ended December 31, 2019 for the information regarding the Company's subsidiaries.
(6) Property, plant and equipment

2020

|  | Land | Buildings | Machinery |  | Transportation equipment |  | Office Leasehold equipment improvements |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At January 1 |  |  |  |  |  |  |  |  |  |  |  |
| Cost | \$166,077 | \$ 468,800 | \$ | 19,282 | \$ | 1,251 | \$ 30,158 | \$ | 6,027 | \$ | 691,595 |
| Accumulated depreciation | - | ( 132,801) | ( | 8,038) |  | 439) | ( 13,020) | ( | 3,689) | ( | 157,987) |
|  | \$166,077 | \$ 335,999 | \$ | 11,244 | \$ | 812 | \$ 17,138 | \$ | 2,338 | \$ | 533,608 |
| Opening net book amount as at January 1 | \$166,077 | \$ 335,999 | \$ | 11,244 | \$ | 812 | \$ 17,138 | \$ | 2,338 | \$ | 533,608 |
| Additions | - | 2,558 |  | 911 |  | 107 | 7,541 |  | - |  | 11,117 |
| Transfer | - | - |  | 403 |  | - | - |  | - |  | 403 |
| Depreciation charge | - | ( 21,410) | ( | 1,970) |  | 261) | 6,417) | ( | 591) | ( | 30,649) |
| Closing net book amount as at December 31 | \$166,077 | \$ 317,147 | \$ | 10,588 | \$ | 658 | \$ 18,262 | \$ | 1,747 | \$ | 514,479 |
| At December 31 |  |  |  |  |  |  |  |  |  |  |  |
| Cost | \$166,077 | \$ 442,186 | \$ | 20,596 | \$ | 1,358 | \$ 34,802 | \$ | 6,027 | \$ | 671,046 |
| Accumulated depreciation | - | ( 125,039) | ( | 10,008) |  | 700) | $(16,540)$ |  | 4,280) |  | 156,567) |
|  | \$166,077 | \$ 317,147 | \$ | 10,588 | \$ | 658 | \$ 18,262 | \$ | 1,747 | \$ | 514,479 |


|  | Land | Buildings | Machinery |  | Transportation equipment |  | Office <br> equipment <br> Leasehold <br> improvements |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At January 1 |  |  |  |  |  |  |  |  |  |  |  |
| Cost | \$ 166,077 | \$ 467,441 | \$ | 16,391 | \$ | 1,278 | \$ 23,280 | \$ | 6,027 | \$ | 680,494 |
| Accumulated depreciation | - | ( 109,766) | ( | 6,326) |  | 526) | ( 9,181) | ( | 3,098) |  | 128,897) |
|  | \$166,077 | \$ 357,675 | \$ | 10,065 | \$ | 752 | \$ 14,099 | \$ | 2,929 | \$ | 551,597 |
| Opening net book amount as at January 1 | \$ 166,077 | \$ 357,675 | \$ | 10,065 | \$ | 752 | \$ 14,099 | \$ | 2,929 | \$ | 551,597 |
| Additions | - | 1,359 |  | 2,640 |  | 333 | 7,135 |  | - |  | 11,467 |
| Transfer | - | - |  | 251 |  | - | 1,294 |  | - |  | 1,545 |
| Depreciation charge | - | ( 23,035) | ( | 1,712) |  | 273) | ( 5,390) |  | 591) | ( | 31,001) |
| Closing net book amount as at December 31 | \$166,077 | \$ 335,999 | \$ | 11,244 | \$ | 812 | \$ 17,138 | \$ | 2,338 | \$ | 533,608 |
| At December 31 |  |  |  |  |  |  |  |  |  |  |  |
| Cost | \$ 166,077 | \$ 468,800 | \$ | 19,282 | \$ | 1,251 | \$ 30,158 | \$ | 6,027 | \$ | 691,595 |
| Accumulated depreciation | - | ( 132,801) |  | 8,038) |  | 439) | ( 13,020) |  | 3,689) |  | 157,987) |
|  | \$166,077 | \$ 335,999 | \$ | 11,244 | \$ | 812 | \$ 17,138 | \$ | 2,338 | \$ | 533,608 |

A. The abovementioned equipment are all assets for its own use.

B The significant components of buildings include buildings, air conditioners, elevators and utility construction. Buildings are depreciated over 26 to 35 years, and others are depreciated over 10 years.
C There were no borrowing costs capitalised as part of property, plant and equipment.
(7) Leasing arrangements - lessee
A. The Company leases various assets including buildings (including land), transportation equipment and office equipment. Rental contracts are typically made for periods of 1 to 5 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.
B. Short-term leases with a lease term of 12 months or less comprise parking spaces. Low-value assets comprise office equipment. On December 31, 2020 and 2019, payments of lease commitments for short-term leases amounted to $\$ 492$ and $\$ 180$, respectively.
C. The carrying amount of right-of-use assets and the depreciation charge are as follows:

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Carrying amount |  | Carrying amount |  |
| Buildings (including land) | \$ | 2,129 | \$ | 7,240 |
| Transportation equipment |  | 271 |  | 812 |
| Office equipment |  | 313 |  | 571 |
|  | \$ | 2,713 | \$ | 8,623 |
|  | 2020 |  | 2019 |  |
|  | Depreciation charge |  | Depreciation charge |  |
| Buildings (including land) | \$ | 5,692 | \$ | 5,718 |
| Transportation equipment |  | 541 |  | 691 |
| Office equipment |  | 257 |  | 269 |
|  | \$ | 6,490 | \$ | 6,678 |

D. For the years ended December 31, 2020 and 2019, the additions to right-of-use assets were $\$ 698$ and $\$ 689$, respectively.
E. The information on profit and loss accounts relating to lease contracts is as follows:

|  | 2020 |  |  | 2019 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  | $\$$ | 188 |  |
| Items affecting profit or loss | $\$$ | 492 |  | 180 |  |
| Interest expense on lease liabilities |  | 217 |  | 132 |  |
| Expense on short-term lease contracts |  |  |  |  |  |

F. For the years ended December 31, 2020 and 2019, the Company's total cash outflow for leases were $\$ 7,272$ and $\$ 7,113$, respectively.
(8) Other non-current assets

Overdue receivable
Allowance for bad debts - overdue receivable

Prepayments for equipment
Guarantee deposits
Deferred expenses

| December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: |
| \$ | 33,884 | \$ | 28,415 |
| ( | 33,884) | ( | 28,415) |
|  | 2,880 |  | 1,724 |
|  | 10,491 |  | 9,975 |
|  | 6,562 |  | 9,709 |
| \$ | 19,933 | \$ | 21,408 |

(9) Short-term borrowings

| Type of borrowings | December 31, 2020 |  | Interest rate range | Collateral |
| :---: | :---: | :---: | :---: | :---: |
| Bank borrowings |  |  |  |  |
| Unsecured borrowings | \$ | 362,000 | 0.95\% ~ 1.01\% | None |
| Type of borrowings | December 31, 2019 |  | Interest rate range | Collateral |
| Bank borrowings |  |  |  |  |
| Unsecured borrowings | \$ | 384,767 | 0.97\% ~ 1.00\% | None |

For collaterals on bank borrowings and book value information, please refer to Note 7.
(10) Other payables

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Year-end bonus payable | \$ | 34,742 | \$ | 33,614 |
| Wages and salaries payable |  | 16,507 |  | 16,269 |
| Employees' compensation and directors' remuneration payables |  | 6,327 |  | 8,319 |
| Payable for other short-term employee benefits |  | 5,971 |  | 7,408 |
| Others |  | 31,827 |  | 30,432 |
|  | \$ | 95,374 | \$ | 96,042 |

(11) Provisions for liabilities -current

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Warranty: |  |  |  |  |
| At January 1 | \$ | 40,441 | \$ | 31,959 |
| Additional provisions |  | 13,858 |  | 24,508 |
| Used during the period | ( | 6,579) |  | 16,026) |
| At December 31 | \$ | 47,720 | \$ | 40,441 |

The Company's provisions for warranties are primarily for uninterruptible power supplies and solar energy related products. The provisions for warranties are estimated based on historical warranty data of uninterruptible power supplies and solar energy related products.
(12) Pensions
A. (a) The Company has a defined benefit pension plan in accordance with the Labor Standards Law, covering all regular employees’ service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company and its domestic subsidiaries contribute monthly an amount equal to $2 \%$ of the employees’ monthly salaries and wages to the
retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company and its domestic subsidiaries would assess the balance in the aforementioned labor pension reserve account by December 31, every year. If the account balance is insufficient to pay the pension calculated by the aforementioned method of the employees expected to qualify for retirement in the following year, the Company will make contributions to cover the deficit by next March.
(b) The amounts recognised in the balance sheet are as follows:

December 31, $2020 \quad$ December 31, 2019
Present value of funded defined benefit obligations
Fair value of plan assets
Net defined benefit liability

| (\$ | 57,019) (\$ | 56,160) |
| :---: | :---: | :---: |
|  | 34,444 | 32,746 |
| (\$ | 22,575) (\$ | 23,414) |

(c) Movements in net defined benefit liabilities are as follows:

|  | 2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Present value of defined benefit obligations |  | Fair value of plan assets |  | Net defined benefit liability |  |
| At January 1 | (\$ | 56,160) | \$ | 32,746 | (\$ | 23,414) |
| Current service cost | ( | 217) |  | - | ( | 217) |
| Interest (expense) income | ( | 417) |  | 245 | ( | 172) |
| Past service cost |  | 671 |  | - |  | 671 |
|  | (\$ | 56,123) | \$ | 32,991 | (\$ | 23,132) |
| Remeasurements: |  |  |  |  |  |  |
| Return on plan assets (excluding amounts included in interest income or expense) |  | - |  | 1,073 |  | 1,073 |
| Change in demographic assumptions | ( | 5) |  | - | ( | 5) |
| Financial assumptions change | ( | 2,731) |  | - | ( | 2,731) |
| Experience adjustments |  | 1,840 |  | - |  | 1,840 |
|  | ( | 896) |  | 1,073 |  | 177 |
| Pension fund contribution |  | - |  | 380 |  | 380 |
| At December 31 | (\$ | 57,019) | \$ | 34,444 | (\$ | $\underline{\text { 22,575) }}$ |


|  | 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Present value of defined benefit obligations |  | Fair value of plan assets |  | Net defined benefit liability |  |
| At January 1 | (\$ | 52,807) | \$ | 31,046 | (\$ | 21,761) |
| Current service cost | ( | 77) |  | - | ( | 77) |
| Interest (expense) income | ( | 522) |  | 307 | ( | 215) |
|  | ( | 53,406) |  | 31,353 | ( | 22,053) |
| Remeasurements: |  |  |  |  |  |  |
| Return on plan assets (excluding amounts included in interest income or expense) |  | - |  | 1,096 |  | 1,096 |
| Change in demographic assumptions | ( | 123) |  | - | ( | 123) |
| Financial assumptions change | ( | 1,561) |  | - | ( | 1,561) |
| Experience adjustments | ( | 1,070) |  | - | ( | 1,070) |
|  | ( | 2,754) |  | 1,096 | ( | 1,658) |
| Pension fund contribution |  | - |  | 297 |  | 297 |
| At December 31 | (\$ | 56,160) | \$ | 32,746 | (\$ | 23,414) |

(d) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilisation plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilisation of the Labor Retirement Fund" (Article 6: The scope of utilisation for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). With regard to the utilisation of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company and its domestic subsidiaries have no right to participate in managing and operating that fund and hence the Company and its domestic subsidiaries are unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2020 and 2019 is given in the Annual Labor Retirement Fund Utilisation Report announced by the government.
(e) The principal actuarial assumptions used were as follows:

|  | 2020 | 2019 |
| :---: | :---: | :---: |
| Discount rate | 0.30\% | 0.75\% |
| Future salary increases | 2.00\% | 2.00\% |

Assumptions regarding future mortality experience are set based on the fifth Taiwan Standard Ordinary Experience Mortality Table (2012 TSO).

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis is as follows:

| $\frac{\text { Discount rate }}{\text { Increase 0.25\% }}$ Decrease 0.25\% |  | Future salary increases |
| :---: | :---: | :---: | :---: |
| $\underline{\text { Increase 0.25\% }}$ Decrease 0.25\% |  |  |

December 31, 2020
Effect on present value of defined benefit (\$ 1,529) \$ 1,590 \$ 1,559 (\$ 1,507)
December 31, 2019
Effect on present value of defined benefit $\quad \$ \quad 1,566) \$ 1,630 \$ 1,606(\$ 1,551)$

The sensitivity analysis above is based on one assumption which changed while the other conditions that remain unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.
(f) Expected contributions to the defined benefit pension plans of the Company for the year ending December 31, 2021 amount to $\$ 928$.
(g) As of December 31, 2020, the weighted average duration of the retirement plan is 10 years. The analysis of timing of the future pension payment was as follows:

| Within 1 year | $\$$ | 2,034 |
| :--- | ---: | ---: |
| $1-2$ year(s) |  | 1,652 |
| $3-5$ years | 4,743 |  |
| Over 5 years | 50,208 |  |
|  | $\$ 8$ | 58,637 |

B. (a) Effective July 1, 2005, the Company has established a defined contribution pension plan (the "New Plan") under the Labour Pension Act (the "Act"), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount based on $6 \%$ of the employees' monthly salaries and wages to the employees’ individual pension accounts at the Bureau of Labour Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment.
(b) The pension costs under the defined contribution pension plans of the Company for the years ended December 31, 2020 and 2019 were $\$ 11,265$ and $\$ 10,549$, respectively.
(13) Share capital

As of December 31, 2020, the Company's authorised capital was $\$ 800,000$, consisting of 80 million shares of ordinary stock, and the paid-in capital was $\$ 450,000$ with a par value of $\$ 10$ (in dollars) per share. All proceeds from shares issued have been collected. The Company's ordinary shares at the beginning of the period are the same with the outstanding shares at the end of the period.
(14) Capital surplus
A. Pursuant to the R.O.C. Company Act, capital surplus arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C. Securities and Exchange Law requires that the amount of capital surplus to be capitalized mentioned above should not exceed $10 \%$ of the paid-in capital each year. However, capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.
B. The shareholders resolved to appropriate capital surplus in cash at their meeting on June 19, 2020:

Year ended December 31, 2019

|  | Year ended December 31, 2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount |  | Cash per share (in dollars) |  |
| Capital surplus appropriated in cash | \$ | 13,500 | \$ | 0.30 |

The cash appropriation of capital surplus is in agreement with the proposal submitted by the Board
of Directors.
(15) Retained earnings
A. Under the Company's Articles of Incorporation, the current year's earnings, if any, shall first be used to pay all taxes and offset prior years' operating losses and then $10 \%$ of the remaining amount shall be set aside as legal reserve unless the accumulated legal reserve has reached the total capital stock balance. Special reserve shall be appropriated in accordance with related regulations promulgated by competent authorities, and the special reserve along with the accumulated unappropriated retained earnings from previous years is considered as the distributable earnings. The remainder, if any, after considering the operating status, and through a proposition by the Board of Directors and a resolution by the shareholders, shall be retained.
B. The Company's dividend policy is based on the Company's current operation status, future capital requirements, long-term operation plan, shareholders' benefits, balanced dividends and the Company's long-term financial plan, etc. The appropriation is proposed by the Board of Directors and then approved by the shareholders during their meeting. Cash dividends shall not be less than $20 \%$ of the total dividends distributed to shareholders.
C. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve shall not be used for any other purpose. The use of legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of $25 \%$ of the Company's paid-in capital.
D. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When the debit balance on other equity items is reversed subsequently, the reversed amount may be
included in the distributable earnings.
E. The appropriation of 2019 earnings as proposed by the shareholders on June 19, 2020 and the appropriation of 2018 earnings as resolved by the shareholders on June 18, 2019 are as follows:

|  | Year ended December 31, 2019 |  |  |  | Year ended December 31, 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  | Dividend per share (in dollars) |  | Amount |  | Dividend per share$\qquad$ |  |
| Legal reserve | \$ | 3,639 |  |  | \$ | 7,316 |  |  |
| Special reserve |  | 17,841 |  |  |  | 4,907 |  |  |
| Cash dividends |  | 31,500 | \$ | 0.70 |  | 67,500 | \$ | 1.50 |

## (16) Sales revenue

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales revenue | \$ | 956,182 | \$ | 1,099,525 |
| Project construction revenue |  | 979,076 |  | 961,371 |
| Service revenue |  | 89,510 |  | 74,738 |
|  | \$ | 2,024,768 | \$ | 2,135,634 |

A. Disaggregation of revenue from contracts with customers

The Company derives revenue from the transfer of goods and services over time and at a point in time in the following:

| Year ended December 31, 2020 | First Busines Division |  | Second <br> Business <br> Division |  | Technical Services Division |  | Energy Division |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total segment revenue | \$ | 660,612 | \$ | 888,857 | \$ | 219,391 | \$ | 255,908 | \$ | 2,024,768 |
| Timing of revenue recognition |  |  |  |  |  |  |  |  |  |  |
| At a point in time | \$ | 660,612 | \$ | 888,857 | \$ | 150,659 | \$ | 244,595 | \$ | 1,944,723 |
| Over time |  | - |  | - |  | 68,732 |  | 11,313 |  | 80,045 |
|  | \$ | 660,612 | \$ | 888,857 | \$ | 219,391 | \$ | 255,908 | \$ | 2,024,768 |
| Year ended December 31, 2019 | First Busines Division |  | Second <br> Business <br> Division |  | Technical Services Division |  | Energy Division |  | Total |  |
| Total segment revenue | \$ | 628,792 | \$ | 1,057,552 | \$ | 215,480 | \$ | 233,810 | \$ | 2,135,634 |
| Timing of revenue recognition |  |  |  |  |  |  |  |  |  |  |
| At a point in time | \$ | 628,792 | \$ | 1,057,552 | \$ | 148,808 | \$ | 232,190 | \$ | 2,067,342 |
| Over time |  | - |  | - |  | 66,672 |  | 1,620 |  | 68,292 |
|  | \$ | $\underline{628,792}$ | \$ | $\underline{\text { 1,057,552 }}$ | \$ | 215,480 | \$ | 233,810 | \$ | 2,135,634 |

B. Contract liabilities

The Company has recognised the following revenue-related contract liabilities:

Contract liabilities:
Contract liabilities

- advance receipts for construction
\$
December 31, 2020
December 31, 2019 $\qquad$
January 1, 2019

Contract liabilities

- advance sales receipts

| \$ | 195,375 | \$ | 163,135 | \$ | 234,440 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 17,991 |  | 6,550 |  | 5,910 |
| \$ | 213,366 | \$ | 169,685 | \$ | 240,350 |

(a) Significant changes in contract liabilities

None.
(b) Revenue recognised that was included in the contract liability balance at the beginning of the period
Revenue recognised that was included
in the contract liability balance at the
beginning of the period

Sales revenue
$\qquad$
$\qquad$
Revenue recognised that was included in the contract liability balance at the beginning of the period
\$
\$ 143,287
$\$ \quad 154,388$
(17) Interest income

Interest income from bank deposits

| 2020 |  |  | 2019 |  |
| :--- | :--- | :--- | :--- | :---: |

(18) Other income

Dividend income
Other income, others

| 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: |
| \$ | 162 | \$ | - |
|  | 2,524 |  | 4,204 |
| \$ | 2,686 | \$ | 4,204 |

(19) Other gains and losses

Loss on disposal of investments
Foreign exchange gain
Others

| 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: |
| (\$ | 19) | \$ | - |
|  | 2,843 |  | 1,280 |
|  | - |  | 325) |
| \$ | 2,824 | \$ | 955 |

(20) Finance costs

Interest expense

| 2020 |  |  | 2019 |  |
| :--- | :--- | :--- | :--- | :---: |
|  | 3,555 |  |  |  |

(21) Expenses by nature

|  | 2020 |  |  | 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Operating costs | Operating expenses | Total | Operating costs | Operating expenses | Total |
| Employee benefit expense | \$ 73,986 | \$ 209,741 | \$ 283,727 | \$ 70,698 | \$ 203,063 | \$ 273,761 |
| Depreciation charges | 14,113 | 23,026 | 37,139 | 14,036 | 23,643 | 37,679 |
| Amortization charges | 338 | 8,359 | 8,697 | 145 | 8,805 | 8,950 |

(22) Employee benefit expense

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Wages and salaries | \$ | 241,005 | \$ | 232,792 |
| Labor and health insurance fees |  | 21,630 |  | 20,644 |
| Pension costs |  | 10,983 |  | 10,841 |
| Directors' remuneration |  | 1,297 |  | 874 |
| Other personnel expenses |  | 8,812 |  | 8,610 |
|  | \$ | 283,727 | \$ | 273,761 |

A. In accordance with the Articles of Incorporation of the Company, a ratio of distributable profit of the current year, after covering accumulated losses, shall be distributed as employees' compensation and directors' and supervisors' remuneration. The ratio shall be $6 \%$ to $10 \%$ for employees' compensation and shall not be higher than $2 \%$ for directors' and supervisors' remuneration.
B. For the years ended December 31, 2020 and 2019, employees' compensation was accrued at $\$ 3,263$ and $\$ 2,717$, respectively; while directors' and supervisors' remuneration was accrued at $\$ 1,088$ and $\$ 906$, respectively. The aforementioned amounts were recognized in salary expenses. The employees' compensation and directors' and supervisors' remuneration were estimated and accrued based on $6 \%$ and $2 \%$ of distributable profit of current year for the year ended December 31, 2020.
The difference of $\$ 113$ between employees' compensation (directors' and supervisors' remuneration) as resolved by the Board of Directors and the amount recognised in the 2019 financial statements of $\$ 2,717$, $\$ 906$ had been adjusted in profit or loss for 2020. The appropriation was in the form of cash.
Information about the appropriation of employees' compensation (bonus) and directors' and supervisors' remuneration by the Company as proposed by the Board of Directors and resolved will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.
(23) Income tax
A. Income tax expense
(a) Components of income tax expense:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current tax: |  |  |  |  |
| Current tax on profit for the period | \$ | 5,027 | \$ | 8,644 |
| Prior year income tax overestimation | ( | 1,341) |  | 3,601) |
| Total current tax |  | 3,686 |  | 5,043 |
| Deferred tax: |  |  |  |  |
| Origination and reversal of temporary differences |  | 4,434 | ( | 4,300) |
| Income tax expense | \$ | 8,120 | \$ | 743 |

(b) The income tax (charge)/credit relating to components of other comprehensive income are as follows:

Currency translation differences

| 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: |
| \$ | 43 | (\$ | 4,460) |
|  | 35 | ( | 331) |
| \$ | 78 | (\$ | 4,791) |

B. Reconciliation between income tax expense and accounting profit:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Tax calculated based on profit before tax and statutory tax rate | \$ | 10,007 | \$ | 8,049 |
| Expenses that should be excluded according to tax laws | ( | 17) |  |  |
| Income exempted according to tax law | ( | 32) |  | - |
| Effect from tax credit of investment | ( | 497) |  | 3,705) |
| Prior year income tax overestimation | ( | 1,341) |  | 3,601) |
| Income tax expense | \$ | 8,120 | \$ | 743 |

C. Amounts of deferred tax assets or liabilities as a result of temporary differences and investment tax credits are as follows:

Recognised in

|  | At January 1, <br> 2020 |  | Recognised in profit or loss |  | Recognised in other comprehensive$\qquad$ income |  | At December 31, 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Temporary differences: <br> -Deferred tax assets: |  |  |  |  |  |  |  |  |
| Unrealised warranty provision | \$ | 8,088 | \$ | 1,456 | \$ | - | \$ | 9,544 |
| Allowance for market value decline and loss for inventories |  | 16,664 | ( | 46) |  | - |  | 16,618 |
| Accrued pension liabilities |  | 4,683 | ( | 133) |  | 35) |  | 4,515 |
| Allowance for bad debts |  | 6,474 |  | 195 |  | - |  | 6,669 |
| Translation differences of foreign operations |  | 5,652 |  | - |  | 43) |  | 5,609 |
| Others |  | 3,645 | ( | 560) |  | - |  | 3,085 |
|  |  | 45,206 |  | 912 |  | 78) |  | 46,040 |
|  |  |  |  |  |  |  |  |  |
| Gain on foreign long-term equity investments | ( | 81,991) | ( | 5,346) |  | - | ( | 87,337) |
|  | ( | 81,991) |  | 5,346) |  | - | ( | 87,337) |
|  | (\$ | 36,785) | (\$ | 4,434) | \$ | 78) | (\$ | 41,297) |
|  |  | uary 1, $19$ |  | $\begin{aligned} & \text { ised in } \\ & \text { or loss } \\ & \hline \end{aligned}$ |  | d in hensive $\qquad$ |  | mber 31, $19$ |
| Temporary differences: -Deferred tax assets: |  |  |  |  |  |  |  |  |
| Allowance for market value |  |  |  |  |  |  |  |  |
| decline and loss for inventories |  | 15,593 |  | 1,071 |  | - |  | 16,664 |
| Accrued pension liabilities |  | 4,352 |  | - |  | 331 |  | 4,683 |
| Allowance for bad debts |  | 6,516 | ( | 42) |  | - |  | 6,474 |
| Translation differences of foreign operations |  | 1,192 |  | - |  | 4,460 |  | 5,652 |
| Others |  | 3,109 |  | 536 |  | - |  | 3,645 |
|  |  | 37,154 |  | 3,261 |  | 4,791 |  | 45,206 |
| -Deferred tax liabilities: |  |  |  |  |  |  |  |  |
| Gain on foreign long-term |  |  |  |  |  |  |  |  |
| Others | ( | 20) |  | 20 |  | - |  | - |
|  | ( | 83,030) |  | 1,039 |  | - |  | 81,991) |
|  | (\$ | 45,876) | \$ | 4,300 | \$ | 4,791 | (\$ | 36,785) |

D. The Company's income tax returns through 2018 have been assessed and approved by the Tax Authority.
(24) Earnings per share

|  | 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount after <br> tax |  | Weighted average number of ordinary shares outstanding (shares in thousands) | Earnings per share (in dollars) |  |
| Basic earnings per share |  |  |  |  |  |
| Profit attributable to ordinary shareholders | \$ | 41,917 | 45,000 | \$ | 0.93 |
| Diluted earnings per share |  |  |  |  |  |
| Profit attributable to ordinary shareholders Assumed conversion of all dilutive potential ordinary shares | \$ | 41,917 | 45,000 |  |  |
| Employees' compensation |  | - | 104 |  |  |
| Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares | \$ | 41,917 | 45,104 | \$ | 0.93 |
|  |  |  | 2019 |  |  |
|  |  | unt after $\operatorname{tax}$ | Weighted average number of ordinary shares outstanding (shares in thousands) |  | ngs <br> hare <br> llars) |
| Basic earnings per share |  |  |  |  |  |
| Profit attributable to ordinary shareholders | \$ | 39,500 | 45,000 | \$ | 0.88 |
| Diluted earnings per share |  |  |  |  |  |
| Profit attributable to ordinary shareholders Assumed conversion of all dilutive potential ordinary shares | \$ | 39,500 | 45,000 |  |  |
| Employees' compensation |  | - | 118 |  |  |
| Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares | \$ | 39,500 | 45,118 | \$ | 0.88 |

(25) Changes in liabilities from financing activities

|  | 2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Short-term borrowings |  | Lease liabilities |  | Liabilities from financing activitiesgross |  |
| At January 1 | \$ | 384,767 | \$ | 8,688 | \$ | 393,455 |
| Changes in cash flow from financing activities |  | 22,767) |  | 6,466) |  | 29,233) |
| Changes in other non-cash items |  | - |  | 580 |  | 580 |
| At December 31 | \$ | 362,000 | \$ | 2,802 | \$ | 364,802 |

At January 1
Changes in cash flow from financing activities
Changes in other non-cash items
At December 31

| 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings |  | Lease liabilities |  | Liabilities from financing activities gross |  |
| \$ | 191,071 | \$ | 14,768 | \$ | 205,839 |
|  | 193,696 | ( | $\begin{gathered} 6,613) \\ 533 \end{gathered}$ |  | $\begin{array}{r} 187,083 \\ 533 \end{array}$ |
| \$ | 384,767 | \$ | 8,688 | \$ | 393,455 |

## 7. Related Party Transactions

(1) Names of related parties and relationship

| Names of related parties |  |
| :--- | :--- |
|  | Relationship with the Company |
| United Integrated Services Co., Ltd. | The entity using the equity method to <br> account for the investment in the <br> Company |
| Ablerex Electronics (Samoa) Co., Ltd. (Ablerex-Samoa) | The Company's subsidiary |
| Joint Rewards Trading Corp. (Joint) | The Company's subsidiary (Note) |
| Ablerex Corporation (Ablerex-USA) | The Company's subsidiary |
| Ablerex International Co., Ltd. (Ablerex-HK) | The Company's subsidiary |
| Ablerex Electronics (S) Pte. Ltd. (Ablerex-SG) | The Company's subsidiary |
| Ablerex Electronics U.K. Ltd. (Ablerex-UK) | The Company's subsidiary |
| Wada Denki Co., Ltd. (Ablerex-JP) | The Company's subsidiary |
| Ablerex Overseas Co., Ltd. (Ablerex-Overseas) | The Company's second-tier company |
| Ablerex Electronics Italy S.R.L. (Ablerex-IT) | The Company’s second-tier company |
| Ablerex Electronics (Thailand) Co., Ltd. | The Company’s second-tier company |
| Ablerex Latam Corporation (Ablerex-Latam) (Note) | The Company's second-tier company |
| Ablerex Electronics (Suzhou) Co., Ltd. (Ablerex-SZ) | The Company's third-tier company |
| Ablerex Electronics (Beijing) Co.,Ltd. (Ablerex-BJ) | The Company's third-tier company |
| Eco Energy Corporation | Other related party |
| Directors, supervisors, general manager and vice general | The Group's key management |
| manager |  |

Note: Joint Rewards Trading Corp. (Joint) completed the cancellation of registration on September 28, 2020.
(2) Significant related party transactions and balances
A. Sales revenue

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Subsidiary | \$ | 376,413 | \$ | 374,332 |
| Entities with significant influence to the Group |  | 145 |  | 165,930 |
| Other related parties |  | - |  | 1,001 |
|  | \$ | 376,558 | \$ | 541,263 |

(a) Except for goods sold to a subsidiary, Ablerex-SZ, that were through Ablerex-HK at no price
difference, transaction prices to remaining subsidiaries were based on mutual agreement. The credit term to subsidiaries is 120 days after monthly billings, excluding 90 days after monthly billings to Ablerex-SZ, and the credit terms to customers are 60 to 120 days after monthly billings.
(b) The transaction prices and terms of the Company to United Integrated Services Co., Ltd. and other related parties are in accordance with the agreed contracts.
B. Purchases

|  | 2020 |  |  | 2019 |  |
| :--- | ---: | ---: | :--- | :--- | ---: |
|  | $\$$ | 639,304 |  | $\$$ | 905,611 |
| Ablerex-HK | $\$ 24,229$ |  | 216,104 |  |  |
| Ablerex-SZ |  | - |  | 28 |  |
| Subsidiary |  | 886,533 |  | $\$$ | $1,121,743$ |
|  |  |  |  |  |  |

(a) The Company acquired midget uninterruptible power equipment from Ablerex-SZ through Ablerex-HK. Ablerex-HK acquired the equipment from Ablerex-SZ based on the agreed price and then resold to the Company at the same price. The payment term is 60 days after monthly billings. The payment terms to non-related parties are 90 to 150 days after monthly billings.
(b) In addition, the Company directly acquired midget uninterruptible power equipment from Ablerex-SZ based on the agreed price, and the payment term is 60 days after monthly billings.
C. Leasing arrangements - lessee
(a) The Company leased office and plant from United Integrated Services Co., Ltd. Rental contracts are typically made for periods from 2019 to 2020. Rents are paid at the end of each month.
(b) Acquisition of right-of-use assets - On January 1, 2019 (the date of initial application of IFRS 16), the Company increased right-of-use assets by $\$ 10,340$.
(c) Lease liabilities
i. Outstanding balance

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| United Integrated |  |  |  |  |
| Services Co., Ltd. | \$ | 1,853 | \$ | 6,251 |

ii. Interest expense

United Integrated Services Co., Ltd. |  |  |  | 2020 |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |

D. Receivables

Ablerex-SG
Subsidiary
Entities with significant
influence to the Company
E. Other receivables

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Purchase on behalf of others |  |  |  |  |
| Ablerex-HK | \$ | - | \$ | 6,455 |
| Ablerex-SZ |  | 2,226 |  | 3,223 |
| Capital requirements |  |  |  |  |
| Ablerex-Latam |  | 42,720 |  | 20,497 |
| Supervision fee |  |  |  |  |
| Subsidiary |  | 342 |  | 540 |
| Others |  |  |  |  |
| Subsidiary |  | 2 |  | 18 |
|  | \$ | 45,290 | \$ | 30,733 |

Information on purchases on behalf of Ablerex-HK and Ablerex-SZ and capital requirements of Ablerex-Latam is provided in Notes 7(2) G and 13(1)A, respectively.
F. Payables to related parties

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Ablerex-HK | \$ | 159,956 | \$ | 117,307 |
| Ablerex-SZ |  | 41,114 |  | 82,935 |
|  | \$ | 201,070 | \$ | 200,242 |

G Material and equipment purchased on behalf of others
(a) The Company purchased the critical raw materials on behalf of Ablerex-SZ through Ablerex-HK's transhipment. The Company resold these critical raw materials to Ablerex-HK under a transaction price calculated based on purchasing costs plus agreed-upon processing fee, and then Ablerex-HK resold the material to Ablerex-SZ at the same price. No sales revenue and cost arising from this transaction were recognised.
(b) The Company directly purchased the critical raw materials on behalf of Ablerex-SZ, and the transaction price was calculated based on purchasing costs plus agreed-upon processing fee. No sales revenue and cost arising from this transaction were recognised.
(c) Details of processing revenue (shown as miscellaneous income) derived from purchasing materials and equipment on behalf of Ablerex-SZ as abovementioned are as follows:

Materials purchased on behalf of Ablerex-SZ

| Ablerex-SZ | \$ | 24,356 | \$ | 16,925 |
| :---: | :---: | :---: | :---: | :---: |
| Ablerex-HK | - |  |  | 19,945 |
|  | \$ | 24,356 | \$ | 36,870 |
| Miscellaneous income |  |  |  |  |
| Ablerex-SZ | \$ | 1,537 | \$ | 1,683 |
| Ablerex-HK |  | - |  | 1,586 |
|  | \$ | 1,537 | \$ | 3,269 |

H. Supervision fee revenue (recognised as deduction in operating expenses-administrative expenses)
(a) The Company provided management services to Ablerex-SZ, and received the management fee revenue based on the agreed consideration through Joint. For the years ended December 31, 2020 and 2019, management fee revenue was recognised amounting to $\$ 0$ and $\$ 6,486$, respectively, and was recorded as deduction in operating expenses-administrative expenses.
(b) The Company provided management services to Ablerex-USA. For the years ended December 31, 2020 and 2019, management fee revenue was recognised amounting to $\$ 2,134$ and $\$ 2,223$, respectively, and was recorded as deduction in operating expenses -administrative expenses. The credit term is 90 days after monthly billings. As of December 31, 2020, and 2019, other receivables amounted to $\$ 342$ and $\$ 540$, respectively.
I. Sales service fee (shown as operating expenses- selling expenses)

Ablerex-IT provided business connection and order taking service of certain foreign customers to the Company, and the Company paid an agreed percentage of sales revenue to Ablerex-IT as a service fee. For the years ended December 31, 2020 and 2019, the Company recognised sales service fee in the amounts of $\$ 9,109$ and $\$ 8,934$, respectively, and the credit term is 120 days after monthly billings.
J. Endorsements and guarantees
(a) As of December 31, 2020 and 2019, unsecured bank borrowings amounted to \$362,000 and $\$ 384,767$, respectively. The Company's key management is the joint guarantor.
(b) As of December 31, 2020 and 2019, the Company provided guarantee for Ablerex-HK's bank borrowing credit line amounting to US\$7,500 thousand for both years. As of December 31, 2020 and 2019, the borrowings of Ablerex-HK amounted to US\$2,400 thousand and US\$850 thousand. For the year ended December 31, 2020, information on the endorsement and guarantee transaction is provided in Note 13(1) B.

## K. Commitments

As of December 31, 2020 and 2019, details of notes issued for providing performance guarantee for sales warranty and leasing contracts are as follows:

|  | December 31, 2020 |  |  | December 31, 2019 |
| :--- | :--- | :--- | :--- | :--- |
| Entities with significant <br> influence to the Company |     |  |  |  |

(3) Key management compensation

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Salaries and other short-term employee benefits | \$ | 22,633 | \$ | 19,375 |
| Termination benefits |  | 705 |  | 601 |
|  | \$ | 23,338 | \$ | 19,976 |

8. Pledged Assets

The Company's assets pledged as collateral are as follows:

| Pledged assets | Book value |  |  |  | Purpose |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Other current assets | \$ | 194 | \$ | 194 | Performance guarantee for |
| -time deposits |  |  |  |  | contracts |

## 9. Significant Contingent Liabilities and Unrecognized Contract Commitments

(1) Contingencies

None.
(2) Commitments
A. As of December 31, 2020 and 2019, other than the details of contingencies and commitments between the Company and related parties as provided in Note 7(2) L, contingencies and commitments between the Company and third parties are as follows:
Capital expenditure contracted for at the balance sheet date but not yet incurred

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Intangible assets | \$ | 95 | \$ | 381 |

Warranty and performance guarantee
As of December 31, 2020 and 2019, promissory notes issued for the warranty and performance guarantee of sales amounted to $\$ 92,039$ and $\$ 82,229$, respectively.
B. Details of endorsements/guarantees provided by the Company to subsidiaries are provided in Note 13(1) B.
10. Significant Disaster Loss

None.

## 11. Significant Events after the Balance Sheet Date

(1) The appropriations of 2020 earnings had been proposed by the Board of Directors on March 19, 2021. Details are summarized below:

|  | 2020 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount |  | Dividends per share |  |
| Legal reserve | \$ | 4,204 |  |  |
| Special reserve | ( | 173) |  |  |
| Cash dividends |  | 4,500 |  | 1.00 |

As of March 19, 2021, the appropriations of 2020 earnings has not been resolved at the stockholders' meeting.

## 12. Others

(1) Capital management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and to maintain an optimal capital structure with reasonable cost of funds. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt. The Company monitors capital on the basis of the gearing ratio. This ratio is calculated as total liabilities divided by total assets.
In 2020, the Company's strategy, which was unchanged from 2019, was to maintain the gearing ratio of about $40 \%$. The gearing ratios at December 31, 2020 and 2019 were as follows:

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Total liabilities | \$ | 1,245,938 | \$ | 1,215,472 |
| Total equity |  | 1,465,903 |  | 1,468,689 |
| Total assets | \$ | 2,711,841 | \$ | 2,684,161 |
| Gearing ratio |  | 46\% |  | 45\% |

(2) Financial instruments
A. Financial instruments by category

December 31, 2020 December 31, 2019

## Financial assets

Financial assets at amortised cost
Cash and cash equivalents
Notes receivable
Accounts receivable
(including related parties)
Other receivables (including related parties)
508,665
Guarantee deposits paid
45,408
30,733

Other financial assets

| $\$$ | 124,727 | $\$$ | 119,381 |
| :--- | ---: | :--- | ---: |
|  | 13,999 |  | 31,496 |
|  |  |  |  |
|  | 428,874 |  | 508,665 |
|  | 45,408 |  | 30,733 |
|  | 10,491 |  | 9,975 |
|  | 194 |  | 194 |
|  | 623,693 | $\$$ | 700,444 |

## Financial liabilities

| Financial liabilities at amortised cost through profit or loss |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings | \$ | 362,000 | \$ | 384,767 |
| Notes payable |  | 3,936 |  | 7,006 |
| Accounts payable(including related parties) |  | 407,984 |  | 398,892 |
| Other accounts payable |  | 95,374 |  | 96,042 |
|  | \$ | 869,294 | \$ | 886,707 |
| Lease liability |  |  |  |  |
| (including related parties) | \$ | 2,802 | \$ | 8,688 |

B. Financial risk management policies
(a) The Company's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. To minimise any adverse effects on the financial performance of the Company, derivative financial instruments, such as foreign exchange forward contracts and foreign currency option contracts are used to hedge certain exchange rate risk, and interest rate swaps are used to fix variable future cash flows. Derivatives are used exclusively for hedging purposes and not as trading or speculative instruments.
(b) Risk management is carried out by a central treasury department (Company treasury) under policies approved by the board of directors. Company treasury identifies, evaluates and hedges financial risks in close cooperation with the Company's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.
C. Significant financial risks and degrees of financial risks
(a) Market risk

Foreign exchange risk
i. The Company operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the RMB. Foreign exchange rate risk arises from future commercial transactions and recognised assets and liabilities.
ii. Management has set up a policy to require group companies to manage their foreign exchange risk against their functional currency. The companies are required to hedge their entire foreign exchange risk exposure with the Company treasury. Exchange rate risk is measured through a forecast of highly probable USD and RMB expenditures. Forward foreign exchange contracts are adopted to minimise the volatility of the exchange rate affecting cost of forecast inventory purchases.
iii. The Company use forward foreign exchange contracts to hedge exchange rate risk.

However, these forward foreign exchange contracts are not accounted for under hedge accounting.
iv The Company's businesses involve some non-functional currency operations (the Company's functional currency: NTD. The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

| (Foreign currency: <br> Functional currency) | December 31, 2020 |  |  | 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Foreign currency amount (In thousands) | Exchange Book value$\qquad$ |  | Sensitivity Analysis |  |  |  |  |
|  |  |  |  | Degree of variation |  | ect on fit or before ax |  | on other hensive me |
| Financial assets |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |
| USD:NTD | \$ 10,311 | 28.480 | \$ 293,657 | 1\% | \$ | 2,937 | \$ |  |
| RMB:NTD | 6,476 | 4.377 | 28,345 | 1\% |  | 283 |  | - |
| JPY:NTD | 10,465 | 0.276 | 2,891 | 1\% |  | 29 |  | - |
| Long-term equity investment accounted for using equity method |  |  |  |  |  |  |  |  |
| USD:NTD | \$ 22,319 | 28.480 | \$ 635,645 | 1\% |  | - |  | 6,356 |
| Financial liabilities |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |
| USD:NTD | \$ 9,033 | 28.480 | \$ 257,260 | 1\% | \$ | 2,573 | \$ | - |


| (Foreign currency: <br> Functional currency) | December 31, 2019 |  |  |  |  | 2019 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Foreign currency amount (In thousands) |  | Exchange$\qquad$rate | Book value <br> (NTD) |  | Sensitivity Analysis |  |  |  |  |
|  |  |  | Degree of variation |  |  | Effect on profit or loss before tax |  | Effect on other comprehensive income |  |
| Financial assets |  |  |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |  |  |
| USD:NTD | \$ | 10,705 |  | 29.980 | \$ | \$ 320,936 | 1\% | \$ | 3,209 | \$ | - |
| RMB:NTD |  | 7,761 | 4.305 |  | 33,411 | 1\% |  | 334 |  | - |
| JPY:NTD |  | 22,733 | 0.276 |  | 6,274 | 1\% |  | 63 |  | - |
| Long-term equity investment accounted for using equity method |  |  |  |  |  |  |  |  |  |  |
| USD:NTD | \$ | 20,796 | 29.980 | \$ | \$ 623,464 | 1\% |  | - |  | 6,235 |
| Financial liabilities |  |  |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |  |  |
| USD:NTD | \$ | 8,560 | 29.980 | \$ | \$ 256,629 | 1\% | \$ | 2,566 | \$ | - |

iv. The total exchange gain arising from significant foreign exchange variation on the monetary items held by the Company for the years ended December 31, 2020 and 2019, amounted to $\$ 2,843$ and $\$ 1,280$, respectively.

## Price risk

i. The Company's equity securities, which are exposed to price risk, are the held financial assets at fair value through profit or loss and financial assets at fair value through other
comprehensive income. To manage its price risk arising from investments in equity securities, the Company diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Company.
ii. The Company's investments in equity securities comprise unlisted shares issued by the domestic companies. The prices of equity securities would change due to the change of the future value of investee companies. If the prices of these equity securities had increased/decreased by $1 \%$ with all other variables held constant, other components of equity would have increased/decreased by both $\$ 810$, as a result of other comprehensive income classified as equity investment at fair value through other comprehensive income.
Cash flow and fair value interest rate risk
The Company's borrowings are mostly with fixed interest rate and maturity within one year. Therefore, the Company does not expect to be exposed to significant interest rate risk.
(b) Credit risk
i. Credit risk refers to the risk of financial loss to the Company arising from default by the clients on the contract obligations. The main factor is that counterparties could not repay in full the contract cash flows of accounts receivable, notes receivable and amortized cost financial assets based on the agreed terms.
ii. The Company manages their credit risk taking into consideration the entire Company's concern. For banks and financial institutions, only independently rated parties with a minimum rating of investment grade or above are accepted. According to the Company's credit policy, each local entity in the Company is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the management. The utilisation of credit limits is regularly monitored. The main credit risk arises from customers, including outstanding receivables.
iii. The Company adopts the assumptions under IFRS 9, there has been a significant increase in credit risk on that instrument since initial recognition, when the contract payments were past due over 30 days.
iv. The Company adopts the assumptions under IFRS 9, the default occurs when the contract payments are past due over 90 days.
v. The following indicators are used to determine whether the credit impairment of debt instruments has occurred:
(i) It becomes probable that the issuer will enter bankruptcy or other financial reorganization due to their financial difficulties;
(ii) Default or delinquency in interest or principal repayments;
(iii) Adverse changes in national or regional economic conditions that are expected to cause a default.
vi. The Company classifies customers' accounts receivable in accordance with sales area. The Company applies the modified approach using provision matrix to estimate expected credit loss under the provision matrix basis.
vii. The Company wrote-off the financial assets, which cannot be reasonably expected to be recovered, after initiating recourse procedures. However, the Company will continue executing the recourse procedures to secure their rights. On December 31, 2020 and 2019, the Company's written-off financial assets that are still under recourse procedures amounted to $\$ 33,884$ and $\$ 28,415$, respectively.
viii. The Company used the forecastability of Taiwan Institute of Economic Research boom observation report to adjust historical and timely information to assess the default possibility of accounts receivable. On December 31, 2020 and 2019, the provision matrix is as follows:

|  | Not overdue |  | Overdue <br> within 30 days |  | Overdue <br> within 60 days |  | Overdue <br> within 90 days |  | Overdue for more than 90$\qquad$ |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At December 31, 2020 |  |  |  |  |  |  |  |  |  |  |  |  |
| Expected loss rate |  | 0.03\% |  | 1.91\% |  | 78.08\% |  | 81.47\% |  | 100.00\% |  |  |
| Total book value | \$ | 311,967 | \$ | 3,068 | \$ | 95 | \$ | 3,436 | \$ | 1,244 |  | 319,810 |
| Loss allowance | \$ | 94 | \$ | 58 | \$ | 74 | \$ | 2,799 | \$ | 1,244 |  | 4,269 |


| At December 31, 2019 |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expected loss rate |  | 0.03\% |  | 1.28\% |  | 44.50\% |  | 60.00\% |  | 60.14\% |  |  |
| Total book value | \$ | 364,972 | \$ | 2,433 | \$ | 5,561 | \$ | - | \$ | 11,844 |  | 384,810 |
| Loss allowance | \$ | 109 | \$ | 31 | \$ | 2,475 | \$ | - | \$ | 7,123 | \$ | 9,738 |

ix. Movements in relation to the Company applying the modified approach to provide loss allowance for accounts receivable are as follows:

2020

At January 1
Transfer
At December 31

| 2020 |  |  |  |
| :---: | :---: | :---: | :---: |
| Accounts receivable |  | Overdue receivable |  |
| \$ | 9,738 | \$ | 28,415 |
| ( | 5,469) |  | 5,469 |
| \$ | 4,269 | \$ | 33,884 |
| 2019 |  |  |  |
| Accounts receivable |  | Overdue receivable |  |
| \$ | 9,738 | \$ | 28,415 |

(c) Liquidity risk
i. Cash flow forecasting is performed by the Company's treasury. Company treasury
monitors rolling forecasts of the Company's liquidity requirements to ensure it has sufficient cash to meet operational needs.
ii. When surplus cash held by the Company over and above balance required for working capital management, Company treasury invests surplus cash in interest bearing current accounts or other cash equivalent, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient head-room as determined by the above-mentioned forecasts.
iii. The Company has the following undrawn borrowing facilities:

$$
\text { December 31, } 2020 \quad \text { December 31, } 2019
$$

Fixed rate:
Expiring within one year $\quad \$ 771,920$ \$ 685,154
iv. The table below analyses the Company's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

Non-derivative financial liabilities


Less than 3 months and 1

| December 31, 2019 | months |  | year |  | Over 1 year |  | Book value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings | \$ | 385,258 | \$ | - | \$ | - | \$ | 385,258 |
| Notes payable |  | 7,006 |  | - |  | - |  | 7,006 |
| Accounts payable |  | 189,507 |  | 9,143 |  | - |  | 198,650 |
| Accounts payable related parties |  | 200,242 |  | - |  | - |  | 200,242 |
| Other payables |  | 85,680 |  | 10,362 |  | - |  | 96,042 |
| Lease liability |  | 1,562 |  | 4,528 |  | 2,705 |  | 8,795 |

v. The Company does not expect the timing of occurrence of the cash flows estimated through the maturity date analysis will be significantly earlier, nor expect the actual cash flow amount will be significantly different.

## (3) Fair value information

A. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:
Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.
Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3: Unobservable inputs for the asset or liability.
B. Financial instruments not measured at fair value.

The Company's carrying amounts of cash and cash equivalents, notes receivable, accounts receivable, other receivables, accounts payable and other payables are approximate to their fair values. The carrying amounts are provided in Note 12(2) A.
C. The related information of financial and non-financial instruments measured at fair value by level on the basis of the nature, characteristics and risks of the assets and liabilities is as follows:

The related information of natures of the assets and liabilities is as follows:

| December 31, 2020 | Level 1 |  | Level 2 |  |  | Level 3 |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |  |  |
| Recurring fair value measurements |  |  |  |  |  |  |  |  |  |
| Financial assets at fair value through other comprehensive income |  |  |  |  |  |  |  |  |  |
| Equity securities | \$ | - | \$ |  | - | \$ | 81,000 | \$ | 81,000 |
| December 31, 2019 |  | Level 1 |  | Level 2 |  |  | vel 3 |  | otal |
| Assets |  |  |  |  |  |  |  |  |  |
| Recurring fair value measurements |  |  |  |  |  |  |  |  |  |
| Financial assets at fair value through other comprehensive income |  |  |  |  |  |  |  |  |  |
| Equity securities | \$ | - | \$ |  | - | \$ | 81,000 | \$ | 81,000 |

D. The methods and assumptions the Company used to measure fair value are as follows:
(a) When assessing non-standard and low-complexity financial instruments, for example, debt instruments without active market, interest rate swap contracts, foreign exchange swap contracts and options, the Company adopts valuation technique that is widely used by market participants. The inputs used in the valuation method to measure these financial instruments are normally observable in the market.
(b) The valuation of derivative financial instruments is based on valuation model widely
accepted by market participants, such as present value techniques and option pricing models. Forward exchange contracts are usually valued based on the current forward exchange rate.
E. For the years ended December 31, 2020 and 2019, there was no transfer between Level 1 and Level 2.
F. For the years ended December 31, 2020 and 2019, there was no transfer into or out from Level 3.
G. Financial segment is in charge of valuation procedures for fair value measurements being categorized within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating valuation model, performing back-testing, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.
H. The following is the qualitative information of significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:


## 13. Supplementary Disclosures

(1) Significant transaction information

The Company discloses related information of the following for the year ended December 31,

2020:
A. Loans to others: Please refer to table 1.
B. Provision of endorsements and guarantees to others: Please refer to table 2.
C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.
D. Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20\% of the Company's paid-in capital: None.
E. Acquisition of real estate reaching $\$ 300$ million or $20 \%$ of paid-in capital or more: None.
F. Disposal of real estate reaching $\$ 300$ million or $20 \%$ of paid-in capital or more: None.
G. Purchases or sales of goods from or to related parties reaching \$100 million or $20 \%$ of paid-in capital or more: Please refer to table 4.
H. Receivables from related parties reaching $\$ 100$ million or $20 \%$ of paid-in capital or more: Please refer to table 5.
I. Derivative financial instruments undertaken for the year ended December 31, 2020: None.
J. Significant inter-company transactions for the year ended December 31, 2020: Please refer to table 6.
(2) Information on investees (not including investees in Mainland China)

Please refer to table 7.
(3) Information on investments in Mainland China
A. Basic information: Please refer to table 8.
B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area:
(a) Purchasing amount and percentage and related receivables' percentage and balance at December 31, 2020: Please refer to tables 6 and 9.
(b) Selling amount and percentage and related receivables' percentage and balance at December 31, 2020: Please refer to tables 6 and 9.
(c) Property transaction amounts and gains and loss arising from them: None.
(d) Balance and purpose of provision of endorsements/guarantees or collaterals at December 31, 2020: None.
(e) Maximum balance, ending balance, interest rate range and interest for financing during the year ended and at December 31, 2020: Please refer to table 1.
(f) Other significant transactions that affected the gains and loss or financial status for the period, i.e. rendering/receiving of service: Please refer to table 9.
(4) Major shareholders information

Major shareholders information: Please refer to table 10.

## 14. Segment Information

Not applicable.

# ABLEREX ELECTRONICS CO., LTD. AND SUBSIDIARIES <br> CONSOLIDATED FINANCIAL STATEMENTS AND <br> INDEPENDENT AUDITORS' REPORT 

DECEMBER 31, 2020 AND 2019

[^2]
# INDEPENDENT AUDITORS’ REPORT TRANSLATED FROM CHINESE 

To the Board of Directors and Shareholders of ABLEREX ELECTRONICS CO., LTD.

## Opinion

We have audited the accompanying consolidated balance sheets of Ablerex Electronics Co., Ltd. and its subsidiaries (the "Group") as at December 31, 2020 and 2019, and the related consolidated statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission.

## Basis for opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China. Our responsibilities under those standards are further described in the Auditors’ responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the Norm of Professional Ethics for Certified Public Accountants of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Group's consolidated financial statements of the current period are stated as follows:

## Appropriateness of cut-off of project construction revenue

## Description

Please refer to Note 4(25) for accounting policy on revenue recognition, Note 6(17) for composition of operating revenue and Note 14(5) for information on products and services. For the year ended December 31, 2020, the Group's project construction revenue amounted to NT\$979,076 thousand, accounting for $41 \%$ of consolidated net sales.
The Group's operating revenue is comprised of sales revenue and project construction revenue. The main composition of the project construction revenue is the sale of large equipment and installation related projects. The project needs to be completed through the Group's installation of large-scale equipment, and after the relevant documents are executed by both parties and the client can obtain and consume the benefits provided by the asset, the Group will have deemed to have completed the contractual performance obligations and can recognize the project construction revenue. Due to the fact that the income of the Group's project construction involves manual operation, it may result to inappropriate timing recognition of revenue. Considering that the amount of income recognized by the Group's project construction in a timely manner has a significant impact on the consolidated financial statements, we have deemed the appropriateness of the project construction income as one of the significant audit matters for the year.

## How our audit addressed the matter

We performed the following audit procedures in order to assess cut-off of project construction revenue:

1. Assessed and obtained an understanding of the Group's internal control procedures of the project construction revenue recognition, and confirmed the related internal controls were performed effectively.
2. Performed cut-off test on project construction revenue transactions, and selected samples to check that the project construction revenue had been recorded in the proper period accordingly.
3. Tested the accuracy and completeness of project construction list and traced to a related document that can prove revenue in order to confirm that the recognition amount and timing were appropriate.

## Valuation of allowance for inventory valuation losses

## Description

Please refer to Note 4(12) for accounting policy on inventory valuation, Note 5(2) for accounting estimates and assumption uncertainty in relation to inventory valuation, and Note 6(5) for the details of allowance for inventory valuation losses. As of December 31, 2020, the Group's inventories and allowance for inventory valuation losses amounted to NT \$1,261,358 thousand and NT \$142,108 thousand, respectively.
The Group is engaged in the design, manufacture and sales of uninterruptible power supply systems, equipment to power quality devices and others. Due to the rapid technological innovations and the competitive nature of the market, there is a higher risk of inventory losses due to the market value decline or obsolescence. The Group recognises inventories at the lower of cost and net realisable value. Obsolete or slow-moving inventories were assessed individually. The Group's estimation and determination of the net realizable value of inventories are subjected to management's judgement, involves a high level of uncertainty and has a material effect on the financial statements. Therefore, it was identified as a key audit matter.

## How our audit addressed the matter

We performed the following audit procedures in order to assess the adequacy of the measurement of net realisable value and provision on allowance for inventory valuation losses:

1. Assessed the reasonableness of policies relating to the provision of allowance for inventory valuation loses and procedures based on our understanding of the Group's operation and industry.
2. Verified the accuracy of the inventory aging report and net realisable value report in order to confirm that the information in the reports were consistent with the Group's inventory policies.
3. Checked the appropriateness of the estimation basis adopted by the Group for the evaluation of the net realizable value, verified the accuracy of inventory selling and purchase prices, and recalculated and evaluated the reasonableness of allowance for inventory valuation losses.

## Other matter - Parent company only financial reports

We have audited and expressed an unqualified opinion on the parent company only financial statements of Ablerex Electronics Co., Ltd. as at and for the years ended December 31, 2020 and 2019.

## Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so. Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

## Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance,but is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Chou, Hsiao-Tzu

Lee, Hsiu-Ling

For and on behalf of PricewaterhouseCoopers, Taiwan
March 19, 2021

[^3]| ASSETS |  | Notes | December 31, 2020 |  |  | December 31, 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | AMOUNT | \% |  | AMOUNT | \% |
| Current assets |  |  |  |  |  |  |  |  |
| 1100 | Cash and cash equivalents |  | 6(1) | \$ | 296,879 | 10 | \$ | 224,475 | 8 |
| 1136 | Current financial assets at amortised | 6(3) |  |  |  |  |  |  |
|  | cost |  |  | 13,131 | - |  | 12,915 | 1 |
| 1150 | Notes receivable, net | 6(4) |  | 17,395 | 1 |  | 32,715 | 1 |
| 1170 | Accounts receivable, net | 6(4) |  | 484,168 | 16 |  | 523,355 | 18 |
| 1180 | Accounts receivable due from related | 7 |  |  |  |  |  |  |
|  | parties, net |  |  | 17,005 | 1 |  | 17,016 | 1 |
| 1200 | Other receivables |  |  | 9,550 | - |  | 6,495 | - |
| 1220 | Current tax assets | 6(24) |  | 1,691 | - |  | - | - |
| 130X | Inventories, net | 6(5) |  | 1,119,250 | 38 |  | 1,001,555 | 35 |
| 1410 | Prepayments |  |  | 44,126 | 2 |  | 29,659 | 1 |
| 1470 | Other current assets | 6(1) and 8 |  | 194 | - |  | 194 | - |
| 11XX | Total current assets |  |  | 2,003,389 | 68 |  | 1,848,379 | 65 |
|  | Non-current assets |  |  |  |  |  |  |  |
| 1517 | Non-current financial assets at fair | 6(2) |  |  |  |  |  |  |
|  | value through other comprehensive |  |  |  |  |  |  |  |
|  | income |  |  | 81,000 | 3 |  | 81,000 | 3 |
| 1600 | Property, plant and equipment | 6(6) and 8 |  | 753,320 | 25 |  | 788,501 | 28 |
| 1755 | Right-of-use assets | 6(7), 7 and 8 |  | 8,640 | - |  | 16,267 | - |
| 1780 | Intangible assets |  |  | 45,837 | 1 |  | 45,162 | 1 |
| 1840 | Deferred income tax assets | 6(24) |  | 46,040 | 2 |  | 45,206 | 2 |
| 1900 | Other non-current assets | 6(8) |  | 27,073 | 1 |  | 29,806 | 1 |
| 15XX | Total non-current assets |  |  | 961,910 | 32 |  | 1,005,942 | 35 |
| 1XXX | Total assets |  | \$ | 2,965,299 | 100 | \$ | 2,854,321 | 100 |
|  |  |  | ed |  |  |  |  |  |



| Items |  | Notes | Year ended December 31 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2020 | 2019 |  |  |
|  |  | AMOUNT | \% | AMOUNT |  | \% |
| 4000 | Sales revenue |  | 6(17) and 7 | \$ | 2,361,923 | 100 | \$ | 2,462,390 | 100 |
| 5000 | Operating costs |  | 6(5)(22)(23) | ( | 1,785,101) ( | 76) ( |  | 1,888,457) ( | 77) |
| 5950 | Gross profit from operations |  |  | 576,822 | 24 |  | 573,933 | 23 |
|  | Operating expenses | 6(22)(23) and 7 |  |  |  |  |  |  |
| 6100 | Selling expenses |  | ( | 266,533)( | 11)( |  | $288,174)($ | 11) |
| 6200 | General and administrative |  |  |  |  |  |  |  |
|  | expenses |  | ( | 108,956)( | 5)( |  | 119,273)( | 5) |
| 6300 | Research and development |  |  |  |  |  |  |  |
|  | expenses |  | ( | 147,421)( | 6) |  | 142,655)( | 6) |
| 6450 | Expected credit (loss) gain |  | ( | 959) | - |  | 2,033 | - |
| 6000 | Total operating expenses |  | ( | 523,869) ( | 22) ( |  | 548,069) ( | 22) |
| 6900 | Net operating income |  |  | 52,953 | 2 |  | 25,864 | 1 |
|  | Non-operating income and |  |  |  |  |  |  |  |
|  | expenses |  |  |  |  |  |  |  |
| 7100 | Interest income | 6(18) |  | 926 | - |  | 951 | - |
| 7010 | Other income | 6(19) |  | 18,003 | 1 |  | 12,322 | 1 |
| 7020 | Other gains and losses | 6(20) | ( | 5,050) | - |  | 9,705 | - |
| 7050 | Finance costs | 6(21) and 7 | ( | 6,143) | - |  | 5,497) | - |
| 7000 | Total non-operating income and |  |  |  |  |  |  |  |
|  | expenses |  |  | 7,736 | 1 |  | 17,481 | 1 |
| 7900 | Profit before income tax |  |  | 60,689 | 3 |  | 43,345 | 2 |
| 7950 | Income tax expense | 6(24) | ( | 18,063) ( | 1)( |  | 2,790) | - |
| 8200 | Profit for the year |  | \$ | 42,626 | 2 | \$ | 40,555 | 2 |
|  |  | (C) | ontin |  |  |  |  |  |



## $\underline{2019}$

Balance at January 1, 2019

## Profit for the year

Other comprehensive loss for the year
Total comprehensive income(loss)
Appropriation and distribution of 2018 earnings:
Legal reserve
Special reserve
Cash dividends to shareholders
Changes in non-controlling interest
Balance at December 31, 2019
$\underline{2020}$
Balance at January 1, 2020
Profit for the year
Other comprehensive income for the year
Total comprehensive income
Appropriation and distribution of 2019 earnings:
Legal reserve
Special reserve
Cash dividends to shareholders
Cash dividends paid by additional paid-in capital
Changes in non-controlling interests
Balance at December 31, 2020

| \$ 450,000 | \$ | 734,378 | \$ 202,294 | \$ | 29,535 | \$ | 135,877 | (\$ | 34,442) | \$1,517,642 | \$ | 11,097 | \$1,528,739 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - |  | - | - |  | - |  | 39,500 |  | - | 39,500 |  | 1,055 | 40,555 |
| - |  | - | - |  | - | $($ | 1,327 ) | ( | 17,842) | 19,169 ) | ( | 1,293 ) | 20,462 ) |
| - |  | - | - |  | - |  | 38,173 | ( | 17,842) | 20,331 | $($ | $238)$ | 20,093 |

6(16)


6(16)

6(15)

| - |  | - |  | 7,316 |  | - | ( | 7,316 ) |  | - | - |  | - |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - |  | - |  | - |  | 4,907 | ( | 4,907) |  | - | - |  | - |  | - |
| - |  | - |  | - |  | - | ( | 67,500 ) |  | - | 67,500 ) |  | - |  | 67,500 ) |
| - |  | - |  | - |  | - | $($ | 1,784 ) |  | - | 1,784 ) |  | 1,784 |  | - |
| \$450,000 | \$ | 734,378 | \$ | 209,610 | \$ | 34,442 | \$ | 92,543 | (\$ | 52,284) | \$1,468,689 | \$ | 12,643 |  | 1,481,332 |
| \$ 450,000 | \$ | 734,378 | \$ | 209,610 | \$ | 34,442 | \$ | 92,543 | (\$ | 52,284) | \$1,468,689 | \$ | 12,643 |  | 1,481,332 |
| - |  | - |  | - |  | - |  | 41,917 |  | - | 41,917 |  | 709 |  | 42,626 |
| - |  | - |  | - |  | - |  | 142 |  | 174 | 316 |  | 168 |  | 484 |
| - |  | - |  | - |  | - |  | 42,059 |  | 174 | 42,233 |  | 877 |  | 43,110 |
| - |  | - |  | 3,639 |  | - | ( | 3,639) |  | - | - |  | - |  | - |
| - |  | - |  | - |  | 17,841 | ( | 17,841) |  | - | - |  | - |  | - |
| - |  | - |  | - |  | - | ( | 31,500) |  | - | ( 31,500) |  | - | ( | 31,500) |
| - | ( | 13,500) |  | - |  | - |  | - |  | - | ( 13,500) |  | - | ( | 13,500) |
| - |  | - |  | - |  | - | ( | 19 ) |  | - | 19 ) |  | 19 |  | - |
| \$450,000 | \$ | 720,878 |  | 213,249 | \$ | 52,283 | \$ | 81,603 | (\$ | 52,110 ) | $\underline{\text { \$1,465,903 }}$ | \$ | 13,539 |  | $\underline{\text { 1,479,442 }}$ |


| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profit before tax |  | \$ | 60,689 | \$ | 43,345 |
| Adjustments |  |  |  |  |  |
| Adjustments to reconcile profit (loss) |  |  |  |  |  |
| Depreciation expense (including depreciation | 6(6)(7)(22) |  |  |  |  |
| charges on right-of-use assets) |  |  | 65,940 |  | 71,626 |
| Amortisation expense | 6(22) |  | 9,604 |  | 9,883 |
| Expected credit loss (gain) |  |  | 959 | ( | 2,033 ) |
| Interest expense | 6(21) |  | 6,143 |  | 5,497 |
| Dividend income | 6(19) | ( | 162 ) |  | - |
| Interest income | 6(18) | ( | 926 ) | ( | 951 ) |
| Loss on disposal of property, plant and | 6(6)(20) |  |  |  |  |
| equipment |  |  | 565 |  | 485 |
| Profit from lease modification | 6(20) | ( | 6 ) | ( | 12 ) |
| Unrealised foreign exchange loss |  | ( | 211) |  | 529 |
| Changes in operating assets and liabilities |  |  |  |  |  |
| Changes in operating assets |  |  |  |  |  |
| Notes receivable, net |  |  | 15,320 |  | 11,043 |
| Accounts receivable |  |  | 44,756 | ( | 10,009 ) |
| Accounts receivable due from related parties, net |  |  | 11 | ( | 6,932 ) |
| Other receivables |  | ( | 3,055) | ( | 1,468) |
| Inventories |  | ( | 117,695) | ( | 29,514) |
| Prepayments |  | ( | 14,467 ) | ( | 9,948 ) |
| Changes in operating liabilities |  |  |  |  |  |
| Current contract liabilities |  |  | 40,305 | ( | 69,182) |
| Notes payable |  | ( | 3,070 ) |  | 3,376 |
| Accounts payable |  |  | 19,821 |  | 68,282 |
| Other payables |  |  | 1,583 | ( | 2,415 ) |
| Provisions for liabilities - current |  |  | 7,279 |  | 8,482 |
| Other current liabilities |  |  | 4,252 | ( | 8,891 ) |
| Defined benefit liability |  | ( | 662 ) | ( | 5 ) |
| Cash inflow generated from operations |  |  | 136,973 |  | 81,188 |
| Interest received |  |  | 926 |  | 1,013 |
| Dividends received |  |  | 162 |  | - |
| Interest paid |  | ( | 6,119 ) | ( | 5,482) |
| Income tax paid |  | ( | 9,783) | ( | 25,836) |
| Net cash flows from operating activities |  |  | 122,159 |  | 50,883 |

(Continued)

## CASH FLOWS FROM INVESTING ACTIVITIES

Acquisition of financial assets at fair value through other comprehensive income
Acquisition of financial assets at amortised cost
Proceeds from repayments of financial assets at amortised cost

Acquisition of property, plant and equipment
6(6)
Proceeds from disposal of property, plant and equipment
Acquisition of intangible assets
Increase in prepayment of equipment
Increase in deposit
Increase in other non-current assets
Net cash flows used in investing activities

## CASH FLOWS FROM FINANCING ACTIVITIES

Decrease in short-term borrowings
Increase in short-term borrowings
Proceeds from long-term debt
Repayments of long-term debt
Repayment of principal portion of lease liabilities
Cash dividends paid
Cash dividends paid by additional paid-in capital
Changes in non-controlling interests

| \$ | - | (\$ | 81,000 ) |
| :---: | :---: | :---: | :---: |
| ( | 13,131) | ( | 12,915 |
|  | 13,131 |  | 14,653 |
| ( | 18,603 ) | ( | 20,345 |
|  | 299 |  | - |
| ( | 3,284) | ( | 2,521) |
| ( | 1,559) | ( | 1,724 ) |
| ( | 1,052 ) | ( | 2,818) |
| ( | 2,398) | ( | 4,968) |
| ( | 26,597) | ( | 111,638 ) |
| ( | 3,482,623 |  | 2,371,559 |
|  | 3,458,520 ) | ( | 2,190,617 |
|  | 17,281 |  | 15,116 |
| ( | 1,261) | ( | 1,883) |
| ( | 11,681) | ( | 11,830 ) |
| ( | 31,500) | ( | 67,500 ) |
| ( | 13,500) |  |  |
|  | 83 |  | - |
| ( | 16,475 ) |  | 114,845 |
| ( | 6,683 ) | ( | 15,678) |
|  | 72,404 |  | 38,412 |
|  | 224,475 |  | 186,063 |
| \$ | 296,879 | \$ | 224,475 |

# ABLEREX ELECTRONICS CO., LTD. AND SUBSIDIARIES <br> NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 

DECEMBER 31, 2020 AND 2019
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

## 1. History and Organization

(1) Ablerex Electronics Co.,Ltd (the "Company"), formerly UIS Abler Electronics Co., Ltd., was incorporated under the provisions of the Company Law of the Republic of China (R.O.C.) on April 27, 1998. The Company merged with PEC Technology Co., Ltd. on April 1, 2002, withthe Company as the surviving company and wasthen renamed as AblerexElectronics Co.,Ltd. The shares of the Company have been trading on the Taipei Exchange since September 9, 2010.
(2) The Company and its subsidiaries (collectively referred herein as the "Group") are primarilyengaged in the following business activities:
(a) Manufacturing and sales of uninterruptible power supply systems.
(b) Manufacturing and sales of equipment to powerquality devices.
(c) Manufacturing and sales of solar energy equipment.
(d) Maintenance and technical services.
2. The Date of Authorization for Issuance of the Financial Statements and Procedures for Authorization These consolidated financial statements were authorised for issuance by the Board of Directors onMarch19, 2021.
3. Application of New Standards, Amendments and Interpretations
(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards ("IFRS") as endorsed by the Financial Supervisory Commission ("FSC")
New standards, interpretations and amendments endorsed by the FSC effective from 2020 are as follows:

| New Standards, Interpretations and Amendments | Effective date by International Accounting Standards Board |
| :---: | :---: |
| Amendments to IAS 1 and IAS 8, 'Disclosure initiative-definition of material' | January 1, 2020 |
| Amendments to IFRS 3, 'Definition of a business' | January 1, 2020 |
| Amendments to IFRS 9, IAS 39 and IFRS7,'Interest rate benchmark reform' | January 1, 2020 |
| Amendment to IFRS 16, 'Covid- 19- related rent concessions’ <br> Note : Earlier application from January 1, 2020 is allowed by FSC. | June 1, 2020 (Note) |
| Except for the following, the above standards and interpretations Group's financial condition and financial performance based on the | significant impact to the assessment. |

(2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Group
New standards, interpretations and amendments endorsed by the FSC effective from 2021 are as follows:

| New Standards, Interpretations and Amendmen | Effective date by International Accounting Standards Board |
| :---: | :---: |
| Amendments to IFRS 4, 'Extension of the temporary exemption from applying IFRS 9’ | January 1, 2021 |
| Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16, Interest Rate Benchmark Reform- Phase 2' | January 1, 2021 |

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.
(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as endorsed by the FSC are as follows:

| tions | Effective date by International Accounting <br> Standards Board |
| :---: | :---: |
| Amendments to IFRS 3,'Reference to the conceptual framework' | January 1, 2022 |
| Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets between an investor and its associate or joint venture' | To be determined by International Accounting Standards Board |
| IFRS 17, 'Insurance contracts' | January 1, 2023 |
| Amendments to IFRS 17, 'Insurance contracts' | January 1, 2023 |
| Amendments to IAS 1, 'Classification of liabilities as current or non-current' | January 1, 2023 |
| Amendments to IAS 1, 'Disclosure of accounting policies' | January 1, 2023 |
| Amendments to IAS 8, 'Definition of accounting estimates' | January 1, 2023 |
| Amendments to IAS 16, 'Property, plant and equipment: proceeds before intended use’ | January 1, 2022 |
| Amendments to IAS 37, 'Onerous contracts- cost of fulfilling a contract' | January 1, 2022 |
| Annual improvements to IFRS Standards 2018-2020 | January 1, 2022 |

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.

## 4. Summary of Significant Accounting Policies

Theprincipal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

## (1) Compliance statement

The consolidated financial statements of the Group have been prepared in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers", International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the "IFRSs").
(2) Basis of preparation
A. Exceptfor the following items, the consolidated financial statements have beenprepared under the historical cost convention:
(a) Financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.
(b) Financial assets at fair value through other comprehensive income.
(c) Defined benefit liabilities recognised based on the net amount of pension fund assets plus less present value of defined benefit obligations.
B. The preparation of financial statements in conformity with International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the "IFRSs") requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5.
(3) Basis of consolidation
A. Basis for preparation of consolidated financial statements:
(a) All subsidiaries are included in the Group's consolidated financial statements. Subsidiaries are all entities (including structured entities) controlled by the Group. The Group controls an entity when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Consolidation of subsidiaries begins from the date the Group obtains control of the subsidiaries and ceases when the Group loses control of the subsidiaries.
(b) Inter-company transactions, balances and unrealised gains or losses on transactions between companies within the Group are eliminated. Accounting policies of subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
(c) Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.
(d) Changes in a parent's ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as equity transactions, i.e. transactions with owners in their capacity as owners. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of
the consideration paid or received is recognised directly in equity.
(e) When the Group loses control of a subsidiary, the Group remeasures any investment retained in the former subsidiary at its fair value. That fair value is regarded as the fair value on initial recognition of a financial asset or the cost on initial recognition of the associate or joint venture. Any difference between fair value and carrying amount is recognised in profit or loss. All amounts previously recognised in other comprehensive income in relation to the subsidiary are reclassified to profit or loss on the same basis as would be required if the related assets or liabilities were disposed of. That is, when the Group loses control of a subsidiary, all gains or losses previously recognised in other comprehensive income in relation to the subsidiary should be reclassified from equity to profit or loss, if such gains or losses would be reclassified to profit or loss when the related assets or liabilities are disposed of.
B. Subsidiaries included in the consolidated financial statements:

| Name of investor | Name of subsidiary | Main business activities | Ownership (\%) |  |  | Description |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| The Company | Ablerex Electronics (Samoa) Co., Ltd. (Ablerex Samoa) | Investment holdings | 100 | 100 | 100 | Note 1 |
| The Company | Joint Rewards <br> Trading Corp. (Joint) | Management service | 0 | 100 | 100 | Note 1, 4 |
| The Company | Ablerex Corporation (Ablerex-USA) | Sales of uninterruptible power supply systems and solar energy equipment and others | 100 | 100 | 100 | Note 1 |
| The Company | Ablerex International Co., Ltd. <br> (Ablerex-HK) | Sales of uninterruptible power supply systems and solar energy equipment and others | 100 | 100 | 100 | Note 1 |
| The Company | Ablerex Electronics (S) Pte. Ltd. <br> (Ablerex-SG) | Sales of uninterruptible power supply systems and solar energy equipment and others | 100 | 100 | 100 | Note 1 |
| The Company | Ablerex Electronics U.K. Ltd. <br> (Ablerex-UK) | Investment holdings | 100 | 100 | 100 | Note 1 |
| The Company | Wada Denki Co., Ltd. (Ablerex-JP) | Sales of uninterruptible power supply systems and solar energy equipment and others | 99 | 100 | 100 | Note 1, 3 |
| Ablerex Electronics U.K. Ltd. | Ablerex Electronics Italy S.R.L. (Ablerex-IT) | Sales of uninterruptible power supply systems and solar energy equipment and others | 100 | 100 | 100 | Note 1 |
| Ablerex <br> Electronics (Samoa) Co., Ltd. | Ablerex Overseas Co., Ltd. <br> (Ablerex-Overseas) | Investment holdings | 100 | 100 | 100 | Note 1 |
| Ablerex Overseas Co., Ltd. | Ablerex Electronics (Suzhou) Co., Ltd. (Ablerex-SZ) | Manufacturing and sales of uninterruptible power supply systems and solar energy equipment and others | 100 | 100 | 100 | Note 1 |


| Name of investor | Name of subsidiary | Main business activities | Ownership (\%) |  |  | Description |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { December 31, } \\ 2020 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Ablerex Overseas Co., Ltd. | Ablerex Electronics (Beijing) Co., Ltd. (Ablerex-BJ) | Sales of uninterruptible power supply systems and solar energy equipment and others | 80 | 80 | 80 | Note 1 |
| Ablerex <br> Electronics <br> (S) Pte. Ltd. | Ablerex Electronics (Thailand) Co., Ltd. (Ablerex-TH) | Sales of uninterruptible power supply systems and solar energy equipment and others | 70 | 70 | 70 | Note 1 |
| Ablerex Corporation | Ablerex Latam Corporation (Ablerex-Latam) | Sales of uninterruptible power supply systems and solar energy equipment and others | 86 | 86 | 86 | Note 1, 2 |

Note 1: The information included in these consolidated financial statements asat December 31, 2020 and 2019 is based on the audited financial statement of the investee.

Note 2: The consideration for acquiring the ownership of AblerexLatam Corporation was remitted on November 28, 2018. The investee was included in these consolidated financial statements thereafter. In addition, Ablerex-Latamincreased its capital to employees on February 7, 2019. As a result, the Company decreased its share interest to 86\%.

Note3: The Group sold 1\% of its shares in the subsidiary Ablerex-JP on May 28, 2020, and the shareholding ratio was reduced to $99 \%$.

Note4: Joint Rewards Trading Corp. (Joint) completed the cancellation of registration on September 28, 2020
C. Subsidiaries not included in the consolidated financial statements: None.
D. Adjustments for subsidiaries with different balance sheet dates: None.
E. Significant restrictions

Cash and short-term deposits of $\$ 88,308 d e p o s i t e d$ in Mainland Chinaare under local foreignexchange control which restricts the capital to be remitted outside the borders (except for normaldividend distribution).
F. Subsidiaries that have non-controlling interests that are material to the Group: None.
(4) Foreign currency translation

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in New Taiwan Dollars, which is the Company's functional and the Group's presentation currency.
A. Foreign currencytransactions and balances
(a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are
recognised in profit or loss in the period in which they arise.
(b) Monetary assets and liabilities denominated in foreign currencies at the period end are re-translated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognised in profit or loss.
(c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
(d) All foreign exchange gains and losses are presented in the statement of comprehensive income within 'other gains and losses'.
B. Translation of foreign operations
(a) The operating results and financial position of all the group entities associates and joint arrangements that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
i. Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
ii. Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
iii. All resulting exchange differences are recognised in other comprehensive income.
(b) When the foreign operation partially disposed of or sold is a subsidiary, cumulative exchange differences that were recorded in other comprehensive income are proportionately transferred to the non-controlling interest in this foreign operation. In addition, even when the Group retains partial interest in the former foreign subsidiary after losing control of the former foreign subsidiary, such transactions should be accounted for as disposal of all interest in the foreign operation.
(5) Classification of current and non-current items
A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
(a) Assets arising from operating activities that are expected to be realised, or are intended to be sold or consumed within the normal operating cycle;
(b) Assets held mainly for trading purposes;
(c) Assets that are expected to be realised within twelve months from the balance sheet date;
(d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to
be exchanged or used to settle liabilities more than twelve months after the balance sheet date.
B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
(a) Liabilities that are expected to be settled within the normal operating cycle;
(b) Liabilities arising mainly from trading activities;
(c) Liabilities that are to be settled within twelve months from the balance sheet date;
(d) Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.
(6) Cash equivalents

Cash equivalents refer to short-term, highly liquid investments that are readily convertible to known amount of cash and subject to an insignificant risk of changes in value. Time deposits that meet the above criteria and are held for the purpose of meeting short-term cash commitment in operations are classified as cash equivalents.
(7) Financial assets at fair value through other comprehensive income
A. Financial assets at fair value through other comprehensive income comprise equity securitieswhich are not held for trading, and for which the Group has made an irrevocable election at initialrecognition to recognise changes in fair value in other comprehensive income and debt instrumentswhich meet all of the following criteria:
(a) The objective of the Group's business model is achieved both by collecting contractual cashflows and selling financial assets; and
(b) The assets' contractual cash flows represent solely payments of principal and interest.
B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensiveincome are recognised and derecognised using trade date accounting.
C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs.The Group subsequently measures the financial assets at fair value:
(a) The changes in fair value of equity investments that were recognised in other comprehensiveincome are reclassified to retained earnings and are not reclassified to profit or loss followingthe derecognition of the investment. Dividends are recognised as revenue when the right toreceive payment is established, future economic benefits associated with the dividend willflow to the Group and the amount of the dividend can be measured reliably.
(b) Except for the recognition of impairment loss, interest income and gain or loss on foreignexchange which are recognised in profit or loss, the changes in fair value of debt instrumentsare taken through other comprehensive income. When the financial asset is derecognised, thecumulative gain or loss previously recognised in other comprehensive income is reclassifiedfrom equity to profit or loss.
(8) Financial assets at amortised cost
A. Financial assets at amortised cost are those that meet all of the following criteria:
(a) The objective of the Group's business model is achieved by collecting contractual cash flows.
(b) The assets' contractual cash flows represent solely payments of principal and interest.
B. On a regular way purchase or sale basis, financial assets at amortised cost are recognised andderecognised using trade date accounting.
C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs.Interest income from these financial assets is included in finance income using the effectiveinterest method. A gain or loss is recognised in profit or loss when the asset is derecognised orimpaired.
D. The Group's time deposits which do not fall under cash equivalents are those with a short maturityperiod and are measured at initial investment amount as the effect of discounting is immaterial.
(9) Accounts and notes receivable
A. Accounts and notes receivable entitle the Group a legal right to receive consideration in exchange for transferred goods or rendered services.
B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
(10) Impairment of financial assets

For debt instruments measured at fair value through other comprehensive income and financial assets at amortised cost, at each reporting date, the Group recognises the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognises the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Group recognises the impairment provision for lifetime ECLs.
(11) Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to receive the cash flows from the financial asset expire.
(12) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted-average method. The cost of finished goods and work in process comprises raw materials, direct labour, other direct costs and related production overheads (allocated fixed production overheads based on normal capacity). It excludes borrowing costs. The item by item approach is used in applying the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable
variable selling expenses.
(13) Property, plant and equipment
A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalised.
B. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.
D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each balance sheet date. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

Buildings and structures
Machinery and equipment
$10 \sim 50$ years
Transportation equipment
Office equipment
Leasehold improvements
$5 \sim 10$ years
5 years
$5 \sim 10$ years
10 years
(14) Leasing arrangements (lessee) -right-of-use assets/ lease liabilities
A. Leases are recognised as a right-of-use asset and a corresponding lease liability at the date at which the leased asset is available for use by the Group. For short-term leases or leases of low-value assets, lease payments are recognised as an expense on a straight-line basis over the lease term.
B. Lease liabilities include the net present value of the remaining lease payments at the commencement date, discounted using the incremental borrowing interest rate. Lease payments are mainly fixed payments, less any lease incentives receivable.
The Group subsequently measures the lease liability at amortised cost using the interest method and recognises interest expense over the lease term. The lease liability is remeasured and the amount of remeasurement is recognised as an adjustment to the right-of-use asset when there are changes in the lease term or lease payments and such changes do not arise from contract modifications.
C. At the commencement date, the right-of-use asset is stated at cost and the cost is mainly the
amount of the initial measurement of lease liability.
The right-of-use asset is measured subsequently using the cost model and is depreciated from the commencement date to the earlier of the end of the asset's useful life or the end of the lease term. When the lease liability is remeasured, the amount of remeasurement is recognised as an adjustment to the right-of-use asset.
(15) Intangible assets
A. Trademark right and patent rights

Trademark right and patent rights are stated at cost, have a finite useful life and are amortised on a straight-line basis over its estimated useful life of 5 years.
B. Computer software

Computersoftwareis stated at cost and amortisedon a straight-line basis over its estimated useful life of $3 \sim 5$ years.
C. Goodwill

Goodwill arises in a business combination accounted for by applying the acquisition method.
(16) Impairmentof non-financial assets
A. The Group assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. Except for goodwill, when the circumstances or reasons for recognising impairment loss for an asset in prior years no longer exist or diminish, the impairment is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortised historical cost would have been if the impairment had not been recognised.
B. The recoverable amounts of goodwill shall be evaluated periodically. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Impairment loss of goodwill previously recognised in profit or loss shall not be reversed in the following years.
C. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units, or groups of cash-generating units, that is/are expected to benefit from the synergies of the business combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.
(17) Borrowings

Borrowings comprise long-term and short-term bank borrowings. Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.
(18) Notes and accounts payable
A. Accounts payable are liabilities for purchases of raw materials, goods or services and notes payable are those resulting from operating and non-operating activities.
B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
(19) Derecognitionof financial liabilities

A financial liability is derecognised when the obligation under the liability specified in the contract is discharged or cancelled or expires.
(20) Provisions

Provisions (primarily warranties) are recognised when the Group has a present legal or constructive obligation as a result of past events, and it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be reliably estimated.
Provisions are measured at the present value of the expenditures expected to be required to settle the obligation on the balance sheet date, which is discounted using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. When discounting is used, the increase in the provision due to passage of time is recognised as interest expense. Provisions are not recognised for future operating losses.
(21) Employeebenefits
A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognised as expense in that period when the employees render service.
B. Pensions
(a) Defined contribution plans

For defined contribution plans, the contributions are recognised as pension expense when they are due on an accrual basis. Prepaid contributions are recognised as an asset to the extent of a cash refund or a reduction in the future payments.
(b) Defined benefit plans
i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Group in current period or prior periods. The liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets, together with adjustments for unrecognised past service costs. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of government bonds (at the balance sheet date) of a currency and term consistent with the currency and term of the employment benefit obligations.
ii. Remeasurement arising on defined benefit plans are recognised in other comprehensive income in the period in which they arise and are recorded as retained earnings.
iii. Past service costs are recognised immediately in profit or loss.
C. Termination benefits

Termination benefits are employee benefits provided in exchange for the termination of employment as a result from the Group's decision to terminate an employee's employment before the normal retirement date, or an employee's decision to accept an offer of redundancy benefits in exchange for the termination of employment. The Group recognises termination benefits when it is demonstrably committed to a termination, when it has a detailed formal plan to terminate the employment of current employees and when it can no longer withdraw the plan. In the case of an offer made by the Group to encourage voluntary termination of employment, the termination benefits are recognised as expenses only when it is probable that the employees are expected to accept the offer and the number of the employees taking the offer can be reliably estimated. Benefits falling due more than 12 months after balance sheet date are discounted to their present value.
D. Employees', directors' and supervisors' remuneration

Employees', directors' and supervisors' remuneration are recognised as expense and liability, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated.Any difference between the resolved amounts and the subsequently actual distributed amounts is accounted for as changes in estimates. If employee compensation is distributed by shares, the Group calculates the number of shares based on the closing price at the previous day of the board meeting resolution.
(22) Income tax
A. The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or items recognised directly in equity, in which cases the tax is recognised in other comprehensive income or equity.
B. The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional $10 \%$ tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
C. Deferred income tax is recognised, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable
future. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.
D. Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. At each balance sheet date, unrecognised and recognised deferred income tax assets are reassessed.
E. Current income tax assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. Deferred income tax assets and liabilities are offset on the balance sheet when the entity has the legally enforceable right to offset current tax assets against current tax liabilities and they are levied by the same taxation authority on either the same entity or different entities that intend to settle on a net basis or realise the asset and settle the liability simultaneously.
(23) Sharecapital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or stock options are shown in equity as a deduction, net of tax, from the proceeds.
(24) Dividends

Dividends are recorded in the Company's financial statements in the period in which they are approved by the Company's shareholders. Cash dividends are recorded as liabilities; stock dividends are recorded as stock dividends to be distributed and are reclassified to ordinary shares on the effective date of new shares issuance.
(25) Revenuerecognition
A. Sales revenue
(a) The Group manufactures and sells uninterrupted power supply equipment and system, improved power quality system and equipment and solar energy equipment and other related products. Sales are recognised when control of the products has transferred, being when the products are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the wholesaler, and either the wholesaler has accepted the products in accordance with the sales contract, or the Group has objective evidence that all criteria for acceptance have been satisfied.
(b) The Group's obligation to provide a repair for faulty products under the standard warrantyterms is recognised as a provision.
(c) A receivable is recognised when the goods are delivered as this is the point in time that theconsideration is unconditional because only the passage of time is required before thepayment is due.

## B. Sale of goods-Project construction

(a) The Group provides sales services related to uninterruptible power system and equipment, improved power quality system and equipment and solar energy system and equipment. The project construction revenue includes equipment sales and installation services, and the contract involves and provides integrated services. Therefore, the equipment and installation are indistinguishable and are regarded as a single performance obligation. The Group installs equipment, the customer performs the acceptance procedure, and the Group opens the warranty book. The customer obtains the control of the equipment and the benefits arising therefrom. When all the acceptance criteria are met, the Group completes the contractual performance obligated of contract to recognize revenue.
(b) The Group's obligation to provide a repair for project construction under the standard warrantyterms is recognised as a provision.
(c) A receivable is recognized when the project construction is completed and the warranty book is delivered to the customer. As this is the point in time that theconsideration is unconditional because only the passage of time is required before thepayment is due.
C. Service revenue

The Group provides related services of maintaining uninterruptible power supply equipment, improved power quality system and equipment and solar energy system and equipment. Service revenue is recognized as income during the financial reporting period in which the services are provided to customers. Revenue from fixed price contracts is recognised as a percentage of the number of months of service actually provided on the balance sheet date. The customer pays the contract price in accordance with the payment schedule agreed upon, and is recognized as a contract assets when the services provided by the Group exceed the customers' payables, and are recognized as contract liabilities if the customer pays more than the services provided by the Group.
D. Costs of obtaining a customer contract

Given that the contractual period lasts less than one year, the Group recognises the incremental costs of obtaining a contract as an expense when incurred although the Group expects to recover those costs.
(26) Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision-Maker. The Group's Chief Operating Decision-Maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors that makes strategic decisions.
5. Critical Accounting Judgements, Estimates and Key Sources of Assumption Uncertainty

The preparation of these consolidated financial statements requires management to make critical judgements in applying the Group's accounting policies and make critical assumptions and estimates
concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Such assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year; and the related information is addressed below:
(1) Critical judgements in applying the Group's accounting policies

None.
(2) Critical accounting estimates and assumptions
A. Evaluation of inventories

Evaluation of inventories are stated at the lower of cost and net realisable value, the Group must determine the net realisable value of inventories on balance sheet date using judgements and estimates. Due to the rapid technology innovation, the Group evaluates the amounts of normal inventory consumption, obsolete inventories or inventories without market selling value on balance sheet date, and writes down the cost of inventories to the net realisable value. Such an evaluation of inventories is principally based on the demand for the products within the specified period in the future. Therefore, there might be material changes to the evaluation.
As of December 31, 2020, the Group's carrying amount of inventories was $\$ 1,119,250$.
B. Estimation of provisions for liabilities

The sale of goods requires consideration of the cost incurred or to be incurred in connection with the transaction. Therefore, the Group formulates the proposed policy for the determination of the warranty for the sale of the product, which is used to measure the actual operating profit and loss of the company. The Group's liability determination is based on the Group's policy based on the historical warranty data of the product as the basis for the assessment, and the related product warranty liabilities are estimated to estimate the future maintenance costs.
As of December 31, 2020, the Group estimated the liability provision to be $\$ 47,720$.
6. Details of Significant Accounts
(1) Cash and cash equivalents

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash on hand and revolving funds | \$ | 883 | \$ | 876 |
| Checking accounts and demand deposits |  | 284,106 |  | 211,864 |
| Time deposits |  | 12,084 |  | 11,929 |
|  |  | 297,073 |  | 224,669 |
| Transferred to 'Other current assets' | ( | 194) | ( | 194) |
|  | \$ | 296,879 | \$ | 224,475 |

A. The Group transacts with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.
B. For details on cash and cash equivalents provided as a pledge or collateral, please refer to Note 8.
(2) Financial assets at fair value through other comprehensive income
$\qquad$ December 31, 2020 December 31, 2019
Non-current items:
Equity instruments
Unlisted stocks 81,000 \$ 81,000
A. The Group has elected to classify equity instruments that are considered to be strategic investments as financial assets at fair value through other comprehensive income. The fair value of such investments all amounted to \$81,000, as atDecember 31, 2020 and 2019.
B. Amounts recognised in profit or loss and other comprehensive income in relation to the financial assets at fair value through other comprehensive income are $\$ 162$ and $\$ 0$ for the years ended December31, 2020 and 2019, respectively.
C. As at December 31, 2020 and 2019, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financialassets at fair value through other comprehensive income held by the Group was all $\$ 81,000$.
D. Information relating to price risk of financial assets at fair value through other comprehensive income is providedin Note 12(2)(3).
(3) Financial assets at amortised cost

| Items | December 31, 2020 | December 31, 2019 |
| :---: | :---: | :---: |
| Current items: |  |  |
| Time deposits expiring beyond three months | \$ 13,131 | \$ 12,915 |

A. Amounts recognised in profit or loss in relation to financial assets at amortised cost are listed below:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Interest income | \$ | - | \$ | 280 |

B. As atDecember 31,2020 and 2019, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at amortised cost held by the Group was $\$ 13,131$ and $\$ 12,915$, respectively.
C. The Group has not pledged financial assets at amortised cost to others as collateral.
D. Information relating to credit risk and fair value of financial assets at amortised cost is provided in Note 12(2)(3).
(4) Notes and accounts receivable

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Notes receivable | \$ | 17,395 | \$ | 32,715 |
| Accounts receivable | \$ | 492,499 | \$ | 537,255 |
| Less: Allowance for bad debts accounts receivable | ( | 8,331) |  | 13,900) |
|  | \$ | 484,168 | \$ | 523,355 |

A. The ageing analysis of accounts receivable and notes receivable is as follows:

|  | December 31, 2020 |  |  |  | December 31, 2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accounts receivable |  | Notes receivable |  | Accounts receivable |  | Notes receivable |  |
| Within 120 days | \$ | 444,191 | \$ | 16,547 | \$ | 486,992 | \$ | 31,840 |
| 121 to 180 days |  | 28,561 |  | 438 |  | 23,564 |  |  |
| 181 to 360 days |  | 14,770 |  | 410 |  | 18,580 |  |  |
| Over 361 days |  | 4,977 |  | - |  | 8,119 |  | 875 |
|  | \$ | 492,499 | \$ | 17,395 | \$ | 537,255 | \$ | 32,715 |

The above ageing analysis was based on invoice date.
B. As at December 31, 2020 and 2019, accounts receivable and notes receivable were all from contracts with customers. And as of January 1, 2019, the balance of receivables from contracts with customers amounted to $\$ 571,004$.
C. As at December 31, 2020 and 2019, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Group's notes and accounts receivable was $\$ 17,395$ and $\$ 32,715$; $\$ 484,168$ and $\$ 523,355$, respectively.
D. The Group does not hold any collateral as security.
E. Information relating to credit risk of accounts receivable and notes receivable is provided in Note 12(2).
(5) Inventories

December 31, 2020

Raw materials
Work in process
Semi-finished goods
Finished goods
Goods
Goods in transit

| December 31, 2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cost |  | Allowance for valuation loss |  | Book value |  |
| \$ | 275,299 | (\$ | 69,440) | \$ | 205,859 |
|  | 87,753 | ( | 5,090) |  | 82,663 |
|  | 184,888 | ( | 38,494) |  | 146,394 |
|  | 122,501 | ( | 8,110) |  | 114,391 |
|  | 168,131 | ( | 20,974) |  | 147,157 |
|  | 35,775 |  | - |  | 35,775 |
|  | 387,011 |  | - |  | 387,011 |
| \$ | 1,261,358 | (\$ | 142,108) | \$ | 1,119,250 |

December 31, 2019

Raw materials
Work in process
Semi-finished goods
Finished goods
Goods
Goods in transit
Unfinished constructions

| Cost |  | Allowance for valuation loss |  | Book value |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 263,913 | (\$ | 69,003) | \$ | 194,910 |
|  | 78,191 | ( | 6,030) |  | 72,161 |
|  | 189,546 | ( | 37,048) |  | 152,498 |
|  | 85,831 | ( | 7,748) |  | 78,083 |
|  | 140,779 | ( | 15,355) |  | 125,424 |
|  | 58,857 |  | - |  | 58,857 |
|  | 319,622 |  | - |  | 319,622 |
| \$ | 1,136,739 | (\$ | 135,184) | \$ | 1,001,555 |

The cost of inventories recognised as expense for the year:

Cost of goods sold

|  | 2020 |  |  | 2019 |
| :--- | ---: | :--- | ---: | ---: |
|  | $1,713,844$ |  | $1,810,796$ |  |
|  | 43,328 |  | 33,248 |  |
|  | 5,880 |  | 13,075 |  |
|  | 22,049 |  | 31,338 |  |
|  | $1,785,101$ |  | $1,888,457$ |  |

(6) Property, plant and equipment

|  | 2020 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Land |  | Buildings |  | Machinery |  | Transportation equipment |  | Office equipment |  | Leasehold improvements |  | Others |  | Total |  |
| At January 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost | \$ | 169,705 | \$ | 727,864 | \$ | 239,286 | \$ | 11,297 | \$ | 51,951 | \$ | 18,177 | \$ | 136 | \$ | 1,218,416 |
| Accumulateddepreciation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | \$ | 169,705 | \$ | 516,919 | \$ | 68,983 | \$ | 3,036 | \$ | 23,557 | \$ | 6,259 | \$ | 42 | \$ | 788,501 |
| Opening net book amount as at January 1 | \$ | 169,705 | \$ | 516,919 | \$ | 68,983 | \$ | 3,036 | \$ | 23,557 | \$ | 6,259 | \$ | 42 | \$ | 788,501 |
| Additions |  | - |  | 2,558 |  | 6,825 |  | 216 |  | 8,968 |  | 36 |  | - |  | 18,603 |
| Transfer |  | - |  | - |  | 403 |  | - |  | - |  | - |  | - |  | 403 |
| Disposals |  | - |  | - |  | 797) | ( | 8) |  | 59) |  | - |  |  |  | 864) |
| Depreciation charge |  | - |  | 28,389) | ( | 15,609) | ( | 1,233) |  | 7,925) | ( | 1,055) |  |  |  | 54,211) |
| Net exchange differences | ( | 182) |  | 228 |  | 796 | ( | 5) |  | 27 |  | 26 | ( | 2) |  | 888 |
| Closing net book amount as at December 31 | \$ | 169,523 | \$ | 491,316 | \$ | 60,601 | \$ | 2,006 | \$ | 24,568 | \$ | 5,266 | \$ | 40 | \$ | 753,320 |

At December 31

| Cost | \$ | 169,523 | \$ | 702,620 | \$ | 242,840 | \$ | 11,217 | \$ | 57,456 | \$ | 18,104 | \$ | 130 | \$ | ,201,890 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accumulated depreciation |  | - | ( | 211,304) |  | 182,239) |  | 9,211) |  | 32,888) |  | 12,838) |  | 90) |  | 448,570) |
|  | \$ | 169,523 | \$ | 491,316 | \$ | 60,601 | \$ | 2,006 | \$ | 24,568 | \$ | 5,266 | \$ | 40 | \$ | 753,320 |


|  | Land |  | Buildings |  | Machinery |  | Transportation equipment |  | Office equipment |  | Leasehold improvements |  | Others |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At January 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost | \$ | 169,794 | \$ | 735,921 | \$ | 241,126 | \$ | 11,494 | \$ | 44,567 | \$ | 17,907 | \$ | 140 | \$ | 1,220,949 |
| Accumulated depreciation |  | - | ( | 183,642) |  | 159,404) | ( | 7,205) |  | 23,575) |  | 11,156) |  | 97) |  | 385,079) |
|  | \$ | 169,794 | \$ | 552,279 | \$ | 81,722 | \$ | 4,289 | \$ | 20,992 | \$ | 6,751 | \$ | 43 | \$ | 835,870 |
| Opening net book amount as at January 1 | \$ | 169,794 | \$ | 552,279 | \$ | 81,722 | \$ | 4,289 | \$ | 20,992 | \$ | 6,751 | \$ | 43 | \$ | 835,870 |
| Additions |  | - |  | 1,359 |  | 9,118 |  | 469 |  | 8,720 |  | 679 |  | - |  | 20,345 |
| Transfer |  | - |  | - |  | 251 |  | - |  | 1,294 |  | - |  | - |  | 1,545 |
| Disposals |  | - |  |  | ( | 446) |  |  | ( | 39) |  | - |  |  |  | 485) |
| Depreciation charge |  | - | ( | 30,277) | ( | 19,388) | ( | 1,654) |  | 7,174) | ( | 1,023) |  |  |  | 59,516) |
| Net exchange differences | ( | 89) | ( | 6,442) |  | 2,274) | ( | 68) |  | 236) | ( | 148) |  | 1) |  | 9,258) |
| Closing net book amount as at December 31 | \$ | 169,705 | \$ | 516,919 | \$ | 68,983 | \$ | 3,036 | \$ | 23,557 | \$ | 6,259 | \$ | 42 | \$ | 788,501 |
| At December 31 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost | \$ | 169,705 | \$ | 727,864 | \$ | 239,286 | \$ | 11,297 | \$ | 51,951 | \$ | 18,177 | \$ | 136 | \$ | 1,218,416 |
| Accumulated depreciation |  | - |  | 210,945) |  | 170,303) |  | 8,261) |  | 28,394) |  | 11,918) |  | 94) |  | 429,915) |
|  | \$ | 169,705 | \$ | 516,919 | \$ | 68,983 | \$ | 3,036 | \$ | 23,557 | \$ | 6,259 | \$ | 42 | \$ | 788,501 |

A. The abovementioned equipment are all assets for its own use.
B. The significant components of buildings include buildings, air conditioners, elevators and utility construction. Buildings are depreciated over 26 to 50 years, and others are depreciated over 10 to 20 years.
C. Information about the property, plant and equipment that were pledged to others as collaterals is provided in Note 8.
D. There were no borrowing costs capitalised as part of property, plant and equipment.
(7) Leasing arrangements - lessee
A. The Group leases various assets including land, buildings (including land), transportation equipment and office equipment. Rental contracts are typically made for periods of 1 to 5 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.
B. Short-term leases with a lease term of 12 months or less comprise buildings. Low-value assets comprise office equipment. On December 31, 2020 and 2019, payments of lease commitments for short-term leases amounted to $\$ 492$ and $\$ 180$, respectively.
C. The carrying amount of right-of-use assets and the depreciation charge are as follows:

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Depreciation charge |  | Depreciation charge |  |
| Land | \$ | 889 | \$ | 901 |
| Buildings (including land) |  | 7,167 |  | 13,983 |
| Transportation equipment |  | 271 |  | 812 |
| Office equipment |  | 313 |  | 571 |
|  | \$ | 8,640 | \$ | 16,267 |
|  | 2020 |  | 2019 |  |
|  | Depreciation charge |  | Depreciation charge |  |
| Land | \$ | 26 | \$ | 28 |
| Buildings (including land) |  | 10,904 |  | 11,122 |
| Transportation equipment |  | 541 |  | 691 |
| Office equipment |  | 258 |  | 269 |
|  | \$ | 11,729 | \$ | 12,110 |

D. For the years ended December 31, 2020 and 2019, the additions to right-of-use assets were $\$ 4,770$ and $\$ 4,038$, respectively.
E. The information on profit and loss accounts relating to lease contracts is as follows:

| Items affecting profit or loss | 2020 |  | 201 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Interest expense on lease liabilities | \$ | 503 | \$ | 742 |
| Expense on short-term lease contracts |  | 492 |  | 180 |
| Expense on leases of low-value assets |  | 216 |  | 132 |

F. For the years ended December 31, 2020 and 2019, the Group's total cash outflow for leases were $\$ 12,892$ and $\$ 12,884$, respectively.
G. Information about the right-of-use assets - land use right that were pledged to others as collateral is provided in Note 8.
(8) Other non-current assets

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Overdue receivable | \$ | 41,372 | \$ | 35,228 |
| Allowance for bad debts <br> - overdue receivable | ( | 41,372) |  | 35,228) |
| Prepayments for equipment |  | 2,880 |  | 1,724 |
| Guarantee deposits |  | 12,273 |  | 11,221 |
| Others |  | 11,920 |  | 16,861 |
|  | \$ | 27,073 | \$ | 29,806 |

(9) Short-term borrowings

| Type of borrowings | December 31, 2020 | Interest rate range | Collateral |
| :---: | :---: | :---: | :---: |
| Bank borrowings |  |  |  |
| Unsecured borrowings | \$ 430,352 | 0.95\% ~ 1.01\% | None |
| Secured borrowings | 24,611 | 3.45\% | Please refer to Note 8 |
|  | \$ 454,963 |  |  |
| Type of borrowings | December 31, 2019 | Interest rate range | Collateral |
| Bank borrowings |  |  |  |
| Unsecured borrowings | \$ 410,250 | 0.97\% ~ 2.75\% | None |
| Secured borrowings | 21,525 | 4.35\% | Please refer to Note 8 |
|  | \$ 431,775 |  |  |

(10) Long-term borrowings

| Type of borrowings | Borrowing period and repayment term | Interest rat range | Collateral |  | , 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Bank borrowings | Borrowing period is from May 22, 2020 to May 21, 2022, no need to repay if the exemption conditions are met.(Note 1) | 1.00\% | None | \$ | 2,108 |
| Installment-repayment borrowings |  |  |  |  |  |
| Unsecured EUR borrowings | Borrowing period is from September 27, 2019 to | 0.40\% | None |  |  |
|  | September 27, 2021; interest is repayable monthly; principal is repayable in 24 installments from |  |  |  |  |
|  | October 27, 2019.(Note 2) |  |  |  | 12,486 |



Note 1:Ablerex-LATAM, a subsidiary of the Group, is eligible for Small and Medium Enterprise (SME) financing in the United States of America, and approved for Paycheck Protection Program (PPP) from local bank.
Note 2:Ablerex-IT, a subsidiary of the Group, received a bank notice in March 2020.Due to the COVID-19 pandemic, the bank suspended the instalments until September 2020 for a total of 7 instalments and the next repayment date was October 2020.
Note 3:Ablerex-IT, a subsidiary of the Group, was approved to apply for relief loan from the Italian government due to the impact of the COVID-19 pandemic.
Note 4:Ablerex-IT, a subsidiary of the Group, was approved to apply for a loan from the Italian government. This loan is provided by the Italian government to encourage the internationalization of Italian companies, the total amount of funding is EUR\$163,000, of which EUR\$65,200 are government grants.

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Payable for year-end bonus | \$ | 44,649 | \$ | 40,920 |
| Payable for wages and salaries |  | 25,812 |  | 25,991 |
| Payable for other short-term employee benefits |  | 15,139 |  | 17,024 |
| Compensation due to employee, directors and supervisors |  | 8,394 |  | 8,618 |
| Others |  | 36,897 |  | 36,731 |
|  | \$ | 130,891 | \$ | 129,284 |

(12) Provisions for liabilities -current

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Warranty: |  |  |  |  |
| At January 1 | \$ | 40,441 | \$ | 31,959 |
| Additional provisions |  | 13,858 |  | 24,508 |
| Used during the period | ( | 6,579) |  | 16,026) |
| At December 31 | \$ | 47,720 | \$ | 40,441 |

The Group's provisions for warranties are primarily for uninterruptible power supplies and solar energy related products. The provisions for warranties are estimated based on historical warranty data of uninterruptible power supplies and solar energy related products.
(13) Pensions
A. (a) The Company has a defined benefit pension plan in accordance with the LaborStandards Law, covering all regular employees’ service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company and its domestic subsidiaries contribute monthly an amount equal to $2 \%$ of the employees’ monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company and its domestic subsidiaries would assess the balance in the aforementioned labor pension reserve account by December 31, every year. If the account balance is insufficient to pay the pension calculated by the aforementioned method of the employees expected to qualify for retirement in the following year, the Company will make contributions to cover the deficit by next March.
(b) The amounts recognised in the balance sheet are as follows:

Present value of funded defined benefit obligations
Fair value of plan assets
Net defined benefit liability

| December 31, 2020 |  |  | December 31, 2019 |
| :---: | :---: | :---: | :---: |
|  | \$ | $(57,019)$ |  |

(c) Movements in net defined benefit liabilities are as follows:

At January 1

| 2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Present value of defined benefit obligations |  | Fair value of plan assets |  | Net defined benefit liability |  |
| \$ | $(56,160)$ | \$ | 32,746 | \$ | $(23,414)$ |
|  | (217) |  |  |  | (217) |
|  | (417) |  | 245 |  | (172) |
|  | 671 |  | - |  | 671 |
|  | $(56,123)$ |  | 32,991 |  | $(23,132)$ |

Remeasurements:
Return on plan assets
(excluding amounts included

|  | - |  | 1,073 |  | 1,073 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (5) |  | - |  | (5) |
|  | $(2,731)$ |  | - |  | $(2,731)$ |
|  | 1,840 |  | - |  | 1,840 |
|  | (896) |  | 1,073 |  | 177 |
|  | - |  | 380 |  | 380 |
| (\$ | 57,019) | \$ | 34,444 | (\$ | 22,575) |

At January 1
Current service cost
Interest (expense) income

Remeasurements:
Return on plan assets (excluding amounts included
in interest income or expense)
Change in demographic assumptions
Financial assumptions change
Experience adjustments

Pension fund contribution
At December 31

| Present value of defined benefit obligations |  | Fair value of plan assets |  | Net defined benefit liability |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | $(52,807)$ | \$ | 31,046 | \$ | $(21,761)$ |
|  | (77) |  | - |  | (77) |
|  | (522) |  | 307 |  | (215) |
|  | $(53,406)$ |  | 31,353 |  | $(22,053)$ |

(c) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilisation plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilisation of the Labor Retirement Fund" (Article 6: The scope of utilisation for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). With regard to the utilisation of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company and its domestic subsidiaries have no right to participate in managing and operating that fund and hence the Company and its domestic subsidiaries are unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2020 and 2019 is given in the Annual Labor Retirement Fund Utilisation Report announced by the government.
(d) The principal actuarial assumptions used were as follows:

|  | $\frac{2020}{}$ |  | 2019 |
| :--- | :--- | :--- | :--- |
| Discount rate | $=0.30 \%$ | $0.75 \%$ |  |
| Future salary increases | $=$$2.00 \%$ |  |  |

Assumptions regarding future mortality experience are set based on the fifth Taiwan Standard Ordinary Experience Mortality Table (2012 TSO).

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis is as follows:

|  | Discount rate |  |  |  | Future salary increases |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Increase 0.25\% |  | Decrease 0.25\% |  | Increase 0.25\% |  | Decrease 0.25\% |  |
| December 31, 2020 |  |  |  |  |  |  |  |  |
| Effect on present value of defined benefit | (\$ | 1,529) | \$ | 1,590 | \$ | 1,559 | (\$ | 1,507) |
| December 31, 2019 |  |  |  |  |  |  |  |  |
| Effect on present value of defined benefit | (\$ | 1,566) | (\$ | 1,630) | \$ | 1,606 | (\$ | 1,551) |

The sensitivity analysis above is based on one assumption which changed while the other conditions that remain unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.
(e) Expected contributions to the defined benefit pension plans of the Group for the year ending December 31, 2021 amount to $\$ 928$.
(f) As of December 31, 2020, the weighted average duration of the retirement plan is 10 years. The analysis of timing of the future pension payment was as follows:

| Within 1 year | $\$$ | 2,034 |
| :--- | ---: | ---: |
| $1-2$ year(s) |  | 1,652 |
| $3-5$ years | 4,743 |  |
| Over 5 years |  | 50,208 |
|  | $\$ 88,637$ |  |

B. (a) Effective July 1, 2005, the Company has established a defined contribution pension plan (the "New Plan") under the Labour Pension Act (the "Act"), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount based on $6 \%$ of the employees' monthly salaries and wages to the employees' individual pension accounts at the Bureau of Labour Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment.
(b) The Company's mainland China indirect subsidiaries, Ablerex Electronics (Suzhou) Co., Ltd. and Ablerex Electronics (Beijing) Corporation Limited, have a defined contribution plan. Monthly contributions to an independent fund administered by the government in accordance with the pension regulations in the People's Republic of China (PRC) are based on a certain percentage of employees' monthly salaries and wages. The contribution percentage for the years ended December 31, 2020 and 2019 was both $20 \%$. Other than the monthly contributions, the Group has no further obligations. Ablerex Corporation,

AblerexLatamCorporation, Ablerex Electronics (S) Pte. Ltd., Ablerex Electronics (Thailand) Co Ltd., Ablerex Electronics Italy S.R.L and Wada Denki Co., Ltd. have a defined contribution plan under the local regulations and have no further obligations. Other consolidated subsidiaries do not have any employees.

(c) The pension costs under the defined contribution pension plans of the Group for the years ended December 31, 2020 and 2019 were $\$ 17,237$ and $\$ 26,470$, respectively.

## (14) Share capital

As of December 31, 2020, the Company's authorised capital was $\$ 800,000$, consisting of 80 million shares of ordinary stock, and the paid-in capital was $\$ 450,000$ with a par value of $\$ 10$ (in dollars) per share. All proceeds from shares issued have been collected. The Group's ordinary shares at the beginning of the period are the same with the outstanding shares at the end of the period.
(15) Capital surplus
A. Pursuant to the R.O.C. Company Act, capital surplus arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C. Securities and Exchange Law requires that the amount of capital surplus to be capitalized mentioned above should not exceed $10 \%$ of the paid-in capital each year. However, capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.
B. The shareholders resolved to appropriate capital surplus in cash at their meeting on June 19, 2020:

Year ended December 31, 2019
Cash per share
Amount
Capital surplus appropriated in cash

| $\$ \quad 13,500 \quad \$ \quad 0.30$ |
| :--- |

The cash appropriation of capital surplus is in agreement with the proposal submitted by the Boardof Directors.
(16) Retained earnings
A. Under the Company's Articles of Incorporation, the current year's earnings, if any, shall first be used to pay all taxes and offset prior years' operating losses and then $10 \%$ of the remaining amount shall be set aside as legal reserve unless the accumulated legal reserve has reached the total capital stock balance. Special reserve shall be appropriated in accordance with related regulations promulgated by competent authorities, and the special reserve along with the accumulated unappropriated retained earnings from previous years is considered as the distributable earnings. The remainder, if any, after considering the operating status, and through a proposition by the Board of Directors and a resolution by the shareholders, shall be retained.
B. The Company's dividend policy is based on the Company's current operation status, future capital requirements, long-term operation plan, shareholders' benefits, balanced dividends and the Company's long-term financial plan, etc. The appropriation is proposed by the Board of Directors and then approved by the shareholders during their meeting. Cash dividends shall not
be less than $20 \%$ of the total dividends distributed to shareholders.
C. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve shall not be used for any other purpose. The use of legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of $25 \%$ of the Company's paid-in capital.
D. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When the debit balance on other equity items is reversed subsequently, the reversed amount may be included in the distributable earnings.
E. The appropriation of 2019 earnings as proposed by the shareholders on June19, 2020 and the appropriation of 2018 earnings as resolved by the shareholders on June 18, 2019 are asfollows:

|  | Year ended December 31, 2019 |  |  |  | Year ended December 31, 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  | Dividend per share (in dollars) |  | Amount |  | Dividend per share$\qquad$ |  |
| Legal reserve | \$ | 3,639 |  |  | \$ | 7,316 |  |  |
| Special reserve |  | 17,841 |  |  |  | 4,907 |  |  |
| Cash dividends |  | 31,500 | \$ | 0.70 |  | 67,500 | \$ | 1.50 |

(17) Sales revenue

|  | 2020 |  |  | 2019 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales revenue | $\$$ | $1,293,337$ |  | $\$$ | $1,428,842$ |
| Project construction revenue | 979,076 |  | 958,810 |  |  |
| Service revenue |  | 89,510 |  | 74,738 |  |
|  |  | $2,361,923$ | $\$$ | $2,462,390$ |  |

A. Disaggregation of revenue from contracts with customers

The Group derives revenue from the transfer of goods and services over time and at a point in time in the following:

| Year ended December 31, 2020 |  |  |  |  | Technical Services Division |  | Energy <br> Division |  | Reconciliation and elimination |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customer contracts | \$ | 826,251 | \$ | 1,060,372 | \$ | 219,392 | \$ | 255,908 | \$ | - | \$ | 2,361,923 |
| Inter-segment revenue |  | 88,276 |  | 1,943,214 |  | - |  | - |  | 2,031,490) |  |  |
| Total segment revenue | \$ | 914,527 | \$ | 3,003,586 | \$ | 219,392 | \$ | 255,908 | (\$ | 2,031,490) | \$ | 2,361,923 |
| Segment income | \$ | 80,930 | \$ | 93,495 | \$ | 98,004 | \$ | 10,002 | (\$ | 229,478) | \$ | 52,953 |
| Timing of revenue recognition |  |  |  |  |  |  |  |  |  |  |  |  |
| At a point in time | \$ | 826,251 | \$ | 1,060,372 | \$ | 150,659 | \$ | 244,595 | \$ | - | \$ | 2,281,877 |
| Over time |  | - |  | - |  | 68,733 |  | 11,313 |  | - |  | 80,046 |
|  | \$ | 826,251 | \$ | 1,060,372 | \$ | 219,392 | \$ | 255,908 | \$ | - | \$ | 2,361,923 |


| Year ended December 31, 2019 |  |  | Second <br> Business <br> Division |  | Technical <br> Services <br> Division |  | Energy <br> Division |  | Reconciliation and elimination |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customer contracts | \$ | 781,386 | \$ | 1,231,714 | \$ | 215,480 | \$ | 233,810 | \$ | - | \$ | 2,462,390 |
| Inter-segment revenue |  | 101,417 |  | 2,474,889 |  | 6,491 |  | - | ( | 2,582,797) |  |  |
| Total segment revenue | \$ | 882,803 | \$ | 3,706,603 | \$ | 221,971 | \$ | 233,810 | (\$ | 2,582,797) | \$ | 2,462,390 |
| Segment income | \$ | 74,246 | \$ | 73,003 | \$ | 92,957 | \$ | 4,677 | (\$ | 219,019) | \$ | $\underline{ }$ 25,864 |
| Timing of revenue recognition |  |  |  |  |  |  |  |  |  |  |  |  |
| At a point in time | \$ | 781,386 | \$ | 1,231,714 | \$ | 148,808 | \$ | 232,190 | \$ | - | \$ | 2,394,098 |
| Over time |  | - |  | - |  | 66,672 |  | 1,620 |  | - |  | 68,292 |
|  | \$ | 781,386 | \$ | 1,231,714 | \$ | 215,480 | \$ | 233,810 | \$ | - | \$ | 2,462,390 |

## B. Contract liabilities

The Group has recognised the following revenue-related contract liabilities:

| Contract liabilities: |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contract liabilities <br> - advance receipts for construction | \$ | 195,375 | \$ | 163,135 | \$ | 234,440 |
| Contract liabilities |  |  |  |  |  |  |
|  | \$ | 219,737 | \$ | 179,432 | \$ | 248,614 |

(a) Significant changes in contract liabilities

None.
(b) Revenue recognised that was included in the contract liability balance at the beginning of the period

Revenue recognised that was included in the contract liability balance at the beginning of the period
Sales revenue
(18) Interest income

Interest income from bank deposits
Interest income from financial assets measured at amortised cost
$2020 \quad 2019$
$\square$ 2019
$\square$五
$\$ 152,531$

| 2020 |  |  | 2019 |  |
| :--- | ---: | :--- | :--- | :--- |
|  | 926 |  | $\$$ | 671 |
|  | - |  | 280 |  |
|  |  | 926 |  |  |

(19) Other income

|  | 2020 |  |  | 2019 |  |
| :--- | ---: | ---: | :--- | ---: | :---: |
| Dividend income | $\$$ | 162 | $\$$ | - |  |
| Government subsidy income | 12,029 |  | 301 |  |  |
| Other income, others | 5,812 |  | 12,021 |  |  |
|  |  | 18,003 |  | $\$$ |  |

(20) Other gains and losses
Loss on disposal of property, plant and
equipment
Loss on disposal of investments
Profit from lease modification
Foreign exchange (loss) gain
Others
$\qquad$
$\qquad$

| (\$ | 565) (\$ | 485 |
| :---: | :---: | :---: |
| ( | 19) | - |
|  | 6 | 12 |
| ( | 3,998) | 11,124 |
| ( | 474) ( | 946 |
| (\$ | 5,050) \$ | 9,705 |

(21) Finance costs

Interest expense $\quad$|  |  | 2020 |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  | 6,143 |  |  |

(22) Expenses by nature

|  | 2020 |  |  | 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Operating costs | Operating expenses | Total | Operating costs | Operating expenses | Total |
| Employee benefit expense | \$ 188,432 | \$ 330,412 | \$ 518,844 | \$ 216,349 | \$ 328,337 | \$ 544,686 |
| Depreciation charges | 33,169 | 32,771 | 65,940 | 37,263 | 34,363 | 71,626 |
| Amortization charges | 338 | 9,266 | 9,604 | 145 | 9,738 | 9,883 |

(23) Employee benefit expense

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Wages and salaries | \$ | 447,561 | \$ | 459,445 |
| Labor and health insurance fees |  | 38,617 |  | 41,320 |
| Pension costs |  | 16,955 |  | 26,762 |
| Directors' remuneration |  | 1,460 |  | 874 |
| Other personnel expenses |  | 14,251 |  | 16,285 |
|  | \$ | 518,844 | \$ | 544,686 |

A. In accordance with the Articles of Incorporation of the Company, a ratio of distributable profit of the current year, after covering accumulated losses, shall be distributed as employees' compensation and directors' and supervisors' remuneration. The ratio shall be $6 \%$ to $10 \%$ for
employees compensation and shall not be higher than $2 \%$ for directors' and supervisors' remuneration.
B. For the years ended December 31, 2020 and 2019, employees’ compensation was accrued at $\$ 3,263$ and $\$ 2,717$, respectively; while directors' and supervisors' remuneration was accrued at $\$ 1,088$ and $\$ 906$, respectively. The aforementioned amounts were recognized in salary expenses. The employees' compensation and directors' and supervisors' remuneration were estimated and accrued based on $6 \%$ and $2 \%$ of distributable profit of current year for the year ended December 31, 2020.
The difference of $\$ 113$ between employees' compensation (directors' and supervisors' remuneration) as resolved by the Board of Directors and the amount recognised in the 2019 financial statements of $\$ 2,717$, $\$ 906$ had been adjusted in profit or loss for 2020. The appropriation was in the form of cash.
Information about the appropriation of employees' compensation (bonus) and directors' and supervisors' remuneration by the Company as proposed by the Board of Directors and resolved will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.
(24) Income tax
A. Income tax expense
(a) Components of income taxexpense:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current tax: |  |  |  |  |
| Current tax on profit for the period | \$ | 15,867 | \$ | 11,423 |
| Prior year income tax overestimation | ( | 2,238) |  | 4,333) |
| Total current tax |  | 13,629 |  | 7,090 |
| Deferred tax: |  |  |  |  |
| Origination and reversal of temporary differences |  | 4,434 |  | 4,300) |
| Income tax expense | \$ | 18,063 | \$ | 2,790 |

(b) The income tax (charge)/credit relating to components of other comprehensive income are as follows:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Currency translation differences | \$ | 43 | (\$ | 4,460) |
| Remeasurement of defined benefit obligations |  | 35 | ( | 331) |
| Impact of change in tax rate |  | - |  | - |
|  | \$ | 78 | (\$ | 4,791) |

B. Reconciliation between income tax expense and accounting profit:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Tax calculated based on profit before tax and statutory tax rate | \$ | 20,847 | \$ | 10,828 |
| Expenses that should be excluded according to tax laws |  | (17) |  |  |
| Income exempted according to tax law |  | (32) |  | - |
| Effect from tax credit of investment |  | (497) |  | $(3,705)$ |
| Prior year income tax overestimation |  | $(2,238)$ |  | $(4,333)$ |
| Income tax expense | \$ | 18,063 | \$ | 2,790 |

C. Amounts of deferred tax assets or liabilities as a result of temporary differences and investment tax credits are as follows:

|  | $\begin{gathered} \text { At January 1, } \\ 2020 \\ \hline \end{gathered}$ |  | Recognised in profit or loss |  | Recognised in other comprehensive income |  | At December 31,2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Temporary differences: <br> -Deferred tax assets: |  |  |  |  |  |  |  |  |
| Unrealised warranty provision | \$ | 8,088 | \$ | 1,456 | \$ | - | \$ | 9,544 |
| Allowance for market value decline and loss for inventories |  | 16,664 |  | (46) |  | - |  | 16,618 |
| Accrued pension liabilities |  | 4,683 |  | (133) |  | (35) |  | 4,515 |
| Allowance for bad debts |  | 6,474 |  | 195 |  |  |  | 6,669 |
| Translation differences of foreign operations |  | 5,652 |  | - |  | (43) |  | 5,609 |
| Others |  | 3,645 |  | (560) |  | - |  | 3,085 |
|  |  | 45,206 |  | 912 |  | (78) |  | 46,040 |
| -Deferred tax liabilities: |  |  |  |  |  |  |  |  |
| Gain on foreign long-term equity investments |  | $(81,991)$ |  | $(5,346)$ |  | - |  | $(87,337)$ |
|  |  | $(81,991)$ |  | $(5,346)$ |  | - |  | $(87,337)$ |
|  | (\$ | 36,785) | (\$ | 4,434) | (\$ | 78) | (\$ | 41,297) |


|  | $\begin{gathered} \text { At January 1, } \\ 2019 \end{gathered}$ |  | Recognised in profit or loss |  | Recognised in other comprehensive income |  | $\begin{gathered} \text { At December 31, } \\ 2019 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Temporary differences: -Deferred tax assets: |  |  |  |  |  |  |  |  |
| Unrealised warranty provision | \$ | 6,392 | \$ | 1,696 | \$ | - | \$ | 8,088 |
| Allowance for market value decline and loss for inventories |  | 15,593 |  | 1,071 |  | - |  | 16,664 |
| Accrued pension liabilities |  | 4,352 |  | - |  | 331 |  | 4,683 |
| Allowance for bad debts |  | 6,516 |  | (42) |  | - |  | 6,474 |
| Translation differences of foreign operations |  | 1,192 |  | - |  | 4,460 |  | 5,652 |
| Others |  | 3,109 |  | 536 |  | - |  | 3,645 |
|  |  | 37,154 |  | 3,261 |  | 4,791 |  | 45,206 |
| -Deferred tax liabilities: |  |  |  |  |  |  |  |  |
| Gain on foreign long-term equity investments |  | $(83,010)$ |  | 1,019 |  | - |  | $(81,991)$ |
| Others | ( | 20) |  | 20 |  | - |  | - |
|  |  | $(83,030)$ |  | 1,039 |  | - |  | $(81,991)$ |
|  | (\$ | 45,876) | \$ | 4,300 | \$ | 4,791 | (\$ | 36,785) |

D.The Company's income tax returns through 2018 have been assessed and approved by the Tax Authority.
(25) Earnings per share

|  | 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount after tax |  | Weighted average number of ordinary shares outstanding (shares in thousands) | Earnings per share (in dollars) |  |
| Basic earnings per share |  |  |  |  |  |
| Profit attributable to ordinary shareholders of the parent company | \$ | 41,917 | 45,000 | \$ | 0.93 |
| Diluted earnings per share |  |  |  |  |  |
| Profit attributable to ordinary shareholders of the parent company |  | 41,917 | 45,000 |  |  |
| Assumed conversion of all dilutive potential ordinary shares |  |  |  |  |  |
| Employees' compensation |  | - | 104 |  |  |
| Profit attributable to ordinary shareholders of the parent plus assumed conversion of all dilutive potential ordinary shares | \$ | 41,917 | 45,104 | \$ | 0.93 |


|  | Weighted average <br> number of ordinary | Earnings <br> Amount after <br> tax |
| :---: | :---: | :---: |

## Basic earnings per share

Profit attributable to ordinary shareholders of the parent company

(26) Transactions with non-controlling interest
A. Disposal of equity interest in a subsidiary (that did not result in a loss of control)

On May28, 2020, the Group disposed of $1 \%$ of its shares of its subsidiary—Ablerex-JP for a total cash consideration of $\$ 83$. The carrying amount of non-controlling interest in Ablerex-JP was $\$ 102$ at the disposal date. This transaction resulted in an increase in the non-controlling interest by $\$ 19$ and adecrease in the equity attributable to owners of the parent by $\$ 19$. The effect of changes ininterests in Ablerex-JP on the equity attributable to owners of the parent for the year ended December 31, 2020 is shown below:

December 31, 2020
Carrying amount of non-controlling interest disposed \$ 102
Consideration received from non-controlling interest
( 83)
Capital surplus

- recognition of changes in ownership interest in subsidiaries
$\$ \quad 19$
B. Subsidiary, Ablerex-Latam, of the Group increased its capital to employees on February 7, 2019. As a result, the Group decreased its share interest by $14 \%$. The transaction increased non-controlling interest by $\$ 1,784$ and decreased the equity attributable to owners of parent by \$1,784.
(27) Changes in liabilities from financing activities
At January 1
Changes in cash flow from financing
activities
Impact of changes in foreign
exchange rate
Changes in other non-cash items
At December 31

| 2020 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings |  | Long-term borrowings |  | Lease liabilities |  | Liabilities from financing activities-gross |  |
| \$ | 431,775 | \$ | 13,233 | \$ | 15,606 | \$ | 460,614 |
|  | 24,103 |  | 16,020 | ( | 11,681) |  | 28,442 |
| ( | 915) |  | 1,023 |  |  |  | 108 |
|  | - |  | - |  | 4,081 |  | 4,081 |
| \$ | 454,963 | \$ | 30,276 | \$ | 8,006 | \$ | 493,245 |
| 2019 |  |  |  |  |  |  |  |
| Short-term borrowings |  | Long-term borrowings |  | Lease liabilities |  | Liabilities from financing activities-gross |  |
| \$ | 252,298 | \$ | - | \$ | 24,744 | \$ | 277,042 |
|  | 180,942 |  | 13,233 | ( | 11,830) |  | 182,345 |
| ( | 1,465) |  |  |  |  | ( | 1,465) |
|  | - |  | - |  | 2,692 |  | 2,692 |
| \$ | 431,775 | \$ | 13,233 | \$ | 15,606 | \$ | 460,614 |

7. Related Party Transactions
(1) Names of related parties and relationship

| Names of related parties |  | Relationship with the Company |
| :--- | :--- | :--- |
| United Integrated Services Co., Ltd. |  | The entity using the equity method to account |
| for the investment in the Company |  |  |

(2) Significant related party transactions and balances
A. Sales revenue

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales revenue |  |  |  |  |
| Entities with significant influence to the Group | \$ | 145 | \$ | 165,930 |
| Other related parties |  | - |  | 1,530 |
|  | \$ | 145 | \$ | 167,460 |

The transaction prices and terms of the Group and entities with significant influence over the Group are determined in accordance with the agreed contracts. The credit term is commensurate with non-related parties, which is 60~120 days after monthly billings.
B. Leasing arrangements - lessee
(a) The Group leased office and plant from United Integrated Services Co., Ltd. Rental contracts are typically made for periods from 2020 to 2021. Rents are paid at the end of each month.
(b) On January 1, 2019 (the date of initial application of IFRS 16), the Group increased right-of-use assets by $\$ 10,340$.
(c) Lease liabilities
i. Outstanding balance

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| United Integrated |  |  |  |  |
| Services Co., Ltd. | \$ | 1,853 | \$ | 6,251 |

ii. Interest expense

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| United Integrated Services Co., Ltd. | \$ | 66 | \$ | 132 |

C. Accountsreceivable from related parties

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Accounts receivable |  |  |  |  |
| Entities with significant influence to the Group | \$ | 17,005 | \$ | 16,993 |
| Other related parties |  | - |  | 23 |
|  | \$ | 17,005 | \$ | 17,016 |

D. Endorsements and guarantees

As of December 31, 2020 and 2019, there were unsecured bank borrowings amounting to $\$ 430,352$ and $\$ 410,250$, respectively. The Company's key management was a joint guarantor.

## E. Commitments

Promissory notes issued for the warranty of sales and performance guarantees of lease contracts.

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Entities with significant influence to the Group | \$ | 11,056 | \$ | 11,532 |

F.In May, 2020, the Group disposed $1 \%$ of its shares of its subsidiary-Ablerex-JP for a total cash consideration of $\$ 83$ to other related parties, Wada. please refer to Note 6(26).
(3) Key management compensation

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Salaries and other short-term employee benefits | \$ | 40,528 | \$ | 32,309 |
| Termination benefits |  | 967 |  | 879 |
|  | \$ | 41,495 | \$ | 33,188 |

## 8. Pledged Assets

The Group's assets pledged as collateral are as follows:

| Pledged assets | Book value |  |  |  | Purpose |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2020 |  | December 31, 2019 |  |  |
| Other current assets -time deposits | \$ | 194 | \$ | 194 | Performance guarantee for contracts |
| Property, plant and equipment - land and buildings |  | 111,726 |  | 115,203 | Short-term borrowings or guarantee for line of credit |
| Right-of-use assets <br> - land use rights |  | 889 |  | 901 | Short-term borrowings or guarantee for line of credit |
|  | \$ | 112,809 | \$ | 116,298 |  |

## 9. Significant Contingent Liabilities and Unrecognized Contract Commitments

## (1) Contingencies

None.

## (2) Commitments

A. As of December 31, 2020 and2019, other than the details of contingencies and commitments between the Group and related parties as provided in Note 7(2) E, contingencies and commitments between the Group and third parties are as follows:
Capital expenditure contracted for at the balance sheet date but not yet incurred

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Intangible assets | \$ | 95 | \$ | 381 |

Warranty and performance guarantee
As of December 31, 2020and2019,promissory notes issued for the warranty and performance guarantee of sales amounted to $\$ 92,039$ and $\$ 82,229$, respectively.
B. Details of endorsements/guarantees provided by the Company to subsidiaries are provided in Note 13(1) B.

1. Significant Disaster Loss

None.
2. Significant Events after the Balance Sheet Date
(1) The appropriations of 2020 earnings had been proposed by the Board of Directors on March 19, 2021. Details are summarized below:

|  | 2020 |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Amount |  |  |  |
| Legal reserve | $\$$ | 4,204 |  |  |
| Special reserve |  | $(173)$ |  |  |
| Cash dividends per share |  |  |  |  |

As of March 19, 2021, the appropriations of 2020 earnings has not been resolved at the stockholders' meeting.
3. Others
(1) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and to maintain an optimal capital structure with reasonable cost of funds. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt. The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as total liabilities divided by total assets.
In 2020, the Group's strategy, which was unchanged from 2019, was to maintain the gearing ratio of about $40 \%$. The gearing ratios at December 31, 2020 and 2019 were as follows:

|  | December 31, 2020 |  | December 31, 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Total liabilities | \$ | 1,485,857 | \$ | 1,372,989 |
| Total equity |  | 1,479,442 |  | 1,481,332 |
| Total assets | \$ | 2,965,299 | \$ | 2,854,321 |
| Gearing ratio |  | 50\% |  | 48\% |

(2) Financial instruments
A. Financial instruments by category

December 31, 2020 December 31, 2019

## Financial assets

Financial assets at amortised cost

| Cash and cash equivalents | \$ | 296,879 | $\$$ |
| :--- | ---: | ---: | ---: |
| Financial assets at amortised cost | 13,131 | 224,475 |  |
| Notes receivable | 17,395 | 12,915 |  |
| Accounts receivable |  | 32,715 |  |
| $\quad$ (including related parties) | 501,173 | 540,371 |  |

Other receivables
9,550
6,495
Guarantee deposits paid
12,273
11,221
Other financial assets

|  | 194 |  | 194 |
| :--- | ---: | :--- | ---: |
|  | 850,595 |  |  |

Financial liabilities
Financial liabilities at amortised
cost through profit or loss
Short-term borrowings
Notes payable
Accounts payable
Other accounts payable
Long-term borrowings (including current portion)
Guarantee deposits received

| $\$$ | 454,963 | $\$$ | 431,775 |
| :--- | ---: | :--- | ---: |
| 3,936 |  | 7,006 |  |
| 459,850 |  | 440,029 |  |
|  | 130,891 |  | 129,284 |
|  | 30,276 |  | 13,233 |
|  | 71 |  | 70 |
|  |  |  |  |
|  |  |  |  |

Lease liability
(including related parties)
\$ 8,006
$\$ \quad 15,606$

## B.Financial risk management policies

(a) The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. To minimise any adverse effects on the financial performance of the Group, derivative financial instruments, such as foreign exchange forward contracts and foreign currency option contracts are used to hedge certain exchange rate risk, and interest rate swaps are used to fix variable future cash flows. Derivatives are used exclusively for hedging purposes and not as trading or speculative instruments.
(b) Risk management is carried out by a central treasury department (Group treasury) under policies approved by the board of directors. Group treasury identifies, evaluates and hedges financial risks in close cooperation with the Group's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.
C. Significant financial risks and degrees of financial risks
(a) Market risk

## Foreign exchange risk

i. The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the USD and RMB. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities.
ii. Management has set up a policy to require group companies to manage their foreign exchangerisk against their functional currency. The companies are required to hedge their entire foreign exchange risk exposure with the Group treasury. Exchange rate risk is measured through a forecast of highly probable USD and RMB expenditures. Forward foreign exchange contracts are adopted to minimise the volatility of the exchange rate affecting cost of forecast inventory purchases.
iii. The Group's businesses involve some non-functional currency operations (the Company's functional currency: NTD; other certain subsidiaries’ functional currency: USD and RMB). The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

| (Foreign currency: <br> Functional currency) | December 31, 2020 |  |  |  |  | 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Foreign currency amount (In thousands) |  | Exchange <br> rate | Book value <br> (NTD) |  | Sensitivity Analysis |  |  |  |  |
|  |  |  | Degree of variation |  |  |  | ct on it or before x | Ef |  |
| Financial assets |  |  |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |  |  |
| USD:NTD | \$ | 5,857 |  | 28.4800 | \$ | 166,807 | 1\% | \$ | 1,668 | \$ | - |
| RMB:NTD |  | 3,102 | 4.3770 |  | 13,577 | 1\% |  | 136 |  | - |
| JPY:NTD |  | 10,427 | 0.2763 |  | 2,881 | 1\% |  | 29 |  | - |
| USD:RMB |  | 499 | 6.5067 |  | 14,211 | 1\% |  | 142 |  | - |
| SGD:USD |  | 1,241 | 0.7570 |  | 26,755 | 1\% |  | 268 |  | - |
| Financial liabilities |  |  |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |  |  |
| USD:NTD | \$ | 2,063 | 28.4800 | \$ | 58,754 | 1\% | \$ | 588 | \$ | - |
| USD:RMB |  | 621 | 6.5067 |  | 17,686 | 1\% |  | 177 |  | - |
| SGD:USD |  | 414 | 0.7570 |  | 8,926 | 1\% |  | 89 |  | - |


| (Foreign currency: <br> Functional currency) | December 31, 2019 |  |  |  |  | 2019 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Foreign currency amount (In thousands) |  | Exchange rate | Book value (NTD) |  | Sensitivity Analysis |  |  |  |  |
|  |  |  | Degree of variation |  |  |  | $\begin{aligned} & \text { ct on } \\ & \text { fit or } \\ & \text { before } \\ & \text { ax } \end{aligned}$ |  |  |
| Financial assets |  |  |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |  |  |
| USD:NTD | \$ | 6,307 |  | 29.98 | \$ | 189,084 | 1\% | \$ | 1,891 | \$ | - |
| RMB:NTD |  | 4,477 | 4.305 |  | 19,273 | 1\% |  | 193 |  | - |
| JPY:NTD |  | 17,874 | 0.276 |  | 4,933 | 1\% |  | 49 |  | - |
| USD:RMB |  | 848 | 6.964 |  | 25,423 | 1\% |  | 254 |  | - |
| SGD:USD |  | 615 | 0.7432 |  | 13,703 | 1\% |  | 137 |  | - |
| Financial liabilities |  |  |  |  |  |  |  |  |  |  |
| Monetary items |  |  |  |  |  |  |  |  |  |  |
| USD:NTD | \$ | 1,883 | 29.98 | \$ | 56,452 | 1\% | \$ | 565 | \$ | - |
| USD:RMB |  | 387 | 6.964 |  | 11,602 | 1\% |  | 116 |  | - |
| SGD:USD |  | 182 | 0.7432 |  | 4,055 | 1\% |  | 41 |  | - |

iv. The total exchange gain arising from significant foreign exchange variation on the monetary items held by the Group for theyears ended December 31, 2020 and 2019 amounted to $(\$ 3,998)$ and $\$ 11,124$, respectively.

## Price risk

i. The Group's equity securities, which are exposed to price risk, are the held financial assetsat fair value through profit or loss and financial assets at fair value through othercomprehensive income. To manage its price risk arising from investments in equitysecurities, the Group diversifies its portfolio. Diversification of the portfolio is done inaccordance with the limits set by the Group.
ii. The Group's investments in equity securities comprise unlisted shares issuedby the domestic companies.The prices of equity securities would change due to the changeof the future value of investee companies. If the prices of these equity securities hadincreased/decreased by $1 \%$ with all other variables held constant, other components of equity would have increased/decreased by both $\$ 810$, as a result of other comprehensive income classified as equityinvestment at fair value through other comprehensive income.
Cash flow and fair value interest rate risk
TheGroup'sborrowingsare mostly with fixed interest rate and maturity within one year. Therefore, the Group does not expect to be exposed to significant interest rate risk.
(b) Credit risk
i. Credit risk refers to the risk of financial loss to the Group arising from default by the clients on the contract obligations. The main factor is that counterparties could not repay in full the contract cash flows of accounts receivable, notes receivable and amortized cost financial assets based on the agreed terms.
ii. The Group manages their credit risk taking into consideration the entire group's concern.

For banks and financial institutions, only independently rated parties with a minimum rating of investment grade or above are accepted. According to the Group's credit policy, each local entity in the Group is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the management. The utilisation of credit limits is regularly monitored. The main credit risk arises from wholesale and retail customers, including outstanding receivables.
iii.The Group adopts the assumptions under IFRS 9, there has been a significant increase in credit risk on that instrument since initial recognition, when the contract payments were past due over 30 days.
iv. The Group adopts the assumptions under IFRS 9, the default occurs when the contract payments are past due over 90 days.
v. The following indicators are used to determine whether the credit impairment of debt instruments has occurred:
(i) It becomes probable that the issuer will enter bankruptcy or other financial reorganization due to their financial difficulties;
(ii) Default or delinquency in interest or principal repayments;
(iii) Adverse changes in national or regional economic conditions that are expected to cause a default.
vi. The Group classifies customers' accounts receivable in accordance with sales area. The Group applies the modified approach using provision matrix to estimate expected credit loss under the provision matrix basis.
vii. The Group wrote-off the financial assets, which cannot be reasonably expected to be recovered, after initiating recourse procedures. However, the Group will continue executing the recourse procedures to secure their rights. On December 31, 2020 and 2019, the Group's written-off financial assets that are still under recourse procedures amounted to $\$ 41,372$ and $\$ 35,228$, respectively.
viii. The Group used the forecastability of Taiwan Institute of Economic Research boom observation report to adjust historical and timely information to assess the default possibility of accounts receivable. On December 31, 2020 and 2019, the provision matrix is as follows:

|  | Not overdue |  | Overdue within 30 days |  | Overdue within 60 days |  | Overdue within 90 days |  | Overdue for more than 90$\qquad$ |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At December 31, 2020 |  |  |  |  |  |  |  |  |  |  |  |
| Expected loss rate |  | 0.03\% |  | ~9.31\% |  | 23~49\% |  | 24~61\% |  | 50~100\% |  |
| Total book value | \$ | 442,607 | \$ | 12,636 | \$ | 11,974 | \$ | 15,974 | \$ | 9,308 | \$ 492,499 |
| Loss allowance |  | 133 |  | 168 |  | 1,498 |  | 4,080 |  | 2,452 | 8,331 |
| At December 31, 2019 |  |  |  |  |  |  |  |  |  |  |  |
| Expected loss rate |  | 0.03\% |  | ~1.28\% |  | 37~71\% |  | 38~84\% |  | 50~100\% |  |
| Total book value | \$ | 496,139 | \$ | 12,847 | \$ | 8,260 | \$ | 3,584 | \$ | 16,425 | \$ 537,255 |
| Loss allowance |  | 149 |  | 164 |  | 3,829 |  | 1,545 |  | 8,213 | 13,900 |

ix. Movements in relation to the Group applying the modified approach to provide loss allowance for accounts receivable are as follows:

|  | 2020 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Accounts receivable |  | Overdue receivable |  |
| At January 1 | \$ | 13,900 | \$ | 35,228 |
| Provision for impairment loss |  | 959 |  | - |
| Effect of foreign exchange | ( | 5) |  | 379) |
| Transfer | ( | 6,523) |  | 6,523 |
| At December 31 | \$ | 8,331 | \$ | 41,372 |
|  | 2019 |  |  |  |
|  | Accounts receivable |  | Overdue receivable |  |
| At January 1 | \$ | 16,063 | \$ | 35,395 |
| Reversal of impairment loss | ( | 2,033) |  | - |
| Effect of foreign exchange | ( | 130) |  | 167) |
| At December 31 | \$ | 13,900 | \$ | 35,228 |

(c)Liquidity risk
i. Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group treasury. Group treasury monitors rolling forecasts of the Group’s liquidity requirements to ensure it has sufficient cash to meet operational needs.
ii.Surplus cash held by the operating entities over and above balance required for working capital management are transferred to the Group treasury. Group treasury invests surplus cash ininterest bearing current accounts, time deposits and other cash equivalents, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient head-room as determined by the above-mentioned forecasts.
iii. The Group has the following undrawn borrowing facilities:

|  | December 31, 2020 |  |  |  | December 31, 2019 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Fixed rate:    <br> Expiring within one year $\$$ 903,352  |  |  |  |  |  |

iv. The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date.The amounts disclosed in the table are the contractual undiscounted cash flows.

Non-derivative financial liabilities

Less than 3 months and 1

| December 31, 2020 | months |  | year |  | Over 1 year |  | Book value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings | \$ | 443,051 | \$ | 12,814 | \$ | - | \$ | 455,865 |
| Notes payable |  | 3,936 |  | - |  | - |  | 3,936 |
| Accounts payable |  | 444,310 |  | 15,540 |  | - |  | 459,850 |
| Other payables |  | 113,764 |  | 10,386 |  | 6,741 |  | 130,891 |
| Lease liability |  | 2,935 |  | 3,581 |  | 1,698 |  | 8,214 |
| Long-term borrowings (including current portion) |  | 190 |  | 7,704 |  | 22,844 |  | 30,738 |
|  |  | s than 3 |  | een 3 <br> and 1 |  |  |  |  |


| December 31, 2019 | months |  | year |  | Over 1 year |  | Book value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings | \$ | 411,344 | \$ | 21,525 | \$ | - | \$ | 432,869 |
| Notes payable |  | 7,006 |  | - |  |  |  | 7,006 |
| Accounts payable |  | 428,784 |  | 11,245 |  | - |  | 440,029 |
| Other payables |  | 116,088 |  | 12,212 |  | 984 |  | 129,284 |
| Lease liability |  | 2,748 |  | 7,831 |  | 5,558 |  | 16,137 |
| Long-term borrowings (including current portion) |  | 1,897 |  | 5,753 |  | 7,671 |  | 15,321 |

iv. The Group does not expect the timing of occurrence of the cash flows estimated through the maturity date analysis will be significantly earlier, nor expect the actual cash flow amount will be significantly different.
(3) Fair valueinformation
A.The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a
market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.
Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3: Unobservable inputs for the asset or liability. The fair value of the Group’s investment in unlisted stocks is included in Level 3.
B. Financial instruments not measured at fair value.

The Group's carrying amounts of cash and cash equivalents, notes receivable, accounts receivable, other receivables,accounts payable and other payables are approximate to their fair values. The carrying amounts are provided in Note 12(2) A.
C. The related information of financial and non-financial instruments measured at fair value by levelon the basis of the nature, characteristics and risks of the assets and liabilities is as follows: The related information of natures of the assets and liabilities is as follows:

| December 31, 2020 | Level 1 |  | Level 2 |  |  | Level 3 |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |  |  |
| Recurring fair value measurements |  |  |  |  |  |  |  |  |  |
| Financial assets at fair value through other comprehensive income |  |  |  |  |  |  |  |  |  |
| Equity securities | \$ | - | \$ |  | - | \$ | 81,000 | \$ | 81,000 |
| December 31, 2019 |  | Level 1 |  | Level 2 |  |  | vel 3 |  | Total |
| Assets |  |  |  |  |  |  |  |  |  |
| Recurring fair value measurements |  |  |  |  |  |  |  |  |  |
| Financial assets at fair value through other comprehensive income |  |  |  |  |  |  |  |  |  |
| Equity securities | \$ | - | \$ |  | - | \$ | 81,000 | \$ | 81,000 |

D. The methods and assumptions the Group used to measure fair value are as follows:
(a) When assessing non-standard and low-complexity financial instruments, for example, debt instruments without active market, interest rate swap contracts, foreign exchange swap contracts and options, the Group adopts valuation technique that is widely used by market participants. The inputs used in the valuation method to measure these financial instruments are normally observable in the market.
(b) The valuation of derivative financial instruments is based on valuation model widely accepted by market participants, such as present value techniques and option pricing models. Forward exchange contracts are usually valued based on the current forward exchange rate.
E. For the years ended December 31, 2020 and 2019,there was no transfer between Level 1 andLevel 2.
F. For the years ended December 31, 2020 and 2019,there was no transfer into or out from Level 3.
G.Financial segment is in charge of valuation procedures for fair value measurements being
categorized within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating valuation model, performing back-testing, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.
H.The following is the qualitative information of significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:


## 13. Supplementary Disclosures

(1) Significant transaction information

The Group discloses related information of the following for the year ended December 31, 2020:
A. Loans to others: Please refer to table 1.
B.Provision of endorsements and guarantees to others: Please refer to table 2.
C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.
D. Acquisition or sale of the same security with the accumulated cost exceeding $\$ 300$ million or $20 \%$ of the Company's paid-in capital: None.
E.Acquisition of real estate reaching $\$ 300$ million or $20 \%$ of paid-in capital or more: None.
F. Disposal of real estate reaching $\$ 300$ million or $20 \%$ of paid-in capital or more: None.
G. Purchases or sales of goods from or to related parties reaching $\$ 100$ million or $20 \%$ of paid-in
capital or more: Please refer to table 4.
H. Receivables from related parties reaching $\$ 100$ million or $20 \%$ of paid-in capital or more: Please refer to table 5.
I. Derivative financial instruments undertaken for the year ended December 31, 2020: None.
J. Significant inter-company transactions for the year ended December 31, 2020: Please refer to table 6.
(2) Information on investees (not including investees in Mainland China)

Please refer to table 7.
(3) Information on investments in Mainland China
A. Basic information: Please refer to table 8.
B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area:
(a) Purchasing amount and percentage and related receivables' percentage and balance at December 31, 2020: Please refer to tables 6 and 9.
(b) Selling amount and percentage and related receivables’ percentage and balance at December 31, 2020: Please refer to tables 6 and 9.
(c) Property transaction amounts and gains and loss arising from them: None.
(d) Balance and purpose of provision of endorsements/guarantees or collaterals at December 31, 2020: None.
(e) Maximum balance, ending balance, interest rate range and interest for financing during the year ended and at December 31, 2020: Please refer to table 1.
(f) Other significant transactions that affected the gains and loss or financial status for the period, i.e. rendering/receiving of service: Please refer to table 9.
(4) Major shareholders information

Major shareholders information: Please refer to table 10.
14. Segment Information
(1) General information

Management has determined the reportable operating segments based on the reports reviewed by the Chief Operating Decision-Maker that are used to make strategic decisions. The Group has three reportable operating segments: First Business Division, Second Business Division and Technical Services Division. The primary sources of revenue from products and services are as follows:

First Business Division : Promotes domestic sales of consigned and self-manufactured products
Second Business Division : Responsible for international sales and market promotion of self-manufactured products
Technical Services Division : Responsible for the installation, testing, and warranty of products, as well as development of the repair and maintenance business line, and purchases and sales of spare parts and miscellaneous

Energy Division
: Domestic sales and market promotion of self-manufactured energy-related products
(2) Measurement of segment information

The accounting policies for the Group's operating segments are in agreement with the summary of significant accounting policies mentioned in Note 2 of the consolidated financial statements. The Group’s Chief Operating Decision-Maker uses income before tax as the basis to evaluate each segment's performance.

## (3) Segment information

The segment information provided to the Chief Operating Decision-Maker for the reportable segments is as follows:

| 2020 | First <br> Business <br> Division | Second <br> Business <br> Division | Technical Services Division | Energy <br> Division |  | onciliation <br> elimination |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customer contracts | \$ 826,251 | \$ 1,060,372 | \$ 219,392 | \$ 255,908 | \$ | - |  | 361,923 |
| Inter-segment revenue | 88,276 | 1,943,214 | - |  |  | 2,031,490) |  |  |
| Total segment revenue | \$ 914,527 | \$ 3,003,586 | \$ 219,392 | \$ 255,908 | (\$ | 2,031,490) |  | 61,923 |
| Segment income | \$ 80,930 | \$ 93,495 | \$ 98,004 | \$ 10,002 | (\$ | 229,478) | \$ | 52,953 |


| 2019 | First <br> Business <br> Division | Second <br> Business <br> Division | Technical <br> Services <br> Division | Energy <br> Division | Reconciliation and elimination | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from external customer contracts | \$ 781,386 | \$ 1,231,714 | \$ 215,480 | \$ 233,810 | \$ | \$ 2,462,390 |
| Inter-segment revenue | 101,417 | 2,474,889 | 6,491 | - | 2,582,797) |  |
| Total segment revenue | \$ 882,803 | \$ 3,706,603 | \$ 221,971 | \$ 233,810 | (\$ 2,582,797) | \$ 2,462,390 |
| Segment income/(loss) | \$ 74,246 | \$ 73,003 | \$ 92,957 | \$ 4,677 | (\$ 219,019) | \$ 25,864 |

## (4) Reconciliation for segment income (loss)

Sales between segments are carried out at arm's length. The revenue from external customers reported to the Chief Operating Decision-Maker is measured in a manner consistent with that in the statement of comprehensive income.

Reconciliations of reportable segment income to the income before tax from continuing operations for the years ended December 31, 2020 and 2019 are as follows:

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| Reportable segments income before tax | \$ | 52,953 | \$ | 25,864 |
| Interest income |  | 926 |  | 951 |
| Other income |  | 18,003 |  | 12,322 |
| Other gains and losses | ( | 5,050) |  | 9,705 |
| Finance costs | ( | 6,143) | ( | 5,497) |
| Income before tax from continuing operations | \$ | 60,689 | \$ | 43,345 |

The Group did not provide the total assets and total liabilities amounts to the Chief Operating Decision-Maker.
(5) Information on products and services

Detailed breakdown of the Group's net sales for the years ended December 31, 2020 and 2019 are as follows:

| Project construction | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \$ | 979,076 | \$ | 958,810 |
| Uninterruptible power supplies |  | 805,863 |  | 986,409 |
| Active power filters |  | 110,008 |  | 124,413 |
| Photovoltaic devices |  | 55,873 |  | 32,670 |
| Service revenue |  | 89,510 |  | 74,738 |
| Others |  | 321,593 |  | 285,350 |
|  | \$ | 2,361,923 | \$ | 2,462,390 |

(6) Geographical information

The Group's geographical information for the years ended December 31, 2020 and 2019 are as follows:

|  | 2020 |  |  |  | 2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue |  | Non-current assets |  | Revenue |  | Non-current assets |  |
| Taiwan | \$ | 1,124,709 | \$ | 753,424 | \$ | 1,075,536 | \$ | 790,320 |
| Japan |  | 39,714 |  | 1,314 |  | 5,660 |  | 1,277 |
| Turkey |  | 35,992 |  | - |  | 71,585 |  | - |
| Italy |  | 219,961 |  | 3,640 |  | 179,276 |  | 6,647 |
| USA |  | 124,967 |  | 11,231 |  | 59,531 |  | 12,609 |
| Germany |  | 60,960 |  | - |  | 84,725 |  | - |
| Singapore |  | 59,729 |  | 54,620 |  | 86,991 |  | 57,662 |
| Others |  | 695,891 |  | - |  | 889,086 |  | - |
|  | \$ | 2,361,923 | \$ | 824,229 | \$ | 2,452,390 | \$ | 868,515 |

(7) Major customer information

Major customer information of the Group for the years ended December 31, 2020 and 2019 are as follows:



[^0]:    Number of patent applications as of Mar 3, 2021

[^1]:    For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

[^2]:    For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

[^3]:    The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practicesin the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China.Accordingly, the accompanying consolidated financial statements and independent auditors' report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.
    As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

